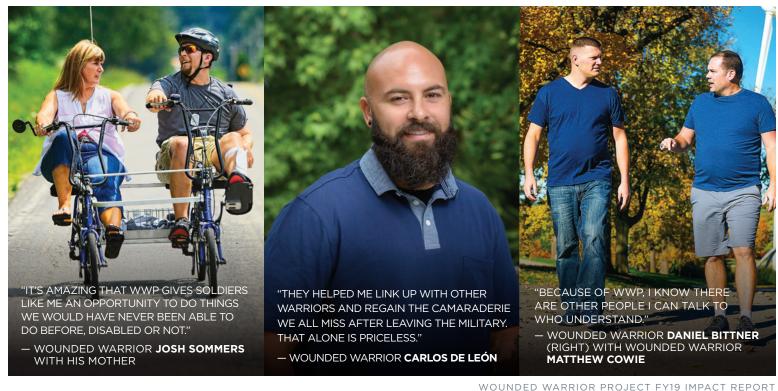






# **Mission:** to honor and empower wounded warriors.





WWP began in 2003 as a small, grassroots effort providing simple care and comfort items to the hospital bedsides of the first wounded service members returning home from the

conflicts in Iraq and Afghanistan. As their post-service needs evolved, so have our programs and services, which include mental health, career counseling, and long-term rehabilitative care — improving the lives of millions of warriors and their families.

This effort requires the passion and commitment of friends, supporters, and like-minded organizations who enable us to fulfill our mission and guarantee, as much as possible, that when those who serve come home, they're afforded every opportunity to be as successful as a civilian as they were in the military.



Every donation helps warriors achieve their highest ambitions.
With your support, we get results.

MORE THAN

\* \$200M \*

INVESTED INTO PROGRAMS
AND SERVICES THAT
CHANGE — AND SAVE — LIVES†

# Connection

**}**}

No one knows what a warrior is going through better than someone who has been there. WWP helps warriors by providing a network of support and connecting them with other veterans through community events and peer support groups.

#### THE NEED



"I'm not as timid around people anymore. I automatically feel comfortable around other warriors, because we know we have that bond."

- Wounded Warrior Lisa Crutch

# **OUR IMPACT**



20+

EVENTS, HELD DAILY ACROSS THE COUNTRY, PROVIDED VITAL OPPORTUNITIES TO CONNECT WARRIORS TO THEIR PEERS AND COMMUNITIES<sup>†</sup>



WARRIOR-ONLY PEER-TO-PEER SUPPORT GROUP MEETINGS HELD†



# **Mental Health** & Wellness

This generation's signature wounds of war often can't be seen. WWP offers wounded warriors and their families lifesaving programs that help them manage PTSD, TBI, combat stress, and other conditions and help them thrive in their next missions.

#### THE NEED



OF WARRIORS LIVE WITH MENTAL HEALTH CONDITIONS THAT ARE CONSIDERED SEVERE - WITH MOST **EXPERIENCING MORE THAN ONE\*** 

"Being part of the Warrior Care Network was a turning point in my life. Now I am much more independent. I can go to the store and be in crowds on mv own."

- Wounded Warrior Jason Major

# WOUNDED WARRIOR JASON MAJOR AND HIS WIFE

# **OUR IMPACT**



**72,000**+

HOURS OF PTSD TREATMENT DELIVERED THROUGH THE WARRIOR CARE NETWORK® PROGRAM†



**14,500**+

**EMOTIONAL SUPPORT CALLS** CONDUCTED, IMPROVING THE PSYCHOLOGICAL WELL-BEING OF 70% OF WARRIORS AND FAMILY MEMBERS†

# **Physical Health & Wellness**



Through coaching, nutritional education, adaptive sports, goal setting, and skill building, WWP empowers wounded warriors to make long-term changes so they can lead more active, healthy lives.

#### THE NEED



"WWP Physical Health and Wellness programs have gotten me off the couch and out of my head. They have allowed me to create bonds and friendships with a community I didn't know was out there when I retired."

- Wounded Warrior Chris Wolff

# **OUR IMPACT**



ON AVERAGE LOST BY PARTICIPANTS IN 90-DAY PHYSICAL HEALTH COACHING PROGRAM<sup>†</sup>



EXPERIENCED A REDUCTION IN PAIN, REDUCING THE INTERFERENCE OF PHYSICAL INJURIES ON DAILY LIFE<sup>†</sup>



# Financial Wellness >>



WWP knows that the time after service can feel like a whirlwind, from navigating VA benefits to successfully forging a new career. We provide the resources and assistance to help warriors live financially resilient lives and achieve their highest ambitions.

#### THE NEED



UNEMPLOYMENT RATE FOR WOUNDED, ILL, OR **INJURED WARRIORS\*** 

(DOWN FROM 20% IN 2014, BUT STILL 3X THE NATIONAL AVERAGE)

"WWP helped me find my dream job and empowered me to help other warriors."

- Wounded Warrior Michael Carrasquillo

# WOUNDED WARRIOR MICHAEL CARRASQUILLO

# **OUR IMPACT**



IN ECONOMIC IMPACT AS A RESULT OF OVER 21,000 VA BENEFITS ISSUES AWARDED†



**ECONOMIC IMPACT FROM ALMOST** 2.000 JOB PLACEMENTS FOR WARRIORS AND FAMILY MEMBERS THROUGH THE WARRIORS TO WORK® PROGRAM†

# Independence



Through the WWP Independence Program, the most severely injured warriors are provided resources and support to help them live a more independent life, on their own terms and at home instead of in a long-term care facility.

#### THE NEED



OF WARRIORS NEED THE AID AND ATTENDANCE OF ANOTHER PERSON BECAUSE OF THEIR INJURIES AND **HEALTH PROBLEMS\*** 

"I'm grateful that we have an organization like WWP. I want to regain what I used to have that I sacrificed for my country. I want that independence, and WWP gives that back to me."

 Wounded Warrior Shane Parsons

### **OUR IMPACT**



HOURS OF CASE MANAGEMENT, LIFE SKILLS COACHING, AND ALTERNATIVE THERAPIES PROVIDED TO THE MOST SEVERELY INJURED VETERANS ENROLLED AND PARTICIPATING IN THE INDEPENDENCE PROGRAM<sup>†</sup>





# **Government Affairs**



As a voice for our nation's wounded warriors in Washington, DC, we fight to address the issues that matter most to them. Using warriors' feedback and insights, the WWP Government Affairs team advocates for veteran policies and initiatives that make a real difference, improving the lives of millions of warriors and their families.

## 2019 HIGHLIGHTS



- ★ Led the effort to introduce the Ryan Kules and Paul Benne Specially Adaptive Housing Improvement Act of 2019, which will increase the amount of money available to severely injured veterans to renovate their homes to accommodate their needs.
- ★ Convened the Toxic Exposures in the American Military (TEAM) coalition to collect data, promote research, and draft legislation to assist veterans made ill by toxic exposures due to their military service.
- ★ Drafted legislation to expand commissary, military exchange, and morale, welfare, and recreation (MWR) privileges to 4.1 million people — the largest expansion of commissary benefits in 60 years.

# Community Partnerships



WWP believes that no one organization can meet all the needs of wounded, injured, or ill veterans alone. By collaborating with other military and veteran support organizations, we amplify the effects of our efforts. Our investments and unfunded partnerships in the military and veteran community fill gaps in our programs and reinforce our existing efforts.

# **2019 HIGHLIGHTS**



★ Partnered with 26 organizations, ensuring warriors have access to resources that meet their evolving needs.

# **★** Strategically expanded

investments to focus on curbing homelessness and increasing opportunities for women veterans. Warriors never pay a penny for our programs - they paid their dues on the battlefield. When they're ready to start their next missions, we stand ready to serve.

# $\star$ wwp service centers $\star$

# OFFICE LOCATIONS

Atlanta, GA Chicago, IL Colorado Springs, CO Fayetteville, NC Houston, TX

Jacksonville. FL

Landstuhl, Germany Nashville, TN New York, NY Phoenix, AZ Pittsburgh, PA San Antonio, TX San Diego, CA Tacoma, WA Tampa, FL Washington, DC

FIELD STAFF LOCATIONS Boston, MA

Boston, MA Cincinnati, OH Dallas, TX Honolulu, HI Kansas City, KS Los Angeles, CA Miami, FL Minneapolis, MN Philadelphia, PA Richmond, VA Sacramento, CA



4899 Belfort Road, Suite 300 | Jacksonville, FL 32256

woundedwarriorproject.org

# Form **990**

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

Open to Public ► Go to www.irs.gov/Form990 for instructions and the latest information. Inspection 09/30, 20 19 10/01 , 2018, and ending

OMB No. 1545-0047

| A I               | or the     | e 2018     | calendar year, or tax year beginning 10/01, 20  | 018, a           | nd end  | ding                |                                 | 0.9      | 9/30, 20 19                 |  |  |
|-------------------|------------|------------|---|------------------|---------|---------------------|---------------------------------|----------|-----------------------------|--|--|
| _                 |            |            | C Name of organization  |                  |         |                     | D Employer id                   | entifica | ation number                |  |  |
| В (               | Check if a | pplicable: | WOUNDED WARRIOR PROJECT, INC.   |                  |         |                     | 20-23                           | 7093     | 4                           |  |  |
|                   | Addre      | ss<br>e    | Doing business as WOUNDED WARRIOR PROJECT   |                  |         |                     |                                 |          |                             |  |  |
| Г                 |            | change     | Number and street (or P.O. box if mail is not delivered to street address)  | R                | oom/su  | uite                | E Telephone r                   | number   |                             |  |  |
| Г                 | Initial    | relurn     | 4899 BELFORT ROAD   |                  | 300     |                     | (904) 296-7350                  |          |                             |  |  |
|                   | Final      | return/    | City or town, state or province, country, and ZIP or foreign postal code  |                  |         |                     |                                 |          |                             |  |  |
|                   | Amen       | ded        | JACKSONVILLE, FL 32256  |                  |         |                     | G Gross receip                  | ots\$    | 427,811,633.                |  |  |
|                   | Applic     | ation      | F Name and address of principal officer: MICHAEL LINNINGTON   | H(a) Is this a g |         | um for Yes X No     |                                 |          |                             |  |  |
| _                 | _ pendi    | ing        | 4899 BELFORT ROAD, JACKSONVILLE, FL 32256   | 5                |         |                     | subordinat<br>H(b) Are all subo |          | included? Yes No            |  |  |
| $\overline{\Box}$ | Тах-өх     | empt st    | atus: X 501(c)(3) 501(c)( ) ◀ (insert no.) 4947(a   | )(1) or          | 1       | 527                 | <b>⊣</b> ` ′                    |          | list. (see instructions)    |  |  |
| J                 |            |            | WWW.WOUNDEDWARRIORPROJECT.ORG   | W. 17.           |         |                     | H(c) Group exe                  | mption n | number                      |  |  |
| ĸ                 | Form o     | of organ   | nization: X Corporation Trust Association Other   |                  | LY      | ear of form         |                                 |          | of legal domicile: VA       |  |  |
|                   | art I      |            | immary  |                  |         | <b>547 51 75111</b> | Tation 1                        | - Otato  | or rogal dominate.          |  |  |
|                   |            |            | y describe the organization's mission or most significant activities:   | MIS              | SION    | V OF W              | OUNDED WA                       | RRIC     | R PROJECT                   |  |  |
| a                 | 1          |            | P) IS TO HONOR AND EMPOWER WOUNDED WARRIORS   |                  |         |                     |                                 |          |                             |  |  |
| Governance        |            |            | -,  |                  |         |                     |                                 |          |                             |  |  |
| E.                | 2          | Chack      | k this box 🕨 🔲 if the organization discontinued its operations or dis   | nnsed            | of mor  | a than 25           | % of its net ass                | ate .    |                             |  |  |
| ò                 | 3          |            | per of voting members of the governing body (Part VI, line 1a)  |                  |         |                     |                                 | 3        | 9.                          |  |  |
| ಿಶ                |            |            | per of independent voting members of the governing body (Part VI, line 1  |                  |         |                     |                                 | 4        | 9.                          |  |  |
| Activities &      |            |            | number of individuals employed in calendar year 2018 (Part V, line 2a).   |                  |         |                     |                                 | 5        | 766.                        |  |  |
| ž                 |            |            |   |                  |         |                     |                                 | 6        | 3,169.                      |  |  |
| Act               |            |            | number of volunteers (estimate if necessary)  |                  |         |                     |                                 | 7a       | 0.                          |  |  |
|                   |            |            | unrelated business revenue from Part VIII, column (C), line 12  |                  |         |                     |                                 |          | 0.                          |  |  |
| _                 | D          | Net u      | nrelated business taxable income from Form 990-T, line 38   | • • •            |         | · · · ·             |                                 | 7b       |                             |  |  |
|                   |            |            | " " T A A A A A A A A A A A A A A A A A   |                  |         | -                   | <b>Prior Year</b> 246, 204, 5   | 57       | 266, 271, 219.              |  |  |
| ne                | 8          |            | ibutions and grants (Part VIII, line 1h)  |                  |         |                     | 240,204,3                       | 0.       | 0.                          |  |  |
| Revenue           | 9          |            | am service revenue (Part VIII, line 2g)   |                  |         |                     | 12,728,9                        | T (T)    | -7.2                        |  |  |
| Re                | 10         |            | tment income (Part VIII, column (A), lines 3, 4, and 7d)  |                  |         |                     |                                 |          | 12,058,402.                 |  |  |
|                   |            |            | revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e).   |                  |         |                     | 4,829,2                         | _        | 4,127,147.                  |  |  |
| _                 |            |            | revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 1  |                  |         |                     | 263,762,6                       | _        | 282,456,768.                |  |  |
|                   |            |            | s and similar amounts paid (Part IX, column (A), lines 1-3)   |                  |         |                     | 37,096,3                        |          | 44,953,730.                 |  |  |
|                   |            |            | its paid to or for members (Part IX, column (A), line 4)  |                  |         |                     | 62 000 1                        | 0.       | 70 300 001                  |  |  |
| es                | 15         |            | es, other compensation, employee benefits (Part IX, column (A), lines 5-1   |                  |         |                     | 63,280,1                        |          | 70,328,291.                 |  |  |
| Expenses          | 16a        |            | ssional fundraising fees (Part IX, column (A), line 11e)  |                  | 905 X   | * *                 | 7,206,4                         | 53.      | 9,379,379.                  |  |  |
| ×                 | b          |            | fundraising expenses (Part IX, column (D), line 25) ▶66, 311, 1   |                  |         |                     |                                 |          |                             |  |  |
|                   | 17         |            | expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  |                  |         |                     | 166,438,2                       |          | 157,983,782.                |  |  |
|                   | 18         | Total      | expenses, Add lines 13-17 (must equal Part IX, column (A), line 25)   |                  | *:*     |                     | 274,021,2                       |          | 282,645,182.                |  |  |
| - 10              | 19         | Rever      | nue less expenses. Subtract line 18 from line 12  |                  |         |                     | -10,258,5                       |          | -188,414.                   |  |  |
| S or              |            |            | assets (Part X, line 16)  |                  | -       | Beg                 | inning of Curren                |          | End of Year                 |  |  |
| alar              | 20         | Total      | assets (Part X, line 16)  |                  | ***     |                     | 344,555,7                       |          | 366,150,605.                |  |  |
| A B               | 21<br>22   | Total      | liabilities (Part X, line 26)   |                  | • » ·   |                     | 39,383,2                        |          | 57,388,394.                 |  |  |
| 캺                 | 22         | Net as     | ssets or fund balances. Subtract line 21 from line 20   |                  |         |                     | 305,172,5                       | 41.      | 308,762,211.                |  |  |
|                   | irt II     |            | gnature Block   |                  |         |                     |                                 |          |                             |  |  |
| Un                | der per    | nalties o  | of perjury, I declare that I have examined this return, including accompanying so complete. Declaration of preparer (other than officer) is based on all information of | hedule           | s and s | statements          | and to the best                 | of my    | knowledge and belief, it is |  |  |
| trui              | e, come    | ict, and   | complete. Declaration of prepare (or en transformer) is based on an information of  | WINCH            | hiehai  | er nas any          | Knowledge.                      | 1.       | 1/2                         |  |  |
| ۵.                |            | <b>N</b>   | and my  |                  |         |                     | 03                              | 129      | 12020                       |  |  |
| Sig               |            |            | Signature of officer  |                  |         |                     | Date /                          |          |                             |  |  |
| He                | re         |            | ERIC MILLER CFO   |                  |         |                     |                                 |          |                             |  |  |
|                   |            |            | Type or print name and title  |                  |         |                     | 127                             |          |                             |  |  |
|                   |            | Print/     | Type preparer's name Preparer's signature   | -th              | Date    |                     | Check                           | if [     | PTIN                        |  |  |
| Paid              |            | SCO!       | TT THOMPSETT  | POVV             | 03/     | /23/20              |                                 |          | P00741490                   |  |  |
|                   | parer      | Firm's     | s name GRANT THORNTON LLP   |                  | ,       |                     | Firm's EIN                      | 36-6     | 6055558                     |  |  |
| USE               | Only       |            | saddress ▶445 BROADHOLLOW ROAD MELVILLE, NY 117   | 747              |         |                     | Phone no.                       |          | -577-1867                   |  |  |
| Ма                | y the      |            | iscuss this return with the preparer shown above? (see instruction  |                  |         | KING SEE            |                                 |          | . X Yes No                  |  |  |
| For               | Paper      | rwork      | Reduction Act Notice, see the separate instructions.  |                  |         |                     |                                 |          | Form <b>990</b> (2018)      |  |  |

