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**Our Mission** 

To honor and empower wounded warriors.

### **Our Purpose**

The Wounded Warrior Project (WWP) works to raise awareness and enlist the public's aid for the needs of severely injured service men and women, to help severely injured service members aid and assist each other, and to provide unique, direct programs and services to meet their needs.

### **Our History**

Wounded Warrior Project began when several individuals took small, inspired actions to help others in need. One night while watching the evening news, veterans and brothers were moved by stories of the first wounded service members returning home from Afghanistan and Iraq. They realized something needed to be done for these brave individuals beyond brass bands and ticker tape parades. They wanted to provide tangible support for the severely wounded to help them on the road to heal both physically and mentally. What they viewed as a small contribution compared with what the warriors had sacrificed, is now WWP's signature program; WWP backpacks delivered bedside to wounded warriors. Over time, WWP's programs and services have evolved to provide a full range of support from the first days after injury to a warrior's transition into civilian life and beyond.

### **Our Model**

At the heart of the WWP is the **ASSURE<sup>3</sup>** model of service, which outlines the guiding principles for WWP programs and staff.

Advocate Serve Support Unite Rehabilitate Educate Employ Empower

# **RE:solve**

### Letter from the Executive Director and Board President

2007 was a year of enormous growth for the Wounded Warrior Project. Not only did we grow, but we grew in every possible area. We've been fortunate to continue to have terrific support from grateful Americans who share their wealth and time with the Wounded Warrior Project, so we can continue to serve our nation's severely injured service members.

Unfortunately, the number of men and women injured in the global war on terror has also grown. We recently marked the five-year anniversary of the wars in Iraq and Afghanistan. When we started the WWP in 2003, it was difficult enough to find the resources to serve the number who had come back wounded. Today, we are helping not only the newly returning warriors, but also warriors who were injured as many as 5 years ago. Their needs are different from the needs of the newly injured wounded warriors, and our programs have changed to meet the needs of those who have become WWP Alumni. We're happy to report our programs continue to be vital to the success of warriors and their families long beyond their hospital stay.

During 2006, we moved WWP to a new home in Jacksonville, Florida, where we have received an overwhelming welcome by the local military community. They have wrapped their arms around WWP's mission and stepped up to volunteer and support us in every possible way. Our staff have found it to be a great place to raise a family, as well a great place to run a nonprofit organization.

With our new home in Jacksonville, the WWP family has grown from a staff of 15 to well over 50 full-time passionate individuals. We also have a wonderful group of volunteers and part-time staff, many of whom are wounded warriors themselves, working in



communities across America. These men and women are working part time to assist their fellow wounded through WWP while they return to school or care for their loved ones.

In addition to our growth, we have worked to formalize our vision of service as an organization. This year we implemented our ASSURE<sup>3</sup> (Advocate, Serve, Support, Unite, Rehabilitate, Educate, Employ, Empower) Model of Service, which provides guidelines for our daily work with wounded warriors. Through the use of this model, WWP service staff facilitate warriors' participation in programs designed to help warriors progress in their rehabilitation and challenge themselves both physically and mentally.

I am still amazed by the resiliency of our warriors and the fact, that as one warrior would say, life is normal. It may be a new normal, but life continues to be normal. Over the course of the year, warriors and their families have celebrated marriages, births of children, graduations, and a myriad of other milestones. These daily celebrations of life continue to give us hope today's warriors are well on their way to becoming our nations most successful generation of disabled veterans.

**John Melia** Founder and Executive Director

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**Ron Drach** President of WWP's Board of Directors

# **RE:supply**

**Backpacks and Transitional Care Packs** 

December 2007 email from Colonel Elizabeth C. Harrell, 86 Aeromedical Evacuation Squadron Commander, Ramstein Air Base, Germany

I returned this afternoon from a mission to Kuwait and Balad Air Base in Iraq. The last three missions have been pretty light, and many of the injuries were problems from sports injuries. Today was different there were gun battles and/or IED explosions while we were enroute—our numbers rose to 14 litters and 18 ambulatory (plus the five we picked up in Kuwait). Three were critical care/intensive care patients on life support. We have critical care teams that come on board and take these one-on-one patients.