| Pa        | art   Statement of Program Service Accomplishments   |                        |
|-----------|--|------------------------|
|           | Check if Schedule O contains a response or note to any line in this Part III                                 | X                      |
| 1         | Briefly describe the organization's mission:   |                        |
|           | THE MISSION OF THE WOUNDED WARRIOR PROJECT ("WWP") IS TO HONOR AND   |                        |
|           | EMPOWER WOUNDED WARRIORS. WWP EMPOWERS WARRIORS TO LIVE LIFE ON THEIR  |                        |
|           | OWN TERMS, MENTOR FELLOW WARRIORS, AND EMBODY THE WWP LOGO BY  |                        |
|           | CARRYING THEIR PEERS TOWARDS RECOVERY. (CONTINUED ON SCHEDULE O)   |                        |
| 2         | Did the organization undertake any significant program services during the year which were not listed on the |                        |
|           | prior Form 990 or 990-EZ?  | Yes X No               |
|           | If "Yes," describe these new services on Schedule O.   |                        |
| 3         |  |                        |
|           | services?  | Yes X No               |
|           | If "Yes," describe these changes on Schedule O.  |                        |
| 4         | Describe the organization's program service accomplishments for each of its three largest program service    | s, as measured by      |
|           | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and all  | locations to others,   |
|           | the total expenses, and revenue, if any, for each program service reported.                                  |                        |
|           |  |                        |
| 4a        | (Code: ) (Expenses \$ 62,679,772. including grants of \$ 25,757,630. ) (Revenue \$                           | 0. )                   |
|           | MENTAL HEALTH & WELLNESS PROGRAMS - THROUGH WWP'S MENTAL HEALTH  |                        |
|           | AND WELLNESS PROGRAMS, WWP HONORS ITS COMMITMENT TO BE THERE FOR   |                        |
|           | THIS GENERATION OF WOUNDED SERVICE MEMBERS - NO MATTER HOW LONG OR   |                        |
|           | DIFFICULT THEIR ROAD TO RECOVERY. REHABILITATIVE RETREATS,   |                        |
|           | INTENSIVE OUTPATIENT PROGRAMS AND PROFESSIONAL MENTAL HEALTH   |                        |
|           | SERVICES PROVIDE WARRIORS WITH THE TOOLS TO DEVELOP AND MAINTAIN   |                        |
|           | HEALTHY, MEANINGFUL RELATIONSHIPS, SET GOALS FOR THE FUTURE, AND   |                        |
|           | BUILD RESILIENCE WITHOUT THE BARRIERS OR STIGMAS ASSOCIATED WITH   |                        |
|           | MENTAL HEALTH ISSUES. TOTAL MENTAL HEALTH & WELLNESS PROGRAMS  |                        |
|           | EXPENSES WERE \$62,679,772, INCLUDING GRANTS OF \$25,757,630, FOR  |                        |
|           | MORE INFORMATION SEE SCHEDULE O.   |                        |
|           |  |                        |
| 4h        | (Code: ) (Expenses \$ 45,820,865. including grants of \$ 5,255,563. ) (Revenue \$                            | 0. )                   |
|           | CONNECTION - THESE PROGRAMS FOCUS ON CONNECTING WARRIORS WITH  | /                      |
|           | THEIR PEERS, FAMILIES, AND COMMUNITIES, PROVIDING A PATH TO  |                        |
|           | RECOVERY AND RESILIENCE. THROUGH THESE IMPORTANT INTERACTIONS,   |                        |
|           | PROGRAM STAFF BUILD TRUST WITH WARRIORS, HELP IDENTIFY THEIR   |                        |
|           | REINTEGRATION NEEDS, BRING THEM OUT OF ISOLATION AND THEN GUIDE  |                        |
|           | THEM TO INTERNAL PROGRAMS AND EXTERNAL RESOURCES. TOTAL CONNECTION   |                        |
|           | PROGRAMS EXPENSES WERE \$45,820,865, INCLUDING GRANTS OF   |                        |
|           | \$5,255,563. FOR MORE INFORMATION SEE SCHEDULE O.  |                        |
|           | 75/255/505. For note in order to be benefit of   |                        |
|           |  |                        |
|           |  |                        |
|           |  |                        |
| 40        | (Code: ) (Expenses \$ 31,485,656. including grants of \$ 2,467,337. ) (Revenue \$                            | 0. )                   |
| 70        | FINANCIAL WELLNESS PROGRAMS - AN IMPORTANT COMPONENT TO SUCCESSFUL   |                        |
|           | TRANSITION INTO CIVILIAN LIFE FOR WOUNDED SERVICE MEMBERS IS THE   |                        |
|           | OPPORTUNITY TO PURSUE A MEANINGFUL CAREER, ACHIEVE FINANCIAL   |                        |
|           | STABILITY, AND PROVIDE FOR HIS OR HER FAMILY. TOTAL FINANCIAL  |                        |
|           | WELLNESS PROGRAMS EXPENSES WERE \$31,485,656, INCLUDING GRANTS OF  |                        |
|           | \$2,467,337. FOR MORE INFORMATION SEE SCHEDULE O.  |                        |
|           | - VETTOTTS TO CHOKE INFORMATION BEE BONEBBEE O.  |                        |
|           |  |                        |
|           |  |                        |
|           |  |                        |
|           |  |                        |
|           |  |                        |
|           | Other program services (Describe in Schedule O.)  ATTACHMENT 1   |                        |
| 4d        |  |                        |
| _         | (Expenses \$ 61,062,534. including grants of \$ 11,473,200. ) (Revenue \$ )                                  |                        |
| 4e<br>JSA | Total program service expenses ► 201,048,827.  | - 000                  |
|           | 020 1.000  | Form <b>990</b> (2018) |

Form 990 (2018) Page **3** 

#### Part IV **Checklist of Required Schedules** Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Χ Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ candidates for public office? If "Yes," complete Schedule C, Part I 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ election in effect during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Χ Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ "Yes," complete Schedule D, Part I. 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Χ the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . . . . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Χ complete Schedule D, Part III 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or Χ debt negotiation services? If "Yes," complete Schedule D, Part IV 9 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. . . . . . . 10 Χ If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 11a Χ b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII........... Χ d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets Χ 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Χ b Was the organization included in consolidated, independent audited financial statements for the tax year? If Χ "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Χ 13 Χ 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . 14b 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Χ for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other 16 assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV Х 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on 17 Χ Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)........... Did the organization report more than \$15,000 total of fundraising event gross income and contributions on 18 Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Χ 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? Χ Χ b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or Χ domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Page **4** 

| Part       | V Checklist of Required Schedules (continued)  |     |     |     |
|------------|--|-----|-----|-----|
|            |  |     | Yes | No  |
| 22         | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on  |     |     |     |
|            | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22  | X   |     |
| 23         | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the  |     |     |     |
|            | organization's current and former officers, directors, trustees, key employees, and highest compensated  |     |     |     |
|            | employees? If "Yes," complete Schedule J   | 23  | Х   |     |
| 24 a       | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than  |     |     |     |
|            | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b  |     |     |     |
|            | through 24d and complete Schedule K. If "No," go to line 25a   | 24a |     | X   |
| b          | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b |     |     |
| С          | Did the organization maintain an escrow account other than a refunding escrow at any time during the year  |     |     |     |
|            | to defease any tax-exempt bonds?   | 24c |     |     |
| d          | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d |     |     |
| 25 a       | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit   |     |     |     |
|            | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a |     | X   |
| b          | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior   |     |     |     |
|            | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?   |     |     |     |
|            | If "Yes," complete Schedule L, Part I  | 25b |     | X   |
| 26         | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any   |     |     |     |
|            | current or former officers, directors, trustees, key employees, highest compensated employees, or  |     |     |     |
|            | disqualified persons? If "Yes," complete Schedule L, Part II   | 26  |     | Х   |
| 27         | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,   |     |     |     |
|            | substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled  |     |     |     |
|            | entity or family member of any of these persons? If "Yes," complete Schedule L, Part III   | 27  |     | X   |
| 28         | Was the organization a party to a business transaction with one of the following parties (see Schedule L,  |     |     |     |
|            | Part IV instructions for applicable filing thresholds, conditions, and exceptions):  |     |     |     |
|            | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28a |     | Х   |
| b          | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete   |     |     | 3.5 |
|            | Schedule L, Part IV.   | 28b |     | X   |
| С          | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)  | 00- |     | Х   |
| 00         | was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV   | 28c | Х   | Λ   |
| 29         | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29  |     |     |
| 30         | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified   | 20  |     | Х   |
| 24         | conservation contributions? If "Yes," complete Schedule M  | 30  |     | X   |
| 31<br>32   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | 31  |     | 21  |
| 32         |  | 32  |     | Х   |
| 33         | complete Schedule N, Part II   | 32  |     |     |
| 33         | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | Х   |
| 34         | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,   | 33  |     |     |
| <b>J</b> 4 | or IV, and Part V, line 1  | 34  | X   |     |
| 35 a       | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a | Х   |     |
|            | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a  |     |     |     |
|            | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b | X   |     |
| 36         | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable   |     |     |     |
|            | related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |     | Х   |
| 37         | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |     |     |     |
|            | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | Х   |
| 38         | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and   |     |     |     |
|            | 19? Note. All Form 990 filers are required to complete Schedule O.   | 38  | Х   |     |
| Part       |  |     |     |     |
|            | Check if Schedule O contains a response or note to any line in this Part V   |     |     |     |
|            |  |     | Yes | No  |
|            | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   |     |     |     |
|            | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  |     |     |     |
| С          | Did the organization comply with backup withholding rules for reportable payments to vendors and   |     | 37  |     |
|            | reportable gaming (gambling) winnings to prize winners?  | 1c  | X   | l   |

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| Par | t V Statements Regarding Other IRS Filings and Tax Compliance (continued)  |     |     |    |
|-----|--|-----|-----|----|
|     |  |     | Yes | No |
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |     |     |    |
|     | Statements, filed for the calendar year ending with or within the year covered by this return. 2a 766                              |     |     |    |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                     | 2b  | Х   |    |
| -   | <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)            |     |     |    |
| 3a  | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                      | 3a  |     | Х  |
|     | If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule</i> O                 | 3b  |     |    |
|     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,            |     |     |    |
|     | a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                 | 4a  | Х   |    |
| b   | If "Yes," enter the name of the foreign country: ▶ GERMANY   |     |     |    |
| -   | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                |     |     |    |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                              | 5a  |     | Х  |
|     | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                   | 5b  |     | Х  |
|     | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c  |     |    |
|     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization                |     |     |    |
|     | solicit any contributions that were not tax deductible as charitable contributions?  | 6a  |     | X  |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or                     |     |     |    |
|     | gifts were not tax deductible?   | 6b  |     |    |
| 7   | Organizations that may receive deductible contributions under section 170(c).  |     |     |    |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods                        |     |     |    |
|     | and services provided to the payor?  | 7a  | Х   |    |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                    | 7b  | Х   |    |
| С   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was                           |     |     |    |
|     | required to file Form 8282?  | 7c  |     | X  |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year  |     |     |    |
| е   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                    | 7e  |     | X  |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                       | 7f  |     | X  |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g  |     |    |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h  | Х   |    |
| 8   | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the                               |     |     |    |
|     | sponsoring organization have excess business holdings at any time during the year?   | 8   |     |    |
| 9   | Sponsoring organizations maintaining donor advised funds.  |     |     |    |
|     | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a  |     |    |
|     | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?                                  | 9b  |     |    |
|     | Section 501(c)(7) organizations. Enter:  |     |     |    |
|     | Initiation fees and capital contributions included on Part VIII, line 12   |     |     |    |
|     | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b                                    |     |     |    |
|     | Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders  |     |     |    |
|     |  |     |     |    |
| D   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)       |     |     |    |
| 122 | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                         | 12a |     |    |
|     | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |     |     |    |
|     | Section 501(c)(29) qualified nonprofit health insurance issuers.   |     |     |    |
|     | Is the organization licensed to issue qualified health plans in more than one state?   | 13a |     |    |
| -   | <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                           |     |     |    |
| b   | Enter the amount of reserves the organization is required to maintain by the states in which                                       |     |     |    |
|     | the organization is licensed to issue qualified health plans   |     |     |    |
| С   | Enter the amount of reserves on hand   |     |     |    |
|     | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a |     | Х  |
|     | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O                          | 14b |     |    |
|     | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or                      |     |     |    |
|     | excess parachute payment(s) during the year?   | 15  |     | X  |
|     | If "Yes," see instructions and file Form 4720, Schedule N.   |     |     |    |
| 16  | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?                    | 16  |     | X  |
|     | If "Yes," complete Form 4720, Schedule O.  |     |     |    |

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Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

| 01     | Check if Schedule O contains a response of note to any line in this Part VI   |                   |        |                  | Λ        |
|--------|---|-------------------|--------|------------------|----------|
| Sect   | ion A. Governing Body and Management  |                   |        | Yes              | No       |
|        |   | 10                |        | 162              | INO      |
| 1a     | Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar   | 1a                |        |                  |          |
| h      | committee, explain in Schedule O.   | 1b                | 9      |                  |          |
| b<br>2 | Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business rel   |                   |        |                  |          |
| 2      | any other officer, director, trustee, or key employee?  | -                 | 2      |                  | Х        |
| 3      | Did the organization delegate control over management duties customarily performed by or ur   |                   |        |                  |          |
| 3      | supervision of officers, directors, or trustees, or key employees to a management company or other  |                   | 3      |                  | Х        |
| 4      | Did the organization make any significant changes to its governing documents since the prior Form 990 was fill  | •                 | 4      |                  | Х        |
| 5      | Did the organization become aware during the year of a significant diversion of the organization's a  |                   | 5      |                  | Х        |
| 6      | Did the organization have members or stockholders?  |                   | 6      |                  | Х        |
| 7a     | Did the organization have members, stockholders, or other persons who had the power to ele  |                   |        |                  |          |
| _      | one or more members of the governing body?  |                   | 7a     |                  | X        |
| b      | Are any governance decisions of the organization reserved to (or subject to approval  |                   |        |                  |          |
|        | stockholders, or persons other than the governing body?   |                   | 7b     |                  | Х        |
| 8      | Did the organization contemporaneously document the meetings held or written actions under  |                   |        |                  |          |
|        | the year by the following:  | J                 |        |                  |          |
| а      | The governing body?   |                   | 8a     | X                |          |
| b      | Each committee with authority to act on behalf of the governing body?   |                   | 8b     | X                |          |
| 9      | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot  |                   |        |                  |          |
|        | the organization's mailing address? If "Yes," provide the names and addresses in Schedule O   |                   | 9      | ,                | Х        |
| Secti  | on B. Policies (This Section B requests information about policies not required by the Inte   | rnai Revenue      | Code   | <i>.)</i><br>Yes | No       |
|        |   |                   | 40-    | 162              | X        |
|        | Did the organization have local chapters, branches, or affiliates?  |                   | 10a    |                  |          |
| b      | If "Yes," did the organization have written policies and procedures governing the activities of s   |                   | 10b    |                  |          |
|        | affiliates, and branches to ensure their operations are consistent with the organization's exempt pu  | •                 | 11a    | X                |          |
| _      | Has the organization provided a complete copy of this Form 990 to all members of its governing body before fi   | ing the form?     | IIa    |                  |          |
| b      | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>   |                   | 12a    | Х                |          |
| 12a    | Were officers, directors, or trustees, and key employees required to disclose annually interests to   |                   |        |                  |          |
| b      | rise to conflicts?  | •                 | 12b    | Х                |          |
| С      | Did the organization regularly and consistently monitor and enforce compliance with the po  |                   |        |                  |          |
| ·      | describe in Schedule O how this was done  | •                 | 12c    | X                |          |
| 13     | Did the organization have a written whistleblower policy?   |                   | 13     | Х                |          |
| 14     | Did the organization have a written document retention and destruction policy?  |                   | 14     | Х                |          |
| 15     | Did the process for determining compensation of the following persons include a review an   |                   |        |                  |          |
| -      | independent persons, comparability data, and contemporaneous substantiation of the deliberation   |                   |        |                  |          |
| а      | The organization's CEO, Executive Director, or top management official  |                   | 15a    | X                |          |
| b      | Other officers or key employees of the organization   |                   | 15b    | X                |          |
|        | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).   |                   |        |                  |          |
| 16a    | Did the organization invest in, contribute assets to, or participate in a joint venture or simila   | rarrangement      |        |                  |          |
|        | with a taxable entity during the year?  |                   | 16a    |                  | X        |
| b      | If "Yes," did the organization follow a written policy or procedure requiring the organization  |                   |        |                  |          |
|        | participation in joint venture arrangements under applicable federal tax law, and take steps to   |                   |        |                  |          |
| 04     | organization's exempt status with respect to such arrangements?   |                   | 16b    |                  | <u> </u> |
|        | on C. Disclosure  | )                 |        |                  |          |
| 17     | List the states with which a copy of this Form 990 is required to be filed ATTACHMENT 2   | 000 1000          | F /2   |                  | .04( )   |
| 18     | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), (3)s only) available for public inspection. Indicate how you made these available. Check all that applicable in School Communication of the second | oly.              | ı (Sec | tion 5           | 001(C)   |
| 19     | Describe in Schedule O whether (and if so, how) the organization made its governing document  | s, conflict of in | terest | policy           | , and    |
|        | financial statements available to the public during the tax year.   |                   |        |                  |          |
| 20     | State the name, address, and telephone number of the person who possesses the organization's beric miller 4899 belfort road, suite 300 jacksonville, FL 32256 904-296-7350  | ooks and record   | ds ►   |                  |          |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| Check this box if neither the organization | nor any related  | orga                            | niza                    | tion      | CO           | mpen                         | sate   | ed any current offic                           | er, director, or trus                       | stee.  |
|--|--|---------------------------------|-------------------------|-----------|--------------|------------------------------|--------|--|---|--|
| (A)<br>Name and Title                      | (B) Average hours per  | r box, unless person is both an |                         |           |              |                              | an     | (D) Reportable compensation                    | (E)  Reportable  compensation from          | (F) Estimated amount of  |
|  | week (list any<br>hours for<br>related<br>organizations<br>below dotted<br>line) | Indivi<br>or dir                | a Institutional trustee | a Officer | Key employee | Highest compensated employee | Former | from<br>the<br>organization<br>(W-2/1099-MISC) | related<br>organizations<br>(W-2/1099-MISC) | other compensation from the organization and related organizations |
| (1)DR. JONATHAN WOODSON                    | 5.00   |                                 |                         |           |              |                              |        |  |   |  |
| CHAIR                                      | 0.   | X                               |                         | Х         |              |                              |        | 0.   | 0.  | 0.   |
| (2)KATHLEEN WIDMER                         | 5.00   |                                 |                         |           |              |                              |        |  |   |  |
| VICE CHAIR                                 | 0.   | Х                               |                         | Х         |              |                              |        | 0.   | 0.  | 0.   |
| (3)JUSTIN CONSTANTINE                      | 5.00   |                                 |                         |           |              |                              |        | _  | _   | _  |
| DIRECTOR                                   | 0.   | Х                               |                         |           |              |                              |        | 0.   | 0.  | 0.   |
| (4)RICHARD T. TRYON                        | 5.00   |                                 |                         |           |              |                              |        | _  | _   | _  |
| DIRECTOR                                   | 0.   | X                               |                         |           |              |                              |        | 0.   | 0.  | 0.   |
| (5)JUAN GARCIA                             | 5.00   |                                 |                         |           |              |                              |        | _  | _   | _  |
| DIRECTOR                                   | 0.   | Х                               |                         |           |              |                              |        | 0.   | 0.  | 0.   |
| (6)CARI DESANTIS                           | 5.00   |                                 |                         |           |              |                              |        | _  | _   | _  |
| DIRECTOR                                   | 0.   | Х                               |                         |           |              |                              |        | 0.   | 0.  | 0.   |
| (7)ALONZO SMITH                            | 5.00   |                                 |                         |           |              |                              |        |  |   |  |
| DIRECTOR                                   | 0.   | Х                               |                         |           |              |                              |        | 0.   | 0.  | 0.   |
| (8)LISA DISBROW                            | 5.00   |                                 |                         |           |              |                              |        |  |   |  |
| DIRECTOR                                   | 0.   | X                               |                         |           |              |                              |        | 0.   | 0.  | 0.   |
| (9)MICHAEL C. HALL                         | 5.00   |                                 |                         |           |              |                              |        |  |   |  |
| DIRECTOR                                   | 0.   | X                               |                         |           |              |                              |        | 0.   | 0.  | 0.   |
| (10)RICHARD M. JONES                       | 5.00   |                                 |                         |           |              |                              |        |  |   |  |
| DIRECTOR (THRU 9/20/19)                    | 0.   | Х                               |                         |           |              |                              |        | 0.   | 0.  | 0.   |
| (11)MICHAEL S. LINNINGTON                  | 50.00  |                                 |                         |           |              |                              |        | 001 504  |   | 21 410   |
| CHIEF EXECUTIVE OFFICER                    | 0.   |                                 |                         | Х         |              |                              |        | 281,594.                                       | 0.  | 31,418.  |
| (12)CHRISTOPHER TONER                      | 50.00  |                                 |                         | ٦,        |              |                              |        | 250 046  |   | 24 152   |
| CHIEF OF STAFF                             | 0.   |                                 |                         | Х         |              |                              |        | 259,246.                                       | 0.  | 34,153.  |
| (13)ERIC S. MILLER                         | 50.00  |                                 |                         | ٦,        |              |                              |        | 205 011  |   | 24 000   |
| CHIEF FINANCIAL OFFICER                    | 0.   |                                 |                         | Х         |              |                              |        | 295,911.                                       | 0.  | 34,808.  |
| (14)GARY A. CORLESS                        | 50.00  |                                 |                         | 37        |              |                              |        | 200 102  |   | 21 671   |
| CHIEF DEVELOPMENT OFFICER                  | 0.   |                                 |                         | Χ         |              |                              |        | 289,193.                                       | 0.  | 31,671.  |

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |  |                                   |                       |                               |                                 |                                  |              |   |  |  |  |
|---|--|-----------------------------------|-----------------------|-------------------------------|---------------------------------|----------------------------------|--------------|---|--|--|--|
| (A)   | (B)  |                                   |                       | ((                            | C)                              |                                  |              | (D)   | (E)  | (F)  |  |
| Name and title  | Average hours per week (list any hours for related organizations | box,                              | unle:                 | Pos<br>heck<br>ss pe<br>d a d | ition<br>more<br>rson<br>lirect | e than of is both or/trust emplo | an           | Reportable compensation from the organization (W-2/1099-MISC) | Reportable<br>compensation from<br>related<br>organizations<br>(W-2/1099-MISC) | Estimated amount of other compensation from the organization |  |
|   | below dotted<br>line)  | Individual trustee<br>or director | Institutional trustee | Officer                       | mployee                         | Highest compensated employee     | у,           | (** = *********************************                       |  | and related<br>organizations                                 |  |
| 15) JENNIFER M. SILVA CHIEF PROGRAM OFFICER   | 50.00  |                                   |                       | Х                             |                                 |                                  |              | 315,189.  | 0.   | 31,479.  |  |
| 16) DAWN M.BOLAND   | 50.00  |                                   |                       |                               |                                 |                                  |              | 323,237   |  | ,  |  |
| SECRETARY AND GENERAL COUNSEL   | 0.   |                                   |                       | Х                             |                                 |                                  |              | 138,750.  | 0.   | 17,879.  |  |
| 17) MICHAEL C. RICHARDSON   | 50.00  |                                   |                       |                               |                                 |                                  |              |   |  |  |  |
| VP INDEPENDENCE & MENTAL HLTH   | 0.   |                                   |                       |                               | Х                               |                                  |              | 233,306.  | 0.   | 31,284.  |  |
| 18) JOHN T. HAMRE III   | 50.00  |                                   |                       |                               |                                 |                                  |              |   |  |  |  |
| VP DIRECT RESPONSE  | 0.   |                                   |                       |                               | X                               |                                  |              | 259,747.  | 0.   | 14,458.  |  |
| 19) TRACY FARRELL   | 50.00  |                                   |                       |                               |                                 |                                  |              |   |  |  |  |
| VP ENGAGEMENT & PHYSICAL HLTH   | 0.   |                                   |                       |                               | X                               |                                  |              | 220,549.  | 0.   | 15,707.  |  |
| 20) BREA KRATZERT   | 50.00  |                                   |                       |                               |                                 |                                  |              |   |  |  |  |
| VP DEVELOPMENT  | 0.   |                                   |                       |                               | Х                               |                                  |              | 216,798.  | 0.   | 29,305.  |  |
| 21) RENE' BARDORF(THRU 6/19)  | 50.00  |                                   |                       |                               |                                 |                                  |              |   |  |  |  |
| SR VP-GOV. & COMM. REL  | 0.   |                                   |                       |                               |                                 | Х                                |              | 287,394.  | 0.   | 31,075.  |  |
| 22) SCOTT COSTER  | 50.00  |                                   |                       |                               |                                 |                                  |              |   |  |  |  |
| VP INFO. TECH.  | 0.   |                                   |                       |                               |                                 | Х                                |              | 213,337.  | 0.   | 30,460.  |  |
| 23) ANGELA STROHL   | 50.00  |                                   |                       |                               |                                 |                                  |              |   |  |  |  |
| VP HUMAN RESOURCES  | 0.   |                                   |                       |                               |                                 | Х                                |              | 213,208.  | 0.   | 25,940.  |  |
| 24) CRAIG CARROLL   | 50.00  |                                   |                       |                               |                                 |                                  |              |   |  |  |  |
| VP FINANCE & ACCOUNTING   | 0.   |                                   |                       |                               |                                 | Х                                |              | 210,437.  | 0.   | 31,158.  |  |
| 25) AYLA M. TEZEL   | 50.00  |                                   |                       |                               |                                 |                                  |              |   | _  |  |  |
| VP COMMUNICATIONS   | 0.   |                                   |                       |                               |                                 | Х                                |              | 205,786.  | 0.   | 26,834.  |  |
| 1b Sub-total  |  |                                   |                       |                               |                                 |                                  | ightharpoons | 1,125,944.  | 0.   | 132,050.   |  |
| c Total from continuation sheets to Part VII, S   | -  |                                   |                       |                               |                                 |                                  |              | 2,663,495.  | 0.   | 296,460.   |  |
| d Total (add lines 1b and 1c)   |  |                                   |                       |                               |                                 |                                  | <b>&gt;</b>  | 3,789,439.  | 0.   | 428,510.   |  |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 72

|   |   |   | Yes | No |
|---|---|---|-----|----|
| 3 | Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual                            | 3 | Х   |    |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such |   |     |    |
|   | individual  | 4 | Х   |    |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual   |   |     |    |
|   | for services rendered to the organization? If "Yes," complete Schedule J for such person  | 5 |     | X  |

# Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C)<br>Compensation |
|-------------------------------|-----------------------------|---------------------|
| ATTACHMENT 3                  |                             |                     |
|                               |                             |                     |
|                               |                             |                     |
|                               |                             |                     |
|                               |                             |                     |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 82

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |   |  |                       |         |              |                              |             |                                      |  |                      | ontinue        |   |      |
|---|---|--|-----------------------|---------|--------------|------------------------------|-------------|--------------------------------------|--|----------------------|----------------|---|------|
| (A) Name and title  | (B) Average hours per week (list any hours for    | erage Position urs per (do not check more than box, unless person is bot officer and a director/true |                       |         |              |                              |             | (D) Reportable compensation from the | (E) Reporta compensation related organizat | on from<br>d<br>ions | am<br>com      | timated<br>ount of<br>other<br>pensation    | f    |
|   | related<br>organizations<br>below dotted<br>line) | Individual trustee or director   | Institutional trustee | Officer | Key employee | Highest compensated employee | Former      | organization<br>(W-2/1099-MISC)      | (W-2/1099-MISC)                            |                      | orga<br>and    | om the<br>anizatio<br>I related<br>nization | d    |
| 26) AMBERLIE ALLRED   | 50.00   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
| FMR SECRETARY/GC(THRU 06/18)  | 0.  |  |                       |         |              |                              | Х           | 148,994.                             |  | 0.                   |                | 10,8  | 381. |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              | L           |                                      |  |                      |                |   |      |
| 1b Sub-total c Total from continuation sheets to Part VII, S  | ection A  |  |                       |         |              |                              | <b>&gt;</b> |                                      |  |                      |                |   |      |
| d Total (add lines 1b and 1c)   | limited to the                                    |  | liste                 |         |              |                              | o re        | ceived more than                     | \$100,000 d                                | of                   |                |   |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                | Yes   | No   |
| 3 Did the organization list any former office   |   |  |                       |         |              |                              |             |                                      |  |                      | _              | 37  |      |
| employee on line 1a? If "Yes," complete Schede  |   |  |                       |         |              |                              |             |                                      |  |                      | 3              | Х   |      |
| 4 For any individual listed on line 1a, is the sorganization and related organizations graindividual            | eater than  | \$15   | 0,0                   | 00?     | lf           | "Yes                         | 5,"         | complete Schedu                      | le J for s                                 | such                 | 4              | X   |      |
| 5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo                 | accrue co   | mpen   | sati                  | on f    | fron         | n any                        | un          | related organization                 | on or indivi                               | dual                 | 5              |   | Х    |
| Section B. Independent Contractors  | , <b>,</b>  |  |                       |         |              |                              | , .         |                                      |  |                      |                |   |      |
| 1 Complete this table for your five highest com<br>compensation from the organization. Report of<br>year.       |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
| (A) Name and business add   | Iress   |  |                       |         |              |                              |             | (B)<br>Description of se             | rvices                                     | C                    | (C)<br>Compens | ation                                       |      |
|   |   |  |                       |         |              |                              |             |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              | +           |                                      |  |                      |                |   |      |
|   |   |  |                       |         |              |                              | +           |                                      |  |                      |                |   |      |
| 2 Total number of independent contractors (in more than \$100,000 in compensation from the                      |   |  |                       | nited   | d to         | thos                         | se li       | isted above) who                     | received                                   |                      |                |   |      |