We take cargo into the hostile environment, off-load, and then rapidly begin to transform the C-17 cargo plane into a flying intensive-care hospital. This is our "hospital," dark, noisy, and definitely not a clean environment. Our oxygen and electrical lines are strung all over the plane—eight patients are on oxygen, and several more are put on oxygen in-flight.

As the third nurse, I have been assigned five litter patients, of which four have been hit by an IED or have gunshot wounds. The one that touches my heart is a 23-year-old Army lieutenant who was in an IED blast less than 12 hours ago. His left leg was mangled and has been amputated below the knee; his right leg has shrapnel and fragments. He has been to surgery twice in the last 12 hours, most recently for the amputation and cleansing of his wounds.

I spend most of my time with this patient. He does not ask for anything. My medical technicians bring some cinnamon rolls fresh from the oven. I take him two and a juice box, and he says in a low voice "thank you." I can only imagine what is going through his mind now that he is an amputee and faces huge life changes. I wave goodbye to him seven hours later once we land in Germany, and he is taken to the ambulance bus.

My back hurts and I am dehydrated-we did not sit down the whole mission. Nearly 22 hours after our alert, the patients have been transferred to safe hands. Our mission does not end until the equipment is unloaded, transported back to the equipment bay, and readied for the next launch. Our seven-person team is exhausted, but we know we did an amazing job today, and these men and women will be home for Christmas.

Col Elizabeth Cowles Harrell is the 86 Aeromedical Evacuation Squadron Commander at Ramstein Air Force Base in Germany. She is from Jacksonville, Florida.

### WWP Backpacks

Wounded Warrior Project Backpacks contain essential care and comfort items including clothing, toiletries, calling card, playing cards, and more, all designed to make a hospital stay more comfortable. Backpacks are provided to severely wounded service members as they arrive at military trauma centers across the United States. **3,206** WWP Backpacks were distributed during the 2006 fiscal year.

### **Transitional Care Packs**

A smaller version of the WWP Backpack, Transitional Care Packs are sent overseas to provide immediate comfort during an injured warrior's relocation to a U.S. military trauma center. During 2006, **2,798** Transitional Care Packs were distributed.



### RESUDDV



### RECommect

# **RE:connect**

### **Patient and Family Support: Benefits Counseling and Peer Mentoring**

Eric Browy was no stranger to Iraq when he was injured. This Huntersville, North Carolina resident had already weathered one tour of duty as an Army scout when he was redeployed to Iraq in December of 2005. During this second deployment, Eric served as a scout in the southern part of Baghdad, conducting patrols and setting up operations posts.

While patrolling in March of 2006, Eric was walking atop a 25-foot wall while carrying 80 pounds of gear and tracking a suspicious individual on the ground through his night vision goggles. He missed a step, falling from the wall and severely damaging both feet.

A helicopter took Eric to an Army hospital in Baghdad until he could be transferred to the Army's Landstuhl Regional Medical Center in Germany. He then continued on to Walter Reed Army Medical Center, where his right leg was amputated below the knee. Because his left foot was so severely damaged, amputation of the great toe and ball of his left foot was also required. Eric had ten surgeries.

Eric first heard about WWP when he arrived at Walter Reed. "WWP was awesome, because when I got back I didn't even have underwear. When WWP came by with a backpack, it contained things I definitely needed, and a whole lot more. And when I was in a wheelchair, I used the backpack as a wheelchair backpack," Eric explained. "WWP makes sure everything's okay."

While the WWP backpack filled a critical need when Eric was first injured, ultimately peer mentoring came to play the biggest role in his recovery and life after injury. WWP Peer Mentors became an essential resource for Eric when faced with the difficult decision of amputation. After finishing his rehabilitative stay, Eric chose to return the favor and volunteer in WWP's Peer Mentoring program.

"Now that I'm further along in recovery, the WWP staff tell me about other veterans who need help, and I go talk to them and tell them what happened to me and how I recovered. There are lots of people like me who are facing recovery, and they need to talk to somebody who has been down that road. I know I would not have had as much confidence as I made my own decision about amputation if I hadn't talked to other amputees. So I know how important it is for me to talk with others who are facing that decision."