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# Part VIII Statement of Revenue

|   |            | Check if Schedule O contains a res                    | pones or note to an |                      |  |   |  |
|---|------------|---|---------------------|----------------------|--|---|--|
|   |            |   |                     | (A)<br>Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512-514 |
| nts   | 1a         | Federated campaigns 1                                 | a 711,947.          |                      |  |   |  |
| פַ פַר  | b          | Membership dues                                       | b                   |                      |  |   |  |
| A P   | С          | Fundraising events                                    | c 1,194,854.        |                      |  |   |  |
| <u> </u>  | d          | Related organizations 1                               | d                   |                      |  |   |  |
| Sin   | е          | Government grants (contributions) 1                   | e                   |                      |  |   |  |
|   | f          | All other contributions, gifts, grants,               |                     |                      |  |   |  |
| <u> </u>  |            | and similar amounts not included above . 1            |                     |                      |  |   |  |
| Contributions, Girts, Grants<br>and Other Similar Amounts | g          | Noncash contributions included in lines 1a-1f: \$     |                     | 266,271,219.         |  |   |  |
| Program Service Revenue                                   | <u>h</u>   | Total. Add lines 1a-1f                                | Business Code       | 200,271,219.         |  |   |  |
| eve   | 2a         |   |                     |                      |  |   |  |
| e<br>R  | b          |   |                     |                      |  |   |  |
| Ş   | С          | -   | _                   |                      |  |   |  |
| Se  | d          |   | _                   |                      |  |   |  |
| l a   | е          |   | _                   |                      |  |   |  |
| 5<br>g  | f          | All other program service revenue                     |                     |                      |  |   |  |
| _   | g          | Total. Add lines 2a-2f                                |                     | 0.                   |  | T                                       | T  |
|   | 3          | Investment income (including divi                     |                     | 0 257 476            |  |   | 0 257 476  |
|   |            | and other similar amounts)                            |                     | 8,357,476.           |  |   | 8,357,476  |
|   | 4<br>5     | Income from investment of tax-exempt be Royalties     |                     | 1,608,314.           |  |   | 1,608,314  |
|   | 3          | (i) Real  | (ii) Personal       | 1,000,314.           |  |   | 1,000,514  |
|   | <b>C</b> - | Cross rents   | ,,                  |                      |  |   |  |
|   | 6a<br>b    | Gross rents   |                     |                      |  |   |  |
|   | C          | Rental income or (loss)                               |                     |                      |  |   |  |
|   | d          | Net rental income or (loss)                           |                     | 0.                   |  |   |  |
|   | 7a         | Gross amount from sales of (i) Securities             | s (ii) Other        |                      |  |   |  |
|   |            | assets other than inventory 148,479,2                 | 96. 0.              |                      |  |   |  |
|   | b          | Less: cost or other basis                             |                     |                      |  |   |  |
|   |            | and sales expenses 144,775,1                          | 04. 3,266.          |                      |  |   |  |
|   | С          | Gain or (loss)  |                     |                      |  |   |  |
|   | d          | Net gain or (loss)                                    | ▶                   | 3,700,926.           |  |   | 3,700,926  |
| e l   | 8a         | Gross income from fundraising                         |                     |                      |  |   |  |
| Ven   |            | events (not including \$1,194,854.                    |                     |                      |  |   |  |
| Other Revenue   |            | of contributions reported on line 1c).                | <b>3</b> 12,367.    |                      |  |   |  |
| the l   |            | See Part IV, line 18                                  | u                   |                      |  |   |  |
| Õ   | b          | Less: direct expenses                                 |                     | -264,128.            |  |   | -264,128   |
|   | 9a         |   |                     | , ,                  |  |   |  |
|   | Ja         | See Part IV, line 19                                  | a 0.                |                      |  |   |  |
|   | b          | Less: direct expenses                                 |                     |                      |  |   |  |
|   |            | Net income or (loss) from gaming activit              |                     | 0.                   |  |   |  |
|   | 10a        | Gross sales of inventory, less returns and allowances |                     |                      |  |   |  |
|   | b          | Less: cost of goods sold                              | <b>b</b> 0.         |                      |  |   |  |
|   | С          | Net income or (loss) from sales of inventor           |                     | 0.                   |  |   |  |
| -   |            | Miscellaneous Revenue                                 | Business Code       |                      |  |   |  |
|   | 11a        | MAILING RENTAL INCOME                                 | 900099              | 1,262,662.           |  |   | 1,262,662  |
|   | b          | PURCHASING CARD REBATE                                | 900099              | 562,567.             |  |   | 562,567  |
|   | С          | MISCELLANEOUS   | 900099              | 366,880.             |  |   | 366,880  |
| - 1   |            | All other revenue                                     | 1                   | 590,852.             |  |   | 590,852  |
|   | d          | Total. Add lines 11a-11d                              |                     | 2,782,961.           |  |   |  |

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Check if Schedule O contains a response or note to any line in this Part IX |   |                       |                     |                       |             |  |  |  |  |  |  |
|---|---|-----------------------|---------------------|-----------------------|-------------|--|--|--|--|--|--|
| <u>Do</u>   |   |                       |                     |                       | (D)         |  |  |  |  |  |  |
|   | not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses | (B) Program service | (C)<br>Management and | Fundraising |  |  |  |  |  |  |
|   |   |                       | expenses            | general expenses      | expenses    |  |  |  |  |  |  |
| 1   | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  | 43,766,393.           | 43,766,393.         |                       |             |  |  |  |  |  |  |
| 2   | Grants and other assistance to domestic individuals. See Part IV, line 22   | 1,187,337.            | 1,187,337.          |                       |             |  |  |  |  |  |  |
| 3   | Grants and other assistance to foreign organizations, foreign governments, and foreign  |                       |                     |                       |             |  |  |  |  |  |  |
|   | individuals. See Part IV, lines 15 and 16   | 0.                    |                     |                       |             |  |  |  |  |  |  |
| 4   | Benefits paid to or for members   | 0.                    |                     |                       |             |  |  |  |  |  |  |
|   | Compensation of current officers, directors,  |                       |                     |                       |             |  |  |  |  |  |  |
|   | trustees, and key employees   | 2,983,913.            | 849,929.            | 1,283,650.            | 850,334.    |  |  |  |  |  |  |
| 6   | Compensation not included above, to disqualified  |                       |                     |                       |             |  |  |  |  |  |  |
|   | persons (as defined under section 4958(f)(1)) and   | 0                     |                     |                       |             |  |  |  |  |  |  |
|   | persons described in section 4958(c)(3)(B)  | 0.<br>51,861,013.     | 43,472,233.         | 2,468,940.            | 5,919,840.  |  |  |  |  |  |  |
|   | Other salaries and wages  | 51,001,013.           | 43,4/2,233.         | 2,400,940.            | 5,919,840.  |  |  |  |  |  |  |
| 8   | Pension plan accruals and contributions (include  | 1 400 500             | 1 100 070           | 102 510               | 104 000     |  |  |  |  |  |  |
|   | section 401(k) and 403(b) employer contributions)   | 1,488,599.            | 1,190,879.          | 193,518.              | 104,202.    |  |  |  |  |  |  |
| 9   | Other employee benefits   | 10,117,941.           | 8,094,353.          | 1,315,332.            | 708,256.    |  |  |  |  |  |  |
| 10  | Payroll taxes   | 3,876,825.            | 3,101,460.          | 503,987.              | 271,378.    |  |  |  |  |  |  |
| 11  | Fees for services (non-employees):  |                       |                     |                       |             |  |  |  |  |  |  |
| а   | Management  | 0.                    |                     | 701 004               |             |  |  |  |  |  |  |
| b   | Legal   | 721,024.              |                     | 721,024.              |             |  |  |  |  |  |  |
| C   | Accounting  | 356,537.              |                     | 356,537.              |             |  |  |  |  |  |  |
| d   | Lobbying  | 0.                    |                     |                       |             |  |  |  |  |  |  |
| е   | Professional fundraising services. See Part IV, line 17.  | 9,379,379.            |                     |                       | 9,379,379.  |  |  |  |  |  |  |
| f   | Investment management fees  | 756,732.              |                     | 756,732.              |             |  |  |  |  |  |  |
| g   | Other. (If line 11g amount exceeds 10% of line 25, column   |                       |                     |                       |             |  |  |  |  |  |  |
|   | (A) amount, list line 11g expenses on Schedule O.)  | 64,542.               |                     | 64,542.               |             |  |  |  |  |  |  |
| 12  | Advertising and promotion   | 10,067,631.           | 9,808,225.          | 21,457.               | 237,949.    |  |  |  |  |  |  |
| 13  | Office expenses   | 1,347,912.            | 700,740.            | 233,143.              | 414,029.    |  |  |  |  |  |  |
| 14  | Information technology  | 4,706,521.            | 2,981,600.          | 1,178,841.            | 546,080.    |  |  |  |  |  |  |
| 15  | Royalties   | 0.                    |                     |                       |             |  |  |  |  |  |  |
| 16  | Occupancy   | 7,087,553.            | 4,397,069.          | 1,845,638.            | 844,846.    |  |  |  |  |  |  |
| 17  | Travel  | 4,677,458.            | 4,188,124.          | 111,802.              | 377,532.    |  |  |  |  |  |  |
| 18  | Payments of travel or entertainment expenses for any federal, state, or local public officials  | 0.                    |                     |                       |             |  |  |  |  |  |  |
| 19  | Conferences, conventions, and meetings  | 437,272.              | 348,082.            | 52,664.               | 36,526.     |  |  |  |  |  |  |
| 20  | Interest  | 0.                    | ,                   | •                     | <u> </u>    |  |  |  |  |  |  |
| 21  | Payments to affiliates  | 0.                    |                     |                       |             |  |  |  |  |  |  |
| 22  | Depreciation, depletion, and amortization   | 2,005,386.            | 1,254,863.          | 515,135.              | 235,388.    |  |  |  |  |  |  |
| 23  | Insurance   | 536,477.              | 344,245.            | 131,942.              | 60,290.     |  |  |  |  |  |  |
| 24  | Other expenses. Itemize expenses not covered  |                       |                     |                       |             |  |  |  |  |  |  |
|   | above (List miscellaneous expenses in line 24e. If  |                       |                     |                       |             |  |  |  |  |  |  |
|   | line 24e amount exceeds 10% of line 25, column  |                       |                     |                       |             |  |  |  |  |  |  |
|   | (A) amount, list line 24e expenses on Schedule O.)  |                       |                     |                       |             |  |  |  |  |  |  |
| а   | PROGRAM/OTHER PROVIDER SVS.   | 35,871,999.           | 28,883,873.         | 5,467.                | 6,982,659.  |  |  |  |  |  |  |
| h   | DIRECT RESPONSE MAIL  | 26,157,957.           | 10,351,587.         |                       | 15,806,370. |  |  |  |  |  |  |
|   | WARRIOR EVENTS & ACTIVITIES   | 20,272,117.           | 20,272,117.         |                       | ·           |  |  |  |  |  |  |
| _   | DIRECT RESPONSE TV & ONLINE   | 18,105,130.           | 8,405,995.          |                       | 9,699,135.  |  |  |  |  |  |  |
| _   | All other expenses  | 24,811,534.           | 7,449,723.          | 3,524,820.            | 13,836,991. |  |  |  |  |  |  |
|   | Total functional expenses. Add lines 1 through 24e  | 282,645,182.          | 201,048,827.        | 15,285,171.           | 66,311,184. |  |  |  |  |  |  |
|   | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here |                       |                     |                       |             |  |  |  |  |  |  |
| _   | following SOP 98-2 (ASC 958-720)  | 36,520,908.           | 23,163,889.         |                       | 13,357,019. |  |  |  |  |  |  |
|   |   |                       |                     |                       |             |  |  |  |  |  |  |

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# Part X Balance Sheet

|                             | Check if Schedule O contains a response or note to any line in this Part X |  |              |                        |                             |    |                             |
|-----------------------------|--|--|--------------|------------------------|-----------------------------|----|-----------------------------|
|                             |  | ·  |              | •                      | (A)                         |    | (B)                         |
|                             |  |  |              |                        | Beginning of year           |    | End of year                 |
|                             | 1  | Cash - non-interest-bearing  |              |                        | 8,283,297.                  | 1  | 8,000,853.                  |
|                             | 2  | Savings and temporary cash investments   |              |                        | 23,079,357.                 | 2  | 22,601,824.                 |
|                             | 3  | Pledges and grants receivable, net   |              |                        | 6,038,026.                  | 3  | 4,353,762.                  |
|                             | 4  | Accounts receivable, net   |              |                        | 0.                          | 4  | 0.                          |
|                             | 5  | Loans and other receivables from current and the   | forme        | r officers, directors, |                             |    |                             |
|                             |  | trustees, key employees, and highest co  | ompei        | nsated employees.      |                             |    |                             |
|                             |  | Complete Part II of Schedule L<br>Loans and other receivables from other disqualified pers   |              |                        | 0.                          | 5  | 0.                          |
|                             | 6  |  |              |                        |                             |    |                             |
|                             |  | 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary |              |                        |                             |    |                             |
| S                           |  | organizations (see instructions). Complete Part II of Schedule L   |              |                        | 0.                          | 6  | 0.                          |
| Assets                      | 7  | Notes and loans receivable, net  |              |                        | 0.                          | 7  | 0.                          |
| As                          | 8  | Inventories for sale or use  |              |                        | 0.                          | 8  | 0.                          |
|                             | 9  | Prepaid expenses and deferred charges  |              |                        | 11,822,038.                 | 9  | 5,652,625.                  |
|                             | 10 a   | Land, buildings, and equipment: cost or  |              |                        |                             |    |                             |
|                             |  |  | 10a          |                        |                             |    |                             |
|                             |  | Less: accumulated depreciation   |              |                        | 3,061,442.                  |    | 2,389,685.                  |
|                             | 11   | Investments - publicly traded securities   | 277,733,046. | 11                     | 286,724,513.                |    |                             |
|                             | 12   | Investments - other securities. See Part IV, line 11   |              |                        | 12,496,183.                 | 12 | 13,524,189.                 |
|                             | 13   | Investments - program-related. See Part IV, line 11  |              |                        | 0.                          | 13 | 0.                          |
|                             | 14   | Intangible assets  | 0.           | 14                     | 0.                          |    |                             |
|                             | 15   | Other assets. See Part IV, line 11   |              |                        | 2,042,391.                  | 15 | 22,903,154.                 |
|                             | 16   | Total assets. Add lines 1 through 15 (must equal   |              |                        | 344,555,780.<br>39,383,239. | 16 | 366,150,605.<br>34,655,989. |
|                             | 17   | Accounts payable and accrued expenses  |              |                        | 39,363,239.                 | 17 | 0.                          |
|                             | 18   | Grants payable   |              |                        | 0.                          | 18 | 0.                          |
|                             | 19   | Deferred revenue   | 0.           | 19<br>20               | 0.                          |    |                             |
|                             | 20<br>21   | Tax-exempt bond liabilities  Escrow or custodial account liability. Complete Part IV of Schedule D   |              |                        | 0.                          |    | 0.                          |
| "                           | 22   | Loans and other payables to current and for  |              |                        | 0.                          | 21 | <u> </u>                    |
| Liabilities                 | 22   | trustees, key employees, highest compen  |              |                        |                             |    |                             |
| ij                          |  | disqualified persons. Complete Part II of Schedule   |              |                        | 0.                          | 22 | 0.                          |
| Ë                           | 23   | Secured mortgages and notes payable to unrelate  |              |                        | 0.                          | 23 | 0.                          |
|                             | 24   | Unsecured notes and loans payable to unrelated   |              |                        | 0.                          | 24 | 0.                          |
|                             | 25   | Other liabilities (including federal income tax,   |              |                        |                             |    |                             |
|                             |  | parties, and other liabilities not included on lines   |              |                        |                             |    |                             |
|                             |  | of Schedule D  |              | · .                    | 0.                          | 25 | 22,732,405.                 |
|                             | 26   | Total liabilities. Add lines 17 through 25   |              |                        | 39,383,239.                 | 26 | 57,388,394.                 |
|                             |  | Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and   | checl        |                        |                             |    |                             |
| Š                           | 27   | Unrestricted net assets  |              |                        | 298,231,325.                | 27 | 301,860,795.                |
| sala                        | 28   | Temporarily restricted net assets  |              |                        | 5,941,216.                  | 28 | 5,901,416.                  |
| 9                           | 29   | Permanently restricted net assets  |              |                        | 1,000,000.                  | 29 | 1,000,000.                  |
| Net Assets or Fund Balances |  | Organizations that do not follow SFAS 117 (ASC 958)  |              |                        |                             |    |                             |
| ō                           | 0.0  | complete lines 30 through 34.  |              |                        |                             |    |                             |
| šets                        | 30   | Capital stock or trust principal, or current funds   |              |                        |                             | 30 |                             |
| ASS                         | 31   | Paid-in or capital surplus, or land, building, or equ  |              |                        |                             | 31 |                             |
| et /                        | 32   | Retained earnings, endowment, accumulated inco   |              |                        | 305,172,541.                | 32 | 308,762,211.                |
| Z                           | 33   | Total liabilities and not assets/fund balances   |              |                        | 344,555,780.                | 33 | 366,150,605.                |
|                             | 34   | Total liabilities and net assets/fund balances   |              |                        | 344,333,780.                | 34 | 5 000 (2242)                |