### **Benefits Counseling**

Benefits counselors work with severely wounded service members immediately upon their return to the United States. Counselors provide guidance and help navigate government benefits available to military personnel and their families. They also help build connections between wounded warriors, establishing a network of peers to provide assistance, friendship, and inspiration. **3,777** one-on-one counseling sessions were conducted by WWP staff with recovering service members during the 2006-2007 fiscal year. During this fiscal year, a legal firm donated more than \$500,000 of legal services to help WWP produce a comprehensive benefits handbook for severely injured service members and their families.

### **WWP Peer Mentoring**

WWP provides and fosters opportunities for peer interaction and mentoring at all of our various sports, hospital, and recreational events, offering recovering wounded warriors the chance to meet, support, and inspire newly injured warriors.

# **RE:claim**

Adaptive Sports: WWP Outdoors, Soldier Ride, and Wounded Warrior Disabled Sports Project

The mountains of western Pennsylvania teem with game—a sportsman's paradise. To Jeremy Feldbusch, the forests around his home were initially a dark reminder of all that was lost in Iraq.

Jeremy's unit, the 3rd Battalion, 75th Ranger Regiment, was guarding the Haditha Dam on the Euphrates River in Iraq when an artillery shell exploded a mere 30 meters away. A piece of shrapnel from the blast tore through Jeremy's right eye and continued deep into his skull, severing his optic nerve and lodging in his frontal lobe. The world went black for Jeremy.

During the never-ending rounds of surgery and rehabilitation for his traumatic brain injury and blindness, Jeremy thought his life-long passion for the outdoors would be just one more in a series of losses. But through fierce determination, and a little help from the WWP Outdoors program, the mountains of his home state once again became a refuge for Jeremy.

In 2004, Jeremy worked to successfully lobby the Pennsylvania Game Commission to grant hunting licenses to blind sportsmen who hunt with a licensed, sighted guide. "I contacted the Director of the Game Commission for the state of Pennsylvania and told him what happened to me. We worked together on the bill and finally got it passed in a short amount of time, " Jeremy explained.

These days, Jeremy serves as a mentor to other severely injured service members, getting them out into the great outdoors and showing them that opportunity is only limited by determination. Despite his challenges, Jeremy has remained overwhelmingly positive. "You can do whatever you want to. Anything you want to, no matter what kind of injuries you have. Doors haven't been closed for you. Yeah, you've been knocked down a few rungs off the ladder we're climbing toward our goals, but you just hop right back on and keep climbing and moving forward to achieve those things you want to do. Some doors can be closed to you, like doors have been closed to me on account of my loss of sight, but there are many things you still can do and doors you can open, not only in your state but in your nation. You need to know you can move forward and recover in every way possible and exceed any goals you set."

### WWP Outdoors

WWP Outdoors was launched in 2007 to offer individuals the opportunity to continue their rehabilitation in the great outdoors. Activities include hunting, fishing, archery, boating, and camping, teaching wounded warriors lifelong lessons and hobbies they can enjoy with friends and family in their home community.

### WWP Outdoors activities include

Bear hunting Deep-sea fishing Dog sledding Camping Boar hunting Horseback riding and roping Trapshooting Elk hunting Hiking Fresh and saltwater fishing National park excursions And more!



## Relaim



RELaim

# **RE:claim**

### Wounded Warrior Disabled Sports Project (WWDSP)

Melissa was commissioned as an officer in the U.S. Army in May 2002 and trained as a transportation officer. She deployed to Iraq in March 2004 and found out right away a transportation officer's job is tough.

The roads in and out of Baghdad are mean—loaded with homemade bombs. One of those weapons took out Melissa's vehicle as she led a convoy along the treacherous roads. The blast threw the vehicle into a swerve. It slammed into a guardrail and crashed into a house.

There was a lot of blood. A medic put a tourniquet on what was left of Melissa's leg, but she didn't yet know her leg was gone. She got the news when she woke up in a hospital and spoke with her husband, who was also a soldier stationed in another part of Baghdad.