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| Part | XI Reconciliation of Net Assets  |         |      |       |      |      |
|------|--|---------|------|-------|------|------|
|      | Check if Schedule O contains a response or note to any line in this Part XI                          |         |      |       |      |      |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)  | 1       |      | 282,4 |      |      |
| 2    | Total expenses (must equal Part IX, column (A), line 25)   | 2       | 2    | 282,6 |      |      |
| 3    | Revenue less expenses. Subtract line 2 from line 1   | 3       |      |       | 88,4 |      |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))            | 4       | 3    | 305,1 |      |      |
| 5    | Net unrealized gains (losses) on investments   | 5       |      |       | 56,3 |      |
| 6    | Donated services and use of facilities   | 6       |      | 1     | 08,3 | 361. |
| 7    | Investment expenses  | 7       |      |       |      | 0.   |
| 8    | Prior period adjustments   | 8       |      |       | 13,4 | 103. |
| 9    | Other changes in net assets or fund balances (explain in Schedule O)                                 | 9       |      |       |      | 0.   |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line       |         |      |       |      |      |
|      | 33, column (B))  | 10      | 3    | 308,7 | 62,2 | 211. |
| Part |  |         |      |       |      |      |
|      | Check if Schedule O contains a response or note to any line in this Part XII                         |         |      |       |      | Ш    |
|      |  |         |      |       | Yes  | No   |
| 1    | Accounting method used to prepare the Form 990: Cash X Accrual Other                                 |         |      |       |      |      |
|      | If the organization changed its method of accounting from a prior year or checked "Other," e         | xplair  | n in |       |      |      |
|      | Schedule O.  |         |      |       |      |      |
| 2a   | Were the organization's financial statements compiled or reviewed by an independent accountant?.     |         |      | 2a    |      | X    |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were con       | npiled  | lor  |       |      |      |
|      | reviewed on a separate basis, consolidated basis, or both:   |         |      |       |      |      |
|      | Separate basis Consolidated basis Both consolidated and separate basis                               |         |      |       |      |      |
| b    | Were the organization's financial statements audited by an independent accountant?                   |         |      | 2b    | Х    |      |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audi      | ted o   | n a  |       |      |      |
|      | separate basis, consolidated basis, or both:   |         |      |       |      |      |
|      | Separate basis X Consolidated basis Both consolidated and separate basis                             |         |      |       |      |      |
| С    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or | overs   | ight |       |      |      |
|      | of the audit, review, or compilation of its financial statements and selection of an independent acc | ounta   | ant? | 2c    | X    |      |
|      | If the organization changed either its oversight process or selection process during the tax year, e | xplair  | n in |       |      |      |
|      | Schedule O.  |         |      |       |      |      |
| 3a   | As a result of a federal award, was the organization required to undergo an audit or audits as se    | t forth | n in |       |      |      |
|      | the Single Audit Act and OMB Circular A-133?   |         |      | 3a    |      | X    |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not und |         | the  |       |      |      |
|      | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au  | dits.   |      | 3b    |      |      |

# SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization
WOUNDED WARRIOR PROJECT, INC.

Employer identification number 20-2370934

| Pa       | rt I | Reason for Public Cha                                       | rity Status (All c  | organizations must o                                | omplete           | e this pa    | art.) See instructions                             |                        |
|----------|------|---|---|---|-------------------|--------------|--|------------------------|
| The      | org  | anization is not a private fou                              | ndation because it  | is: (For lines 1 through                            | gh 12, ch         | eck only     | one box.)  |                        |
| 1        |      | A church, convention of chu                                 | urches, or associa  | tion of churches descr                              | ribed in <b>s</b> | ection 1     | 70(b)(1)(A)(i).                                    |                        |
| 2        |      | A school described in <b>secti</b>                          | cribed in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) |   |                   |              |  |                        |
| 3        |      | A hospital or a cooperative                                 | hospital service o  | rganization described                               | n <b>sectio</b>   | n 170(b)     | (1)(A)(iii).                                       |                        |
| 4        |      | A medical research organiz                                  | zation operated in  | conjunction with a hos                              | spital des        | scribed ir   | section 170(b)(1)(A)                               | (iii). Enter the       |
|          |      | hospital's name, city, and st                               | tate:   |   |                   |              |  |                        |
| 5        |      | An organization operated                                    | for the benefit of  | a college or universit                              | y owned           | d or ope     | rated by a governme                                | ntal unit described in |
|          |      | section 170(b)(1)(A)(iv). (C                                | Complete Part II.)  |   |                   |              |  |                        |
| 6        |      | A federal, state, or local go                               | vernment or gove  | rnmental unit describe                              | d in <b>sect</b>  | ion 170(     | b)(1)(A)(v).                                       |                        |
| 7        | X    | An organization that norma                                  | ally receives a sub   | ostantial part of its su                            | pport fro         | om a go      | vernmental unit or fro                             | om the general public  |
|          | _    | described in section 170(b)                                 | (1)(A)(vi). (Compl  | ete Part II.)                                       |                   |              |  |                        |
| 8        |      | A community trust describe                                  | -   |   | -                 |              |  |                        |
| 9        |      | An agricultural research org                                | ganization describe   | ed in <b>section 170(b)(1</b>                       | )(A)(ix) (        | operated     | in conjunction with a                              | land-grant college     |
|          |      | or university or a non-land-                                | grant college of ag   | griculture (see instruct                            | ions). Ei         | nter the i   | name, city, and state of                           | the college or         |
|          | _    | university:   |   |   |                   |              |  |                        |
| 10       |      | An organization that norma                                  | lly receives: (1) m   | ore than 331/3 % of its                             | support           | from co      | ntributions, membersh                              | nip fees, and gross    |
|          |      | receipts from activities rela<br>support from gross investm | red to its exempt in<br>nent income and u                                     | nrelated business tax                               | able inco         | me (less     | s, and (2) no more that<br>s section 511 tax) from | businesses             |
|          |      | ຸ acquired by the organizatio                               | n after June 30, 1  | 975. See <b>section 509</b> (                       | (a)(2). (C        | Complete     | Part III.)   |                        |
| 11       |      | An organization organized                                   |   |   | -                 |              |  |                        |
| 12       |      | An organization organized                                   | •   | •   |                   |              | •  | , , ,                  |
|          |      | of one or more publicly su                                  |   |   |                   |              |  |                        |
|          |      | Check the box in lines 12a t                                | hrough 12d that d   | escribes the type of s                              | upporting         | g organiz    | ation and complete lir                             | nes 12e, 12f, and 12g. |
| а        | L    | <b>Type I.</b> A supporting orga                            | anization operated  | , supervised, or contr                              | olled by          | its supp     | orted organization(s),                             | typically by giving    |
|          |      | the supported organization                                  | on(s) the power to  | regularly appoint or e                              | lect a ma         | ajority of   | the directors or truste                            | es of the              |
|          |      | supporting organization. <b>`</b>                           | -   |   |                   |              |  |                        |
| b        |      | <b>Type II.</b> A supporting org                            | -   |   |                   |              |  | · · · · · -            |
|          |      | control or management of                                    |   | =   | the sam           | e person     | s that control or man                              | age the supported      |
|          |      | organization(s). <b>You must</b>                            | -   |   |                   |              |  |                        |
| С        | L    | Type III functionally integrated                            |   |   |                   |              |  | ly integrated with,    |
|          |      | its supported organization                                  |   | •   |                   |              |  |                        |
| d        | L    | Type III non-functionally                                   |   |   | -                 |              |  |                        |
|          |      | that is not functionally into                               | •   | •   |                   |              | •  | d an attentiveness     |
|          |      | requirement (see instruct                                   |   | -   |                   |              |  |                        |
| е        | L    | Check this box if the orga                                  |   |   |                   |              | *            | I, Type III            |
|          | _    | functionally integrated, or                                 |   |   |                   |              |  |                        |
| T ~      |      | nter the number of supported                                |   |   |                   |              |  |                        |
| <u> </u> |      | ovide the following information                             | (ii) EIN  |   |                   | organization | (a) Amount of monoton.                             | (vi) Amount of         |
|          | (1)  | varie of supported organization                             | (II) EIN  | (iii) Type of organization (described on lines 1-10 |                   | ur governing | (v) Amount of monetary<br>support (see             | other support (see     |
|          |      |   |   | above (see instructions))                           |                   | ment?        | instructions)                                      | instructions)          |
|          |      |   |   |   | Yes               | No           |  |                        |
| (A)      |      |   |   |   |                   |              |  |                        |
|          |      |   |   |   |                   |              |  |                        |
| (B)      |      |   |   |   |                   |              |  |                        |
|          |      |   |   |   |                   |              |  |                        |
| (C)      |      |   |   |   |                   |              |  |                        |
| (D)      |      |   |   |   |                   |              |  |                        |
| (D)      |      |   |   |   |                   |              |  |                        |
| /E\      |      |   |   |   |                   |              |  |                        |
| (E)      |      |   |   |   |                   |              |  |                        |
| Tati     | al.  |   |   |   |                   |              |  |                        |
|          |      |   |   |   |                   |              |  |                        |

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec          | tion A. Public Support  |                    |                 |                 |                 |                 |                |
|--------------|---|--------------------|-----------------|-----------------|-----------------|-----------------|----------------|
| Cale         | ndar year (or fiscal year beginning in) 🕨   | (a) 2014           | <b>(b)</b> 2015 | <b>(c)</b> 2016 | <b>(d)</b> 2017 | <b>(e)</b> 2018 | (f) Total      |
| 1            | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  | 372,546,396.       | 302,707,725.    | 211,476,891.    | 246,204,557.    | 266,271,219.    | 1,399,206,788. |
| 2            | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |                    |                 |                 |                 |                 | 0.             |
| 3            | The value of services or facilities furnished by a governmental unit to the organization without charge   |                    |                 |                 |                 |                 | 0.             |
| 4            | Total. Add lines 1 through 3  | 372,546,396.       | 302,707,725.    | 211,476,891.    | 246,204,557.    | 266,271,219.    | 1,399,206,788. |
| 5            | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |                    |                 |                 |                 |                 | 0.             |
| 6            |   |                    |                 |                 |                 |                 | 1,399,206,788. |
| Sec          | tion B. Total Support   |                    |                 |                 |                 |                 |                |
|              | ndar year (or fiscal year beginning in)   | (a) 2014           | <b>(b)</b> 2015 | (c) 2016        | (d) 2017        | <b>(e)</b> 2018 | (f) Total      |
| 7            | Amounts from line 4   | 372,546,396.       | 302,707,725.    | 211,476,891.    | 246,204,557.    | 266,271,219.    | 1,399,206,788. |
| 8            | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources   | 16,554,494.        | 16,413,731.     | 10,076,349.     | 9,686,211.      | 9,965,790.      | 62,696,575.    |
| 9            | Net income from unrelated business activities, whether or not the business is regularly carried on  |                    |                 |                 |                 |                 | 0.             |
| 10           | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) ATCH 1  | 2,444,079.         | 2,247,778.      | 3,032,220.      | 2,696,215.      | 3,095,328.      | 13,515,620.    |
| 11           | Total support. Add lines 7 through 10   |                    |                 |                 |                 |                 | 1,475,418,983. |
| 12           | Gross receipts from related activities, etc. (s   | ee instructions) . |                 |                 |                 | 12              |                |
| 13           | First five years. If the Form 990 is forganization, check this box and stop here  | <u> </u>           |                 |                 |                 |                 |                |
| Sec          | tion C. Computation of Public Sup   |                    |                 |                 |                 |                 |                |
| 14           | Public support percentage for 2018 (lin   |                    |                 |                 |                 | 14              | 94.83%         |
| 15           | Public support percentage from 2017   |                    |                 |                 |                 |                 | 94.76 <b>%</b> |
| 16a          | 331/3% support test - 2018. If the org  | -                  |                 |                 |                 |                 | . 37           |
| _            | box and <b>stop here</b> . The organization qu  |                    |                 | -               |                 |                 |                |
| b            | 331/3% support test - 2017. If the org  |                    |                 |                 |                 |                 |                |
| 4            | this box and <b>stop here.</b> The organization   |                    |                 |                 |                 |                 |                |
| 1 <i>1</i> a | 10%-facts-and-circumstances test - 2  |                    |                 |                 |                 |                 |                |
|              | 10% or more, and if the organization  |                    |                 |                 |                 | -               | •              |
|              | Part VI how the organization meets t  |                    |                 | •               | •               |                 |                |
| L            | organization  |                    |                 |                 |                 |                 |                |
| D            | 10%-facts-and-circumstances test - 2  | -                  |                 |                 |                 |                 |                |
|              | 15 is 10% or more, and if the organization in Port VI how the organization  |                    |                 |                 |                 |                 | -              |
|              | Explain in Part VI how the organization   |                    |                 |                 | <del>-</del>    | -               |                |
| 10           | supported organization  |                    |                 |                 |                 |                 |                |
| 18           | Private foundation. If the organization   |                    |                 |                 |                 |                 |                |
|              | instructions  |                    |                 |                 |                 | <del></del>     |                |