From Iraq, Melissa was flown to Walter Reed Army Medical Center in Washington, D.C., where she would spend a year recuperating. Melissa underwent 15 surgeries in all and says the treatment she received at Walter Reed was the "best care in the world. The rehab was wonderful." However, she'll admit to having a few bad days as she learned to walk again, and that's when it was helpful to be surrounded by other war-wounded amputees.

Melissa's first experience with WWP athletic rehabilitation programs came with a ski trip to Breckenridge, Colorado. She's completely clear about the value of these programs. "Skiing was absolutely the best experience I had after being hurt. I felt so free, just to fly down the side of a mountain." Wounded Warrior Project works in conjunction with Disabled Sports USA to provide year-round adaptive sports programs for severely wounded service members.

Thirty-seven years of experience has shown early intervention with active sports results in successful rehabilitation. Wounded warriors and their families are provided these opportunities free of charge, including transportation, lodging, adaptive equipment, and individualized instruction.

Programs take place throughout the United States, offering wounded warriors the opportunity to integrate as participants and mentors in their home communities.

### Soldier Ride

WWP Soldier Ride provides rehabilitation opportunities for wounded warriors while raising public awareness and money for those who have been severely injured during the current war on terror. An inspiration to participants, communities, sponsors, and supporters alike, Soldier Ride provides the brave men and women who participate with the adaptive equipment they need to cycle, even if they are missing one or more limbs. **33** injured service members took to the open road through a Soldier Ride challenge during 2006-2007.



## REassert

### **RE:assert**

### **Public Awareness: Policy and Legislation**

Ryan Kelly never set out to conquer Washington—he was simply hoping to make things better for his fellow wounded. His quest began with a stray comment in a hospital ward. A recovering service member commented that it would have been better if he had died rather than being injured, because then his wife and children would receive survivors' benefits. This individual's plight was far from unusual. When troops were injured, they lost pay and benefits, placing a tremendous burden on their families, who struggled to stay afloat financially while coping with the immediate aftermath of a severe injury.

Ryan was horrified that any service member would ever wish to have been killed, and he resolved to do something. While some might have written a few letters or collected some money for charity, Ryan took his concerns straight to the top.

Teaming up with his peers and staff from WWP, Ryan and his fellow injured service members brought their concerns to Senators Larry Craig (R-Idaho) and Daniel Akaka (D-Hawaii). The senators worked with the team to introduce the "Wounded Warrior Bill," which created a one-time traumatic injury benefit that would provide up to \$100,000 within days of a service member's severe injury to help their families manage the financial hardships associated with severe injuries. President Bush signed the bill into law only a few weeks after its introduction.

Ultimately, the commitment of wounded warriors to help their peers made the bill possible. Ryan explained, "I've learned there's really not a limit to what you can do. I was 23 when I went to Iraq, and I never envisioned that one day I'd be walking around the halls of Capitol Hill talking to Congressmen and Senators about getting pieces of legislation passed." During 2006-2007, more than **2,500** service members received payments from this new benefit, totaling about \$165 million.

### **Policy and Legislation**

WWP maintains a presence in Washington, D.C. to ensure wounded warriors are represented in national and local issues. In 2006, WWP created a full-time staff position to oversee policy and legislation initiatives.

During 2006-2007, WWP maintained an active schedule of advocacy initiatives in Washington to help improve the lives of injured service members. The primary focus during this period was the National Defense Authorization Act, which included many warrior-specific provisions.

### **Public Awareness**

WWP is committed to helping build public awareness for the challenges severely injured service members and their families face. During this fiscal year, WWP maintained an active public awareness program, which included radio and television public service announcements, billboards, posters, outreach initiatives, and more.

# **RE:cover**

**Patient and Family Support: Combat Stress** 

During the First Battle of Fallujah in 2003, Chris Ayres led a group of Marines to clear an area where supply vehicles had been attacked. Chris and his fellow Marines were ambushed, running a gauntlet of fire from rocket-propelled grenades. One of the grenades killed the group's gunner. Another ripped through Chris, blowing off all of the soft tissue on the back of his leg.

Luckily, the blast didn't break Chris' femur or sever the femoral artery, and he was able to keep his leg. The injury did damage Chris' sciatic nerve, leaving him with numbness in his leg and a perpetual feeling his leg is asleep. It took more than six months at Brooke Army Medical Center before Chris was able to walk unassisted.

Although his physical injury has been most visible, Chris has stepped forward to speak about his experiences with post-traumatic stress, a hidden injury for many in the service. Chris explains, "I've never been afraid of anything in my life. But I had two days where several of my friends were killed in one very intense firefight, and I nearly died, too. It scared the living daylights out of me.

"It was difficult for me to admit that I was scared. The kind of things I lived through, I don't think there's a man alive who wouldn't be afraid. It really messes with you; you develop the mindset that you're a Marine and not afraid of anything. But I took one heck of a hit, and it completely altered my perception. To admit that it really scared me was tough. I don't mind admitting it now, and over time, I've gotten back to the point where I'm not afraid of anything again. One of the first mistakes I made was denying the problem existed. "When you're at home surrounded by family who don't know what you went through and without your brothers by your side, things can start falling apart. But that's where Wounded Warrior Project comes in to help put it back together. You will be able to recover. It isn't easy; it took me a while. But there's something to look forward to.

"When faced with obstacles, we make them bigger than life. You have to understand the obstacle for what it is, and by being pro-active, you'll slowly start to whittle away at it until it's a mere bump in the road. You have to be honest with yourself and with your family. Quit trying to be a tough guy. Even our greatest leaders have had someone to rely on in their toughest times."

### **Coping with Combat Stress Seminars**

WWP holds a series of two-day seminars entitled "Coping with Combat Stress." These free, two-day events offer workshops for both able-bodied and disabled service members who are dealing with combat stress while transitioning into civilian life from combat duty.

WWP's Combat Stress Recovery Program took a major leap forward in 2007 with the hire of a full-time program manager.

### **Project Odyssey**

In July of 2007, WWP launched the first Project Odyssey, a week-long outdoors program designed to help warriors develop coping skills for dealing with combat stress and post-traumatic stress.



### RECOVER



# RECommit

### RE:commit

### **Patient and Family Support: Intern Program**

Although Steve Robison never expected to serve in the military, the events of 9/11 proved a catalyst, inspiring him to leave college to serve his country. "I was a college freshman when 9/11 occurred, and it had a major impact on me. I decided that serving my country was something I needed to do," Steve explained.

Following basic training, Steve was stationed in Alaska when his unit deployed to Iraq in 2003, only a few weeks after his daughter was born. He was injured after only a month on duty in Iraq. As his unit patrolled house to house, insurgents set up an ambush and began firing. The incoming fire was so intense the rounds amputated Steve's left leg below the knee.

From the battlefield, Steve was airlifted to Brooke Army Medical Center in Texas, where a WWP Backpack waited for him. Not long into his recovery, Steve met several WWP representatives, who explained the group's mission. Through WWP, Steve found a new outlet for serving his country as an intern working in the hospitals with other injured service members.

"I knew I wanted to work with other guys who have been injured and help them through a tough time. As an intern, I spend a lot of time at Brooke Army Medical Center walking the wards, talking to warriors, and helping them with anything they may need. I answer questions about the rehabilitation process, connect them with the resources they need, and show them first-hand that life goes on after injury. I think it really helps to see someone who has been through what they are going through."

### **WWP Interns**

WWP's Intern Program gives warriors the opportunity to build career skills while assisting their fellow wounded warriors. Interns join WWP's service team working in military hospitals around the country conducting peer mentoring sessions, assisting at WWP rehabilitative activities, and helping spread the WWP message, while earning a stipend to support their families. The intern program provides a vital step for individuals interested in transitioning into college or a career in veterans' advocacy.

# **RE:accompany**

### **Patient and Family Support**

Sarah Wade rattles off her to-do list like any other harried woman trying to find time. You might expect squeezing in a haircut or meeting a friend for coffee, but Sarah's list is different. She's trying to find time to write an email to an admiral on the Joint Chiefs of Staff, draft an appeal for her husband's medical review board, coordinate medical referrals for insurance approval, check in with an amputee case manager, pack for an adaptive ski trip, and still get her husband to his many medical appointments.