Page 3

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec  | tion A. Public Support   |                 |                   | , i             | <u>'</u>        | ,                |           |
|------|--|-----------------|-------------------|-----------------|-----------------|------------------|-----------|
|      | ndar year (or fiscal year beginning in)  | (a) 2014        | <b>(b)</b> 2015   | (c) 2016        | (d) 2017        | <b>(e)</b> 2018  | (f) Total |
| 1    | Gifts, grants, contributions, and membership fees                                |                 |                   |                 |                 |                  |           |
|      | received. (Do not include any "unusual grants.")                                 |                 |                   |                 |                 |                  |           |
| 2    | Gross receipts from admissions, merchandise                                      |                 |                   |                 |                 |                  |           |
|      | sold or services performed, or facilities  |                 |                   |                 |                 |                  |           |
|      | furnished in any activity that is related to the                                 |                 |                   |                 |                 |                  |           |
|      | organization's tax-exempt purpose  |                 |                   |                 |                 |                  |           |
| 3    | Gross receipts from activities that are not an                                   |                 |                   |                 |                 |                  |           |
| Ŭ    | unrelated trade or business under section 513                                    |                 |                   |                 |                 |                  |           |
| 4    | Tax revenues levied for the  |                 |                   |                 |                 |                  |           |
| -    | organization's benefit and either paid to  |                 |                   |                 |                 |                  |           |
|      | .  |                 |                   |                 |                 |                  |           |
| -    | or expended on its behalf  |                 |                   |                 |                 |                  |           |
| 5    | The value of services or facilities  |                 |                   |                 |                 |                  |           |
|      | furnished by a governmental unit to the  |                 |                   |                 |                 |                  |           |
| _    | organization without charge  |                 |                   |                 |                 |                  |           |
| 6    | Total. Add lines 1 through 5   |                 |                   |                 |                 |                  |           |
| 7 a  | Amounts included on lines 1, 2, and 3  |                 |                   |                 |                 |                  |           |
| h    | received from disqualified persons  Amounts included on lines 2 and 3            |                 |                   |                 |                 |                  |           |
| D    | received from other than disqualified  |                 |                   |                 |                 |                  |           |
|      | persons that exceed the greater of \$5,000                                       |                 |                   |                 |                 |                  |           |
|      | or 1% of the amount on line 13 for the year                                      |                 |                   |                 |                 |                  |           |
| С    | Add lines 7a and 7b  |                 |                   |                 |                 |                  |           |
| 8    | Public support. (Subtract line 7c from   |                 |                   |                 |                 |                  |           |
|      | line 6.)   |                 |                   |                 |                 |                  |           |
| Sec  | tion B. Total Support  |                 | T                 | I               | I               |                  |           |
| Cale | ndar year (or fiscal year beginning in) 🕨  | (a) 2014        | <b>(b)</b> 2015   | (c) 2016        | (d) 2017        | <b>(e)</b> 2018  | (f) Total |
| 9    | Amounts from line 6  |                 |                   |                 |                 |                  |           |
| 10 a | Gross income from interest, dividends,   |                 |                   |                 |                 |                  |           |
|      | payments received on securities loans, rents, royalties, and income from similar |                 |                   |                 |                 |                  |           |
|      | sources  |                 |                   |                 |                 |                  |           |
| b    | Unrelated business taxable income (less  |                 |                   |                 |                 |                  |           |
|      | section 511 taxes) from businesses   |                 |                   |                 |                 |                  |           |
|      | acquired after June 30, 1975   |                 |                   |                 |                 |                  |           |
| С    | Add lines 10a and 10b  |                 |                   |                 |                 |                  |           |
| 11   | Net income from unrelated business   |                 |                   |                 |                 |                  |           |
|      | activities not included in line 10b,   |                 |                   |                 |                 |                  |           |
|      | whether or not the business is regularly   |                 |                   |                 |                 |                  |           |
| 12   | Carried on   |                 |                   |                 |                 |                  |           |
| 12   | Other income. Do not include gain or loss from the sale of capital assets        |                 |                   |                 |                 |                  |           |
|      | (Explain in Part VI.)  |                 |                   |                 |                 |                  |           |
| 13   | Total support. (Add lines 9, 10c, 11,  |                 |                   |                 |                 |                  |           |
|      | and 12.)   |                 |                   |                 |                 |                  |           |
| 14   | First five years. If the Form 990 is for   | or the organiza | tion's first soco | nd third fourth | or fifth tax v  | par as a section | 501(c)(3) |
| 14   | organization, check this box and <b>stop here</b> .                              | ū               | •                 |                 | •               |                  | ` ^ ` /   |
| Sec  | tion C. Computation of Public Supp   |                 |                   |                 |                 |                  |           |
| 15   | Public support percentage for 2018 (line 8,                                      |                 |                   | mn (f))         |                 | . 15             | %         |
| 16   |  |                 |                   |                 |                 |                  | %<br>%    |
| _    | Public support percentage from 2017 Sche   |                 |                   |                 |                 | 16               | <u> </u>  |
|      | tion D. Computation of Investment  |                 |                   | 10 policer (0)  |                 | 17               |           |
| 17   | Investment income percentage for 2018 (lin                                       |                 |                   |                 |                 | 17               | <u>%</u>  |
| 18   | Investment income percentage from 2017 S   |                 |                   |                 |                 | 18               | <u>%</u>  |
| 19 a | 331/3% support tests - 2018. If the org  |                 |                   |                 |                 |                  |           |
|      | 17 is not more than 331/3%, check thi  |                 | _                 |                 |                 |                  |           |
| b    | 331/3% support tests - 2017. If the orga   |                 |                   |                 | •               |                  |           |
|      | line 18 is not more than 331/3 %, check  |                 | -                 | •               |                 | • • •            |           |
| 20   | Private foundation. If the organization of                                       | did not check   | a box on line     | 14, 19a, or 19b | o, check this b | ox and see instr | uctions > |

Schedule A (Form 990 or 990-EZ) 2018 Page 4

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

|     |   |          | Yes | No |
|-----|---|----------|-----|----|
| 1   | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.  | 1        |     |    |
| 2   | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).   | 2        |     |    |
| 3a  | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.   | 3a       |     |    |
| b   | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.   | 3b       |     |    |
| С   | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.  | 3с       |     |    |
| 4a  | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.  | 4a       |     |    |
| b   | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.  | 4b       |     |    |
| С   | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.   | 4c       |     |    |
| 5a  | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a       |     |    |
| b   | <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document? <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?  | 5b<br>5c |     |    |
| 6   | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .   | 6        |     |    |
| 7   | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).   | 7        |     |    |
| 8   | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).   | 8        |     |    |
| 9a  | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .  | 9a       |     |    |
| b   | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b>  | 9b       |     |    |
| С   | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>   | 9с       |     |    |
| 0 a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated   |          |     |    |

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

10a

10b

supporting organizations)? If "Yes," answer 10b below.

determine whether the organization had excess business holdings.)

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| Part    | V Supporting Organizations (continued)  |        |         |    |
|---------|---|--------|---------|----|
|         |   |        | Yes     | No |
| 11      | Has the organization accepted a gift or contribution from any of the following persons?   |        |         |    |
| а       | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)  |        |         |    |
|         | below, the governing body of a supported organization?  | 11a    |         |    |
| b       | A family member of a person described in (a) above?   | 11b    |         |    |
| С       | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.   | 11c    |         |    |
| Section | on B. Type I Supporting Organizations   |        |         |    |
|         |   |        | Yes     | No |
| 1       | Did the directors, trustees, or membership of one or more supported organizations have the power to   |        |         |    |
| •       | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the  |        |         |    |
|         | tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or  |        |         |    |
|         | controlled the organization's activities. If the organization had more than one supported organization,   |        |         |    |
|         | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported   |        |         |    |
|         | organizations and what conditions or restrictions, if any, applied to such powers during the tax year.  | 1      |         |    |
| 2       | Did the organization operate for the benefit of any supported organization other than the supported   |        |         |    |
|         | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part   |        |         |    |
|         | VI how providing such benefit carried out the purposes of the supported organization(s) that operated,  |        |         |    |
|         | supervised, or controlled the supporting organization.  | 2      |         |    |
| Section | on C. Type II Supporting Organizations  |        |         |    |
|         |   |        | Yes     | No |
| 1       | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors  |        |         |    |
|         | or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control  |        |         |    |
|         | or management of the supporting organization was vested in the same persons that controlled or managed  |        |         |    |
|         | the supported organization(s).  | 1      |         |    |
| Section | on D. All Type III Supporting Organizations   |        | 24      |    |
| 1       | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the  |        | Yes     | No |
| •       | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior   |        |         |    |
|         | tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of  |        |         |    |
|         | the organization's governing documents in effect on the date of notification, to the extent not previously  |        |         |    |
|         | provided?   | 1      |         |    |
| 2       | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported  |        |         |    |
|         | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s). |        |         |    |
| _       |   | 2      |         |    |
| 3       | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's                      |        |         |    |
|         | income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's   |        |         |    |
|         | supported organizations played in this regard.  | 3      |         |    |
| Section | on E. Type III Functionally Integrated Supporting Organizations   |        |         |    |
| 1       | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins  |        | ions)   |    |
| a       | The organization satisfied the Activities Test. Complete <b>line 2</b> below.   | ,a aoa | 0110).  |    |
| b       | The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.  |        |         |    |
| С       | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see  | instru | ctions) |    |
|         |   |        | Yes     |    |
| 2       | Activities Test. Answer (a) and (b) below.  |        |         |    |
| а       | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of  |        |         |    |
|         | the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes,            |        |         |    |
|         | how the organization was responsive to those supported organizations, and how the organization determined   |        |         |    |
|         | that these activities constituted substantially all of its activities.  | 2a     |         |    |
| b       | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more   |        |         |    |
| D       | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the   |        |         |    |
|         | reasons for the organization's position that its supported organization(s) would have engaged in these  |        |         |    |
|         | activities but for the organization's involvement.  | 2b     |         |    |
| 3       | Parent of Supported Organizations. Answer (a) and (b) below.  |        |         |    |
|         | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or   |        |         |    |
|         | trustees of each of the supported organizations? Provide details in Part VI.  | 3a     |         |    |
| b       | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each   |        |         |    |
|         | of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.  | 3b     |         | 1  |

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| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ  | nization  | <br>S                   | 1 age C                     |
|---|-----------|-------------------------|-----------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying   |           |                         | in in Part VI). See         |
| instructions. All other Type III non-functionally integrated supporting organization  | zations r | nust complete Sectio    | ns A through E.             |
| Section A - Adjusted Net Income   |           | (A) Prior Year          | (B) Current Year (optional) |
| 1 Net short-term capital gain   | 1         |                         | (optional)                  |
| 2 Recoveries of prior-year distributions  | 2         |                         |                             |
| 3 Other gross income (see instructions)   | 3         |                         |                             |
| 4 Add lines 1 through 3.  | 4         |                         |                             |
| 5 Depreciation and depletion  | 5         |                         |                             |
| 6 Portion of operating expenses paid or incurred for production or  |           |                         |                             |
| collection of gross income or for management, conservation, or  |           |                         |                             |
| maintenance of property held for production of income (see instructions)  | 6         |                         |                             |
| 7 Other expenses (see instructions)   | 7         |                         |                             |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)  | 8         |                         |                             |
| Section B - Minimum Asset Amount  |           | (A) Prior Year          | (B) Current Year (optional) |
| Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |           |                         |                             |
| a Average monthly value of securities   | 1a        |                         |                             |
| <b>b</b> Average monthly cash balances  | 1b        |                         |                             |
| c Fair market value of other non-exempt-use assets  | 1c        |                         |                             |
| d Total (add lines 1a, 1b, and 1c)  | 1d        |                         |                             |
| e Discount claimed for blockage or other  |           |                         |                             |
| factors (explain in detail in <b>Part VI</b> ):   |           |                         |                             |
| 2 Acquisition indebtedness applicable to non-exempt-use assets  | 2         |                         |                             |
| 3 Subtract line 2 from line 1d.   | 3         |                         |                             |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).                               | 4         |                         |                             |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5         |                         |                             |
| 6 Multiply line 5 by .035.  | 6         |                         |                             |
| 7 Recoveries of prior-year distributions  | 7         |                         |                             |
| 8 Minimum Asset Amount (add line 7 to line 6)   | 8         |                         |                             |
| Section C - Distributable Amount  |           |                         | Current Year                |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A)   | 1         |                         |                             |
| 2 Enter 85% of line 1.  | 2         |                         |                             |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A)  | 3         |                         |                             |
| 4 Enter greater of line 2 or line 3.  | 4         |                         |                             |
| 5 Income tax imposed in prior year  | 5         |                         |                             |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to  |           |                         |                             |
| emergency temporary reduction (see instructions).   | 6         |                         |                             |
| 7 Check here if the current year is the organization's first as a non-functionall   | y integra | ted Type III supporting | g organization (see         |
| instructions).  |           |                         |                             |

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| Part  | art V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) |                             |  |   |  |  |  |  |
|-------|---|-----------------------------|--|---|--|--|--|--|
| Secti | on D - Distributions  |                             |  | Current Year                              |  |  |  |  |
| 1     | Amounts paid to supported organizations to accomplish ex                                  |                             |  |   |  |  |  |  |
| 2     | Amounts paid to perform activity that directly furthers exer                              | ed                          |  |   |  |  |  |  |
|       | organizations, in excess of income from activity  |                             |  |   |  |  |  |  |
| 3     | Administrative expenses paid to accomplish exempt purpo                                   | ses of supported organiz    | zations                                |   |  |  |  |  |
| 4     | Amounts paid to acquire exempt-use assets   |                             |  |   |  |  |  |  |
| 5     | Qualified set-aside amounts (prior IRS approval required)                                 |                             |  |   |  |  |  |  |
| 6     | Other distributions (describe in Part VI). See instructions.                              |                             |  |   |  |  |  |  |
| 7     | Total annual distributions. Add lines 1 through 6.  |                             |  |   |  |  |  |  |
| 8     | Distributions to attentive supported organizations to which                               | the organization is resp    | onsive                                 |   |  |  |  |  |
|       | (provide details in Part VI). See instructions.   |                             |  |   |  |  |  |  |
| 9     | Distributable amount for 2018 from Section C, line 6                                      |                             |  |   |  |  |  |  |
| 10    | Line 8 amount divided by line 9 amount  |                             |  |   |  |  |  |  |
|       | Section E - Distribution Allocations (see instructions)                                   | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2018 | (iii)<br>Distributable<br>Amount for 2018 |  |  |  |  |
| 1     | Distributable amount for 2018 from Section C, line 6                                      |                             |  |   |  |  |  |  |
| 2     | Underdistributions, if any, for years prior to 2018                                       |                             |  |   |  |  |  |  |
|       | (reasonable cause required - explain in Part VI). See                                     |                             |  |   |  |  |  |  |
|       | instructions.   |                             |  |   |  |  |  |  |
| 3     | Excess distributions carryover, if any, to 2018   |                             |  |   |  |  |  |  |
| а     | From 2013   |                             |  |   |  |  |  |  |
| b     | From 2014   |                             |  |   |  |  |  |  |
| С     | From 2015   |                             |  |   |  |  |  |  |
| d     | From 2016   |                             |  |   |  |  |  |  |
| е     | From 2017   |                             |  |   |  |  |  |  |
| f     | Total of lines 3a through e   |                             |  |   |  |  |  |  |
| g     | Applied to underdistributions of prior years  |                             |  |   |  |  |  |  |
| h     | Applied to 2018 distributable amount  |                             |  |   |  |  |  |  |
| i     | Carryover from 2013 not applied (see instructions)  |                             |  |   |  |  |  |  |
| j     | Remainder. Subtract lines 3g, 3h, and 3i from 3f.   |                             |  |   |  |  |  |  |
| 4     | Distributions for 2018 from   |                             |  |   |  |  |  |  |
|       | Section D, line 7: \$   |                             |  |   |  |  |  |  |
| а     | Applied to underdistributions of prior years  |                             |  |   |  |  |  |  |
| b     | Applied to 2018 distributable amount  |                             |  |   |  |  |  |  |
| С     | Remainder. Subtract lines 4a and 4b from 4.   |                             |  |   |  |  |  |  |
| 5     | Remaining underdistributions for years prior to 2018, if                                  |                             |  |   |  |  |  |  |
|       | any. Subtract lines 3g and 4a from line 2. For result                                     |                             |  |   |  |  |  |  |
|       | greater than zero, explain in Part VI. See instructions.                                  |                             |  |   |  |  |  |  |
| 6     | Remaining underdistributions for 2018. Subtract lines 3h                                  |                             |  |   |  |  |  |  |
|       | and 4b from line 1. For result greater than zero, explain in                              |                             |  |   |  |  |  |  |
|       | Part VI. See instructions.  |                             |  |   |  |  |  |  |
| 7     | Excess distributions carryover to 2019. Add lines 3j                                      |                             |  |   |  |  |  |  |
|       | and 4c.   |                             |  |   |  |  |  |  |
| 8     | Breakdown of line 7:  |                             |  |   |  |  |  |  |
| а     | Excess from 2014  |                             |  |   |  |  |  |  |
| b     | Excess from 2015  |                             |  |   |  |  |  |  |
| С     | Excess from 2016  |                             |  |   |  |  |  |  |
| d     | Excess from 2017  |                             |  |   |  |  |  |  |
| е     | Excess from 2018  |                             |  |   |  |  |  |  |