Life for Sarah and her husband, Ted, hasn't followed the typical storybook ever-after. While they were dating, Ted's Army unit was sent to Afghanistan in 2002, and then to Iraq in 2003. On Valentine's Day 2004, Ted's unit was part of a convoy in Iraq. Although most of the convoy passed unharmed, an improvised explosive device (IED) hit Ted's humvee.

The blast amputated Ted's arm and caused many injuries, including brain damage that put Ted in a coma. Doctors transferred Ted to a specialized civilian hospital in Germany, initially refusing to med-evac him to the States, believing he would never survive the trip. Ted surprised doctors by living through surgery and becoming stable enough to transfer to Walter Reed Army Medical Center in Washington, D.C., where he spent three months in a coma. Doctors never expected Ted to wake up.

Three years after his injury, Ted continues to surprise doctors. Not only did he wake from the coma, but he also regained the ability to walk and speak. Sarah, Ted's constant companion at Walter Reed, supervised his care and campaigned for the best treatment available. Despite the grave prognosis, Sarah refused to believe doctors' predictions. The week Ted was finally released from the hospital, the couple married. Ted's recovery has been a family effort, and Sarah credits much of Ted's recovery to their never-ending quest for the best treatment and their refusal to give up. After Ted's injury, Sarah put school on hold to be a full-time caregiver and advocate. She continues to endlessly appeal treatment decisions to get the best specialists to continue Ted's rehabilitation.

"Ted was injured three years ago, and he's still making improvements. Until that starts to slow down, we're not slowing down," Sarah says.

### **Family Assistance**

Injury can create an added financial burden on wounded warriors and their families. During rehabilitation, help with necessary expenses for families of the wounded, including housing, food, child care, and transportation costs to the hospital is provided so the service member does not have to recover alone.



### RFaccompany



### WWP, INC. STATEMENT OF ACTIVITIES

For the Year Ended September 30, 2007

	Unrestricted	Temporarily Restricted	Total
REVENUE			
Contributions	\$ 11,261,804	\$ 377,858	\$ 11,639,662
In-kind contributions	7,481,215	-	7,481,215
Interest income and dividends	137,951	-	137,951
Unrealized gain	11,061	-	11,061
Net assets released from restrictions	139,181	(139,181)	-
Total revenue	19,031,212	238,677	19,269,889
EXPENSES			
Program services	12,771,713	_	12,771,713
Supporting services:			
Management and general	1,290,794	-	1,290,794
Fundraising	2,166,782	_	2,166,782
Total supporting services	3,457,576	-	3,457,576
Total expenses	16,229,289	-	16,229,289
Change in net assets	2,801,923	238,677	3,040,600
Net assets, beginning	2,872,374	139,181	3,011,555
Net assets, ending	\$ 5,674,297	\$ 377,858	\$ 6,052,155

### WWP, INC. **BALANCE SHEET** As of September 30, 2007

Contributions receivable Prepaid postage Prepaid expense

\$ 5,461,708

377,858

132,524 153,003

17,592

ASSETS Current assets:

Cash

Inventory

Total current assets	6,142,685
Furniture and equipment, net of accumulated	
depreciation and amortization of \$105,562	532,140
Other assets:	
Investments	76,135
Deposit	11,650
Total other assets	87,785
Total assets	\$ 6,762,610
LIABILITIES AND NET ASSETS	
Current liabilities:	
Accounts payable	\$ 649,955
Accrued expenses	60,500
Total current liabilities	710,455
Net assets:	
Unrestricted	5,674,297
Temporarily unrestricted	377,858
Total net assets	6,052,155
Total liabilities and net assets	\$ 6,762,610

### WWP, INC.

### STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended September 30, 2007

	Program	Management		
Supporting Services	Services	and General	Fundraising	Total
Salaries	\$ 1,031,992	\$ 451,575	\$ 374,272	\$ 1,857,839
Payroll taxes and benefits	235,318	108,801	78,478	421,877
Outside services	113,573	24,961	25,267	163,801
Legal fees	-	35,115	-	35,115
Donated legal services	538,158	-	-	538,158
Accounting and auditing	-	127,255	-	127,255
Contract services	11,965	-	-	11,965
Postage and shipping	99,467	189	202	99,858
Occupancy	38,414	40,975	34,556	113,945
Utilities	1,863	3,054	2,447	7,364
Printing	144,403	3,585	4,632	152,620
Books and subscriptions	14,742	125	50	14,91
Patient and family support	292,673	4,911	-	297,584
Office equipment services	7,673	460	375	8,508
Office supplies	19,539	23,601	16,869	60,009
Direct mail	688,701	199,964	1,332,970	2,221,61
Caging	_	163,227	-	163,222
Membership and dues	320	-	-	320
Insurance	17,202	297	297	17,796
Taxes and licenses	-	-	16,600	16,600
Bank service charges	-	2,082	-	2,082
Backpacks and transition care packs	275,388	-	-	275,388
Travel	1,154,678	55,245	50,599	1,260,522
Public awareness	7,391,602	6,594	12,254	7,410,450
Adaptive sports	466,253	-	-	466,253
Repairs and maintenance	4,350	63	-	4,413
Audio video production	54,850	-	-	54,850
Telephone	120,283	6,014	5,047	131,344
Depreciation and amortization	32,927	31,958	31,958	96,843
Other	15,379	1,481	179,909	196,769
	\$ 12,771,713	\$ 1,290,794	\$ 2,166,782	\$ 16,229,289

### WWP, INC. STATEMENT OF CASH FLOWS

For the Year Ended September 30, 2007

Cash flows from operating activites:	
Change in net assets	\$ 3,040,600
Adjustments to reconcile change in net assets	
to net cash provided by operating activities:	
Depreciation and amortization	96,843
Unrealized gain on investments	(11,061)
Non cash stock donation	(47,013)
Non cash vehicle donation	(6,000)
Change in contributions receivable	(238,677)
Change in prepaid expenses	(24,288)
Change in accounts payable	428,182
Change in accrued expenses	60,500
Net cash provided by operating activities	3,291,459
Cash flows from investing activites:	
Purchases of equipment	(581,426)
Purchases of investments	(326)
Security deposit	(7,950)
Net cash used in investing activities	(589,702)
Increase in cash	2,701,757
Cash, in the beginning	2,759,951
Cash, at the end	\$ 5,461,708

# **Board of Directors**



### Ron Drach, President 2007-Present

After losing a leg in combat in Vietnam, Ron Drach persued a career in veterans service, working with the U.S. Department of Veterans Affairs, Disabled American Veterans, and most recently as the director of government and legislative affairs for the Labor Department's Veterans Employment and Training Service (VETS), working on all legislative employment issues that affect the Departments of Labor, Veterans Affairs, and Defense. He has also served on the governing boards of the President's Committee on Employment of People with Disabilities, the National Coalition of Homeless Veterans, and others.



### Guy McMichael III 2007-Present

A graduate of Harvard University and the University of Michigan Law School, as well as an Army veteran, Guy McMichael III began his career as a deputy prosecuting attorney. He served as general counsel for the Senate Committee on Veterans Affairs before moving on to a career in the VA. He earned the VA's highest honor, the VA Exceptional Service Award, on three occasions. Among the positions he held in the VA were undersecretary for benefits, chief information officer, chief of staff, and chief judge of the Board of Contract Appeals.



### Melissa Stockwell, Secretary/Treasurer 2007-Present

A combat-wounded veteran of the war in Iraq, Melissa Stockwell received a commission as an officer in the U.S. Army after receiving a degree in communications from the University of Colorado at Boulder. She is a graduate of Century College's prosthetics practitioner program and a member of the 2008 Paralympics swimming team.



### Dan McKivergan 2007-Present

Dan McKivergan served in the U.S. Coast Guard Reserve from 1985 to 1989 and currently works on the presidential campaign of John McCain. A graduate of Holy Cross and Johns Hopkins, he recently worked for the Weekly Standard as the magazine's online foreign editor. Mr. McKivergan has worked for various Washington, D.C.-based think tanks and also served as legislative director on the staffs of Senator McCain of Arizona and Congressman Dan Miller of Florida. He worked in the research department of the Republican National Committee as an analyst and later as the department's deputy director.