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

|                        | •           |            |            | •          |              |             |
|------------------------|-------------|------------|------------|------------|--------------|-------------|
| SCHEDULE A, PART II -  | OTHER INCOM | E          |            |            | ATTACHMENT 1 | <u> </u>    |
| DESCRIPTION            | 2014        | 2015       | 2016       | 2017       | 2018         | TOTAL       |
| MAILING RENTAL INCOME  | 1,230,492.  | 1,795,130. | 1,691,882. | 1,714,934. | 1,262,662.   | 7,695,100.  |
| PURCHASE CARD REBATES  | 685,070.    | 404,915.   | 460,690.   | 547,533.   | 562,567.     | 2,660,775.  |
| SPECIAL EVENTS REVENUE | 528,517.    | 47,733.    | 879,648.   | 156,935.   | 312,367.     | 1,925,200.  |
| MISCELLANEOUS          |             |            |            | 276,813.   | 366,880.     | 643,693.    |
| SUBLEASE INCOME        |             |            |            |            | 590,852.     | 590,852.    |
| TOTALS                 | 2,444,079.  | 2,247,778. | 3,032,220. | 2,696,215. | 3,095,328.   | 13,515,620. |

# SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2018

➤ Complete if the organization is described below. 
➤ Attach to Form 990 or Form 990-EZ.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

| -      | (see separate instructions), ther<br>Section 501(c)(4), (5), or (6) org |   |                         |                               |   |
|--------|---|---|-------------------------|-------------------------------|---|
|        | e of organization   | ·   |                         | Employer ide                  | ntification number                            |
| JOW    | JNDED WARRIOR PROJECT   | Γ, INC.   |                         | 20-2370                       | 0934  |
| Pa     | rt I-A Complete if the o  | organization is exempt under                                    | section 501(c) or       | is a section 527 orgai        | nization.                                     |
| 1      | Provide a description of the  | organization's direct and indirect                              | political campaign a    | ctivities in Part IV. (see in | structions for                                |
|        | definition of "political campa  | aign activities")   |                         | •                             |   |
| 2      | Political campaign activity e   | xpenditures (see instructions)                                  |                         | ▶ \$                          |   |
| 3      |   | campaign activities (see instruction                            |                         |                               |   |
| Pa     | t I-B Complete if the o   | organization is exempt under                                    | section 501(c)(3).      |                               |   |
| 1      | Enter the amount of any exc   | cise tax incurred by the organizatio                            | n under section 495     | 5▶\$                          |   |
| 2      |   | cise tax incurred by organization m                             |                         |                               |   |
| 3      |   | a section 4955 tax, did it file Form                            |                         |                               |   |
|        |   |   |                         |                               | Yes No  |
|        | If "Yes," describe in Part IV.  |   |                         |                               | _   |
| Pa     | rt I-C Complete if the c  | organization is exempt under                                    | section 501(c), ex      | cept section 501(c)(3         | ).  |
| 1      |   | expended by the filing organization                             |                         |                               |   |
|        |   |   |                         |                               |   |
| 2      |   | ng organization's funds contributed                             |                         |                               |   |
|        |   | es  |                         |                               |   |
| 3      |   | enditures. Add lines 1 and 2. En                                |                         | •                             |   |
|        | line 17b  |   |                         | ▶\$                           |   |
| 4<br>5 | Enter the names addresses   | e Form 1120-POL for this year? and employer identification numb | or (FIN) of all section | on 527 political organiz      | Yes No  |
| 3      |   | ts. For each organization listed, er                            |                         |                               |   |
|        | the amount of political conf  | tributions received that were prom                              | nptly and directly de   | livered to a separate po      | litical organization, such                    |
|        | as a separate segregated fur  | nd or a political action committee (                            | PAC). If additional sp  | ace is needed, provide i      | nformation in Part IV.                        |
|        | <b>(a)</b> Name   | (b) Address   | (c) EIN                 | (d) Amount paid from          | (e) Amount of political                       |
|        |   |   |                         | filing organization's         | contributions received and                    |
|        |   |   |                         | funds. If none, enter -0      | promptly and directly delivered to a separate |
|        |   |   |                         |                               | political organization. If                    |
|        |   |   |                         |                               | none, enter -0                                |
| (1)    |   |   |                         |                               |   |
| ` ,    |   |   | 1                       |                               |   |
| (2)    |   |   |                         |                               |   |
|        |   |   |                         |                               |   |
| (3)    |   |   |                         |                               |   |
|        |   |   |                         |                               |   |
| (4)    |   |   |                         |                               |   |
|        |   |   |                         |                               |   |
| (5)    |   |   |                         |                               |   |
|        |   |   |                         |                               |   |
| (6)    |   |   | _                       |                               |   |
|        |   |   |                         |                               |   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

Schedule C (Form 990 or 990-EZ) 2018

| SCII | ledule C (FOITH 330 of 330-EZ) 2010   |                |                         |                     |                          | raye <b>z</b>  |  |
|------|---|----------------|-------------------------|---------------------|--------------------------|----------------|--|
| Pa   | art II-A Complete if the organizat section 501(h)).   | ion is exer    | mpt under section       | 1 501(c)(3) and f   | iled Form 5768 (elec     | ction under    |  |
| Α    | Check ▶ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures). |                |                         |                     |                          |                |  |
| В    | Check ▶ if the filing organization cl   | necked box     | A and "limited contro   | l" provisions apply | /.                       |                |  |
|      | Limits on Lob   | bying Expen    | ditures                 |                     | (a) Filing               | (b) Affiliated |  |
|      | (The term "expenditures" m  | eans amou      | nts paid or incurred.   | )                   | organization's totals    | group totals   |  |
| 1a   | a Total lobbying expenditures to influence  | e public opin  | ion (grass roots lobb   | ying)               |                          |                |  |
| k    | Total lobbying expenditures to influence  | e a legislativ | e body (direct lobbyi   | ng)                 |                          |                |  |
| C    | Total lobbying expenditures (add lines  | 1a and 1b) .   |                         |                     |                          |                |  |
|      | d Other exempt purpose expenditures .   |                |                         |                     |                          |                |  |
|      | Total exempt purpose expenditures (ac   |                | ·                       |                     |                          |                |  |
| f    | Lobbying nontaxable amount. Enter the   | ne amount      | from the following      | table in both       |                          |                |  |
|      | columns.  |                |                         |                     |                          |                |  |
|      | If the amount on line 1e, column (a) or (b) is  | : The lobbyi   | ng nontaxable amount    | is:                 |                          |                |  |
|      | Not over \$500,000  |                | amount on line 1e.      |                     |                          |                |  |
|      | Over \$500,000 but not over \$1,000,000   |                | lus 15% of the excess   |                     |                          |                |  |
|      | Over \$1,000,000 but not over \$1,500,000   |                | lus 10% of the excess   |                     |                          |                |  |
|      | Over \$1,500,000 but not over \$17,000,000  |                | lus 5% of the excess of | ver \$1,500,000.    |                          |                |  |
|      | Over \$17,000,000   | \$1,000,000    |                         |                     |                          |                |  |
|      | Grassroots nontaxable amount (enter 2   |                |                         |                     |                          |                |  |
|      | Subtract line 1g from line 1a. If zero or   |                |                         | _                   |                          |                |  |
|      | Subtract line 1f from line 1c. If zero or l   |                |                         |                     | file Ferm 4700           |                |  |
| J    | If there is an amount other than zero   |                |                         | _                   |                          | □ vaa □ Na     |  |
|      | reporting section 4911 tax for this year  |                | raging Period Unde      |                     |                          | Yes No         |  |
|      | (Some organizations that made   |                |                         |                     | te all of the five colum | ins helow      |  |
|      |   |                | te instructions for I   |                     |                          | ms below.      |  |
|      | Loh   | hvina Evne     | nditures During 4-Yo    | ar Averaging Peri   | ind                      |                |  |
| _    | Lon   | bying Expe     |                         | ar Averaging Fen    |                          |                |  |
|      | Calendar year (or fiscal year (a  | a) 2015        | <b>(b)</b> 2016         | <b>(c)</b> 2017     | <b>(d)</b> 2018          | (e) Total      |  |
| 2a   | Lobbying nontaxable amount  |                |                         |                     |                          |                |  |
| k    | Lobbying ceiling amount (150% of line 2a, column (e))   |                |                         |                     |                          |                |  |
| _    | Total lobbying expenditures   |                |                         |                     |                          |                |  |
|      | d Grassroots nontaxable amount  |                |                         |                     |                          |                |  |
| - E  | Grassroots ceiling amount (150% of line 2d, column (e))   |                |                         |                     |                          |                |  |
| f    | Grassroots lobbying expenditures  |                |                         |                     |                          |                |  |

Schedule C (Form 990 or 990-EZ) 2018

|           | ,   |
|-----------|---|
| Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). |
|           | (010011011 011001 00011011 001(11))   |

|  | (election under section 501(n)).   |        | ,       |          |              |       |
|--|--|--------|---------|----------|--------------|-------|
| For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed |  | (a)    |         | (b)      |              |       |
| des  | scription of the lobbying activity.  |        |         |          | Amount       |       |
| 1  | During the year, did the filing organization attempt to influence foreign, national, state, or local   |        |         |          |              |       |
|  | legislation, including any attempt to influence public opinion on a legislative matter or  |        |         |          |              |       |
|  | referendum, through the use of:  |        | v       |          |              |       |
| а  | Volunteers?  | X      | X       |          |              |       |
| b  | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.  |        | Х       |          |              |       |
| C  | Media advertisements?  |        | X       |          |              |       |
| d  | Mailings to members, legislators, or the public?   |        | X       |          |              |       |
| e<br>f   | Grants to other organizations for lobbying purposes?   |        | Х       |          |              |       |
| g  | Direct contact with legislators, their staffs, government officials, or a legislative body?  | Х      |         |          | 43           | 3,643 |
| h  | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |        | Х       |          |              |       |
| i  | Other activities?  |        | Х       |          |              |       |
| j  | Total. Add lines 1c through 1i   |        |         |          | 43           | 3,643 |
| 2a   | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |        | X       |          |              |       |
| b  | If "Yes," enter the amount of any tax incurred under section 4912  |        |         |          |              |       |
| c<br>d   | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                          |        |         |          |              |       |
| -  | rt III-A Complete if the organization is exempt under section 501(c)(4), section 501   | (c)(5) | , or s  | ection   | 1            |       |
|  | 501(c)(6).   |        |         |          | Yes          | No    |
| 1  | Were substantially all (90% or more) dues received nondeductible by members?   |        |         |          | 1            | 110   |
| 2  | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |        |         |          | 2            |       |
| 3  | Did the organization agree to carry over lobbying and political campaign activity expenditures from  |        |         |          | 3            |       |
| Pa   | t III-B Complete if the organization is exempt under section 501(c)(4), section 501  | (c)(5) | , or s  | ection   |              |       |
|  | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"   | OR (   | b) Pa   | rt III-A | , line 3, is | 3     |
|  | answered "Yes."  |        |         |          |              |       |
| 1  | Dues, assessments and similar amounts from members   |        |         | 1        |              |       |
| 2  | Section 162(e) nondeductible lobbying and political expenditures (do not include amor political expenses for which the section 527(f) tax was paid).   | unts   | of      |          |              |       |
| а  | Current year   |        |         | 2a       |              |       |
| b  | Carryover from last year   |        |         | 2b       |              |       |
| С  | Total  |        |         | 2c       |              |       |
| 3  | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du  |        |         | 3        |              |       |
| 4  | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion  |        |         |          |              |       |
|  | excess does the organization agree to carryover to the reasonable estimate of nondeductible I  | obbyir | ng      |          |              |       |
| _  | and political expenditure next year?   |        |         | 4        |              |       |
| 5  | Taxable amount of lobbying and political expenditures (see instructions)  **Taxable amount of lobbying and political expenditures (see instructions)  **Supplemental Information**                               |        |         | 5        |              |       |
| Prov<br>2 (s   | vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate see instructions); and Part II-B, line 1. Also, complete this part for any additional information. | d gro  | up list | ); Part  | II-A, lines  | 1 and |
|  |  |        |         |          |              |       |
|  |  |        |         |          |              |       |
|  |  |        |         |          |              |       |
|  |  |        |         |          |              |       |
|  |  |        |         |          |              |       |
|  |  |        |         |          |              |       |
|  |  |        |         |          |              |       |

# Part IV Supplemental Information (continued)

SCHEDULE C, PART II-B, LINE 1B

WOUNDED WARRIOR PROJECT EMPLOYS PUBLIC POLICY PROFESSIONALS TO HELP

EDUCATE COMMUNITY LEADERS ABOUT THE ISSUES AFFECTING THE VETERANS AND

CAREGIVERS WE SERVE. THIS MEANS THAT, OCCASIONALLY, WOUNDED WARRIOR

PROJECT MEETS WITH GOVERNMENT OFFICIALS TO PROVIDE OUR INSIGHT ON

PROPOSED CHANGES TO LAWS AND REGULATIONS AFFECTING VETERAN AND CAREGIVER

HEALTH AND BENEFITS.

SCHEDULE C, PART II-B, LINE 1G

THIS INCLUDES COMPENSATION AND TRAVEL RELATED EXPENSES FOR WOUNDED

WARRIOR PROJECT EMPLOYEES RELATING TO DIRECT CONTACT WITH LEGISLATORS,

THEIR STAFF, GOVERNMENT OFFICIALS, OR A LEGISLATIVE BODY. EXAMPLES

INCLUDE RESEARCH AND OFFICE VISITS TO DISCUSS AND SUPPORT LEGISLATION

SUCH AS THE RYAN KULES SPECIALLY ADAPTIVE HOUSING IMPROVEMENT ACT OF 2019

AND THE COMMANDER JOHN SCOTT HANNON VETERANS MENTAL HEALTH CARE

IMPROVEMENT ACT OF 2019.