### Anthony J. Principi 2005-Present

Former secretary of the U.S. Department of Veterans Affairs (VA) and a combat veteran of the Vietnam War, Anthony J. Principi now serves as senior vice president of government relations for Pfizer and is chairman of the board of QTC Management. Mr. Principi has served as Republican chief counsel and staff director of the Senate Committee on Veterans' Affairs, as well as deputy secretary of Veterans Affairs, and Republican chief counsel and staff director of the Senate Committee on Armed Services. He chaired the Commission on Service Members and Veterans Transition Assistance established by Congress in 1996. And in 2005, he was appointed by the president as chairman of the Base Realignment and Closure Commission.



#### John Loosen 2005-Present

A combat-disabled veteran of the Vietnam War, John Loosen is one of the most soughtafter prosthetics specialists in the VA. Within the VA, Mr. Loosen oversees New York and New Jersey as chief of Veterans Integrated Service Network 3 Prosthetics. With the help of others, he created the integrated service concept currently used throughout the VHA's Prosthetics Service.



### Dawn Halfaker, Vice President 2007-Present

Army Captain Dawn Halfaker, a graduate of the U.S. Military Academy at West Point, sacrificed her right arm and suffered numerous other wounds while leading troops in combat in Iraq. After work as a legislative assistant with Congressman Douglas Hunter and a technical consultant with the Defense Advanced Research Projects Agency, she started her own national security consulting company in 2006, Halfaker and Associates.



### Charles Abell 2007-Present

Having entered active-duty service as an enlisted soldier, Charles Abell was wounded in combat before retiring in 1993 at the rank of lieutenant colonel. Following his 26-year military career, he continued to contribute to our nation's defense in the public policy arena, most recently serving as staff director of the Senate Committee on Armed Services. In 2002, the president appointed Mr. Abell principal deputy undersecretary of defense for personnel and readiness. Prior to this appointment, he served as assistant secretary of defense for force management policy. Before joining the Department of Defense in 2001, he served as a staff member of the Senate Armed Services Committee, becoming the lead staffer for the Subcommittee on Personnel.



### Kevin F. Delaney 2007-Present

Over a 34-year career in the U.S. Navy, Rear Admiral Kevin Delaney (ret) commanded two award-winning aviation squadrons, an aircraft wing, Naval Air Station Jacksonville, and served as commander of naval shore activities for the U.S. Atlantic Fleet. Just prior to retirement, he served as the Navy's regional commander for the Southeastern United States and the Caribbean. In addition to his degree in engineering from the U.S. Naval Academy, RADM Delaney (ret) holds a master's degree in business from George Washington University and has completed postgraduate studies at Massachusetts Institute of Technology (MIT) and Harvard. He was also federal executive fellow at the Brookings Institution.



#### Charles Battaglia 2006-Present

A veteran of the Vietnam War, Charles Battaglia spent 25 years as a commissioned officer in the U.S. Navy, serving in the offices of the Secretary of Defense, the Secretary of the Navy, President of the Naval War College, and the Commander of U.S. Naval Forces Vietnam. Mr. Battaglia was executive director of the 2005 Defense Base **Closure and Realignment Commission and** has served as a member of the Bush Transition Team, as well as senior staff member of the United States Senate. He was staff director of the Senate Select Committee on Intelligence and staff director of the Senate Committee on Veterans' Affairs. A graduate of the Kennedy School of Government's National and International Security Program, Mr. Battaglia is a member of the Council on Foreign Relations, where he has served on several national security task forces.



### Bruce Nitsche 2005-2006

A member of the U.S. Army's famed 101st Airborne Division, Sergeant Bruce Nitsche (ret) served as a forward observer in Vietnam, where he was severely injured by a land mine. Mr. Nitsche has served as an outreach coordinator in the VA's Office of Seamless Transition, as well as a representative for the secretary of Veterans Affairs in a region covering seven southern states. In this position, he established and maintained lines of communication with a number of important constituencies on the secretary's behalf. He has also served as the Disabled American Veterans' assistant national membership director and national director of voluntary service.



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