# SCHEDULE D (Form 990)

# Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Name of the organization Employer identification number WOUNDED WARRIOR PROJECT, INC. 20-2370934 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a а 2b 2c Number of conservation easements on a certified historic structure included in (a) С Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

▶ \$

Schedule D (Form 990) 2018 Page **2** 

| Pa   | rt III Organizations Maintaini  | ng Collections of      | Art, Historical To    | easures, or              | r Other Similar              | Assets (cor  | ntinued)      |         |
|------|---|------------------------|-----------------------|--------------------------|------------------------------|--------------|---------------|---------|
| 3    |   |                        |                       |                          |                              |              |               |         |
|      | collection items (check all that apply):  |                        |                       |                          |                              |              |               |         |
| а    | Public exhibition   |                        | <b>d</b> Loan         | or exchange              | programs                     |              |               |         |
| b    | Scholarly research  |                        | e Othe                | r                        |                              |              |               |         |
| С    | Preservation for future gene  | rations                |                       |                          |                              |              |               |         |
| 4    | Provide a description of the organ  | nization's collections | s and explain how     | they further             | the organization             | 's exempt p  | urpose in     | Part    |
|      | XIII.   |                        | •                     | -                        | _                            |              | -             |         |
| 5    | During the year, did the organization   | on solicit or receive  | donations of art, his | torical treasu           | ures, or other simi          | lar          |               |         |
|      | assets to be sold to raise funds rath   |                        |                       |                          |                              |              | Yes           | No      |
| Pa   | Part IV Escrow and Custodial Arrangements.  Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. |                        |                       |                          |                              |              |               |         |
| 1a   | Is the organization an agent, truste  | e, custodian or oth    | er intermediary for   | contributions            | or other assets no           | ot           |               |         |
|      | included on Form 990, Part X?   |                        |                       |                          |                              |              | Yes           | No      |
| b    | If "Yes," explain the arrangement in  |                        |                       |                          |                              |              |               | _       |
|      | •   |                        | _                     |                          |                              | Amount       |               |         |
| С    | Beginning balance   |                        |                       | 1c                       |                              |              |               |         |
| d    | Additions during the year   |                        |                       |                          |                              |              |               |         |
| е    | Distributions during the year   |                        |                       |                          |                              |              |               |         |
| f    | Ending balance  |                        |                       |                          |                              |              |               |         |
| 2a   | Did the organization include an am  |                        |                       |                          | ustodial account lia         | ability?     | Yes           | No      |
|      | If "Yes," explain the arrangement in  |                        |                       |                          |                              |              | ,             | 7       |
|      | rt V Endowment Funds.   |                        | oro ii uro orpianano  |                          |                              |              |               |         |
|      | Complete if the organiza  | ation answered "Ye     | es" on Form 990.      | Part IV. line            | 10.                          |              |               |         |
|      |   | (a) Current year       | (b) Prior year        | (c) Two yea              |                              | vears back ( | e) Four years | back    |
|      | Davissian of search alone   | 1,324,845.             | 1,363,844             |                          |                              | 5,183.       | 1,302         |         |
| 1a   | Beginning of year balance   | 1,021,0101             | 2/303/011             |                          | 73377 1723                   | 3,1331       |               | ,       |
| b    | Contributions   |                        |                       |                          |                              |              |               |         |
| С    | Net investment earnings, gains,   | 59,312.                | 89,938                | 123                      | ,177. 10                     | 0,374.       | -34           | ,747    |
|      | and losses  | 37,312.                | 05,550                | . 123                    | ,177.                        | 0,371.       |               | , , 1 1 |
|      | Grants or scholarships  |                        |                       | +                        |                              |              |               |         |
| е    | Other expenditures for facilities   | 64 601                 | 120 027               | 6.1                      | 900                          |              | 6.2           | 101     |
|      | and programs  | 64,691.                | 128,937               | . 04                     | ,890.                        |              | 62            | ,481    |
| f    | Administrative expenses   | 1 210 466              | 1 204 045             | 1 262                    | 044 1 20                     |              | 1 205         | 102     |
| g    | End of year balance   | 1,319,466.             | 1,324,845             |                          |                              | 5,557.       | 1,205         | ,183    |
| 2    | Provide the estimated percentage  |                        |                       | g, column (a))           | held as:                     |              |               |         |
| а    | Board designated or quasi-endown  | nent ▶                 | _%                    |                          |                              |              |               |         |
| b    | Permanent endowment ▶ 75.7  | <u> </u>               |                       |                          |                              |              |               |         |
| С    | Temporarily restricted endowment  |                        |                       |                          |                              |              |               |         |
|      | The percentages on lines 2a, 2b, a  |                        |                       |                          |                              |              |               |         |
| 3a   | Are there endowment funds not in  | the possession of t    | he organization tha   | t are held an            | d administered for           | the          |               |         |
|      | organization by:  |                        |                       |                          |                              | _            | Yes           | No      |
|      | (i) unrelated organizations   |                        |                       |                          |                              | [            | 3a(i)         | X       |
|      | (ii) related organizations  |                        |                       |                          |                              | -            | 3a(ii)        | X       |
| b    | If "Yes" on line 3a(ii), are the relate   | ed organizations liste | ed as required on So  | hedule R?                |                              | [            | 3b            |         |
| 4    | Describe in Part XIII the intended u  |                        |                       |                          |                              |              |               |         |
| Pa   | Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.                        |                        |                       |                          |                              |              |               |         |
|      |   |                        |                       |                          |                              |              |               |         |
|      | Description of property   | (a) Cost o             | tment) (b) Cos        | t or other basis (other) | (c) Accumulated depreciation | (a) E        | oook value    |         |
| 1a   | Land  |                        |                       |                          |                              |              |               |         |
| b    | Buildings   |                        |                       |                          |                              |              |               |         |
| С    | Leasehold improvements  |                        | 6,                    | 932,701.                 | 6,363,183.                   | ,            | 569,          | 518.    |
| d    | Equipment.  |                        |                       | 678,943.                 | 1,306,309.                   |              | 372,          |         |
| e    | Other   |                        |                       | 854,200.                 | 18,406,667.                  |              | 1,447,        |         |
| Tota | I. Add lines 1a through 1e. (Column   |                        |                       |                          |                              |              | 2,389,0       |         |

Schedule D (Form 990) 2018

| Schedule D (Form 990) 2018   |                                     |   | Page             |
|--|-------------------------------------|---|------------------|
| Part VII Investments - Other Securities.                                       | W                                   | D . N. II   | <b>5</b>         |
| Complete if the organization answered  (a) Description of security or category | "Yes" on Form 990<br>(b) Book value | , Part IV, line 11b. See Form 990,<br>(c) Method of valuation | · .              |
| (including name of security)   | (4) = 2 2 11 1 2 11 2 1             | Cost or end-of-year marke                                     |                  |
| (1) Financial derivatives  |                                     |   |                  |
| (2) Closely-held equity interests  |                                     |   |                  |
| (3) Other  |                                     |   |                  |
| (A)  |                                     |   |                  |
| (B)  |                                     |   |                  |
| (C)  |                                     |   |                  |
| (D)  |                                     |   |                  |
| (E)  |                                     |   |                  |
| (F)  |                                     |   |                  |
| (G)<br>(H)   |                                     |   |                  |
|  |                                     |   |                  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)             |                                     |   |                  |
| Part VIII Investments - Program Related. Complete if the organization answered | "Ves" on Form 990                   | Part IV line 11c See Form 990                                 | Part X line 13   |
| (a) Description of investment  |                                     | (c) Method of valuation                                       |                  |
| (a) Description of investment  | (b) Book value                      | Cost or end-of-year marke                                     |                  |
| (1)  |                                     | •   |                  |
| (1)  |                                     |   |                  |
| (3)  |                                     |   |                  |
| (4)  |                                     |   |                  |
| (5)  |                                     |   |                  |
| (6)  |                                     |   |                  |
| (7)  |                                     |   |                  |
| (8)  |                                     |   |                  |
| (9)  |                                     |   |                  |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶           |                                     |   |                  |
| Part IX Other Assets.  |                                     |   |                  |
| Complete if the organization answered  | "Yes" on Form 990                   | , Part IV, line 11d. See Form 990,                            | Part X, line 15. |
|  | scription                           |   | (b) Book value   |
| (1) RIGHT OF USE LEASE ASSET   |                                     |   | 21,171,093       |
| (2) DEPOSITS   |                                     |   | 979,504          |
| (3) SUPPLIES   |                                     |   | 752,557          |
| (4)  |                                     |   |                  |
| (5)  |                                     |   |                  |
| (6)  |                                     |   |                  |
| (7)  |                                     |   |                  |
| (8)  |                                     |   |                  |
| (9) Total. (Column (b) must equal Form 990, Part X, col. (B) li                | ino 15 )                            |   | 22,903,154       |
| Part X Other Liabilities.  | ne 13.)                             |   | 22,703,13        |
| Complete if the organization answered  | "Yes" on Form 990                   | Part IV line 11e or 11f See Form                              | n 990 Part X     |
| line 25.   |                                     | ,                       |                  |
| 1. (a) Description of liability  | (b) Book value                      | e   |                  |
| (1) Federal income taxes   | (14)                                |   |                  |
| (2) RIGHT OF USE LEASE LIABILITY   | 22,732,4                            | 105.  |                  |
| (3)  |                                     |   |                  |
| (4)  |                                     |   |                  |
| (5)  |                                     |   |                  |
| (6)  |                                     |   |                  |
| (7)  |                                     |   |                  |
| (8)  |                                     |   |                  |
| (9)  |                                     |   |                  |

22,732,405.

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

| Part 1  | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.                     | า.       |                     |
|---------|--|----------|---------------------|
| 1       | Total revenue, gains, and other support per audited financial statements   | 1        | 384,094,837.        |
| 2       | Amounts included on line 1 but not on Form 990, Part VIII, line 12:  | -        |                     |
| a       | Net unrealized gains (losses) on investments   |          |                     |
| a<br>b  | Donated services and use of facilities   |          |                     |
| C       | Recoveries of prior year grants  |          |                     |
| d       | Other (Describe in Part XIII.)   |          |                     |
| e       | Add lines 2a through 2d  | 2e       | 102,391,535.        |
| 3       | Subtract line 2e from line 1   | 3        | 281,703,302.        |
| 4       | Amounts included on Form 990, Part VIII, line 12, but not on line 1:   |          |                     |
| ·       | Investment expenses not included on Form 990, Part VIII, line 7b 4a 756,732.   |          |                     |
| b       | Other (Describe in Part XIII.) -3,266.   |          |                     |
|         | Add lines <b>4a</b> and <b>4b</b>  | 4c       | 753,466.            |
| 5       | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)  | 5        | 282,456,768.        |
| Part    |  | ırn.     |                     |
|         | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.  | 1        | 375,235,239.        |
| 1       | Total expenses and losses per audited financial statements   |          | 373,233,237.        |
| 2       | Amounts included on line 1 but not on Form 990, Part IX, line 25:  Donated services and use of facilities   2a   93,339,495.   |          |                     |
| a       | Donated Services and use of facilities 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.  |          |                     |
| b       | The year adjacament I I I I I I I I I I I I I I I I I I I  |          |                     |
| C       | 7 204  |          |                     |
| d       | Other (Describe in Part XIII.)   | 2e       | 93,346,789.         |
|         | Subtract line 2e from line 1   | 3        | 281,888,450.        |
| 3<br>4  | Amounts included on Form 990, Part IX, line 25, but not on line 1:   |          |                     |
|         | Investment expenses not included on Form 990, Part VIII, line 7b 4a 756,732.   |          |                     |
| a<br>b  | Other (Describe in Part XIII.)   |          |                     |
|         | Add lines 4a and 4b  | 4c       | 756,732.            |
| 5       | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).  | 5        | 282,645,182.        |
| Part    | XIII Supplemental Information.   |          |                     |
| Provid  | e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Pa   | art V, I | ine 4; Part X, line |
| 2; Part | XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information of the complete this part to provide any additional information. | nation   |                     |
| SEE     | PAGE 5   |          |                     |
|         |  |          |                     |
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|         |  |          |                     |
|         |  |          |                     |

Part XIII Supplemental Information (continued)

SCHEDULE D, PART V, LINE 4

INTENDED USES OF ENDOWMENT FUNDS

THE ORGANIZATION HAS ONE DONOR-RESTRICTED ENDOWMENT, WHICH RESTRICTS WWP

TO SPEND INVESTMENT PROCEEDS ONLY ON THE INDEPENDENCE PROGRAM. THE

ENDOWMENT NET ASSETS ARE REFLECTED ON THE STATEMENT OF FINANCIAL POSITION

AT SEPTEMBER 30, 2019:

PERMANENT ENDOWMENT: \$1,000,000

TEMPORARILY RESTRICTED ENDOWMENT: \$319,466

SCHEDULE D, PART X, LINE 2

THE ORGANIZATION HAS RECEIVED TAX DETERMINATION LETTERS FROM THE INTERNAL REVENUE SERVICE AND IS EXEMPT FROM FEDERAL INCOME TAXES PURSUANT TO SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. AS SUCH, ONLY UNRELATED BUSINESS INCOME IS SUBJECT TO INCOME TAX. THE ORGANIZATION IS NOT CLASSIFIED AS A PRIVATE FOUNDATION.

THE ORGANIZATION FOLLOWS AUTHORITATIVE GUIDANCE WHICH REQUIRES THE ORGANIZATION TO EVALUATE ITS TAX POSITIONS FOR ANY UNCERTAINTIES BASED ON THE TECHNICAL MERITS OF THE POSITION TAKEN. THE ORGANIZATION RECOGNIZES THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX POSITION WILL BE UPHELD UPON EXAMINATION BY TAXING AUTHORITIES. AS OF SEPTEMBER 30, 2019, THE ORGANIZATION DOES NOT BELIEVE IT HAS ANY UNCERTAIN TAX POSITIONS. THE ORGANIZATION HAS FILED FOR AND RECEIVED INCOME TAX EXEMPTIONS IN THE JURISDICTIONS WHERE IT IS REQUIRED TO DO SO. ADDITIONALLY, THE ORGANIZATION HAS FILED INTERNAL REVENUE SERVICE FORM 990 TAX RETURNS AS REQUIRED AND ALL OTHER APPLICABLE RETURNS IN THOSE JURISDICTIONS WHERE REQUIRED.

### Part XIII Supplemental Information (continued)

SCHEDULE D, PART XI, LINE 2D

OTHER RECONCILING ITEMS

\$5,273,956 - INCOME EARNED BY THE WOUNDED WARRIOR PROJECT LONG TERM SUPPORT TRUST SHOWN ON A CONSOLIDATED BASIS FOR FINANCIAL STATEMENT PURPOSES.

SCHEDULE D, PART XI LINE 4B

OTHER RECONCILING ITEM:

-\$3,266 LOSS ON DISPOSAL OF ASSETS RECLASSIFIED FROM FUNCTIONAL EXPENSES (AS REPORTED IN THE AUDITED FINANCIAL STATEMENTS)

SCHEDULE D, PART XII, LINE 2D

OTHER RECONCILING ITEMS

\$4,028 - EXPENSE INCURRED BY THE WOUNDED WARRIOR PROJECT LONG TERM SUPPORT TRUST SHOWN ON A CONSOLIDATED BASIS FOR FINANCIAL STATEMENT PURPOSES.

\$3,266 - LOSS ON DISPOSAL OF ASSETS REPORTED ON STATEMENT OF REVENUE PART VIII

\$7,294 - TOTAL RECONCILING ITEMS ON LINE 2D

SCHEDULE D, PART IX & PART X

EFFECTIVE OCTOBER 1, 2018, THE ORGANIZATION BEGAN ACCOUNTING FOR LEASES IN ACCORDANCE WITH ASU NO. 2016-02, LEASES (TOPIC 842.) THE ORGANIZATION LEASES OFFICE SPACE, STORAGE SPACE AND OFFICE EQUIPMENT PRIMARILY UNDER NON-CANCELABLE OPERATING LEASES. THESE LEASE AGREEMENTS PROVIDE FOR INCREASES IN SCHEDULED RENT, OPERATING EXPENSES, AND REAL ESTATE TAXES ATTRIBUTABLE TO THE LEASED PROPERTY. THE VALUE OF A RIGHT OF USE LEASE

# Part XIII Supplemental Information (continued)

LIABILITY BASED ON THE PRESENT VALUE OF FUTURE LEASE PAYMENTS IS \$22,732,405. THE VALUE OF THE ROU LEASE ASSET IS \$21,171,093.

# **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

WOUNDED WARRIOR PROJECT, INC.

Employer identification number 20-2370934

| Par         | General Information of Form 990, Part IV, line 14             |                             | Outside the  | United States. Compl   | ete if the organization a                    | answered "Yes" on                              |
|-------------|---|-----------------------------|--|--|--|--|
| 1           | For grantmakers. Does the organistance, the grantees' eligibi | lity for the grant          | ts or assistance   | e, and the selection criteri   | _  | Vec No.  |
|             | grants or assistance?   |                             |  |  |  | Yes No   |
| 2           | For grantmakers. Describe in outside the United States.       | Part V the org              | anization's pro  | ocedures for monitoring t  | the use of its grants an                     | d other assistance                             |
| 3           | Activities per Region. (The follo  (a) Region                 | wing Part I, line           | 3 table can be (c) Number of   | e duplicated if additional sp<br>(d) Activities conducted in the   | (e) If activity listed in (d) is             | (f) Total                                      |
|             | (a) Region  | of offices in<br>the region | employees,<br>agents, and<br>independent<br>contractors<br>in the region | region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | a program service, describe specific type of | expenditures for and investments in the region |
| (1)         | EUROPE  | 1.                          | 3.   | PROGRAM SERVICES   | SEE PART V                                   | 6,093,767.                                     |
| (2)         |   | 1.                          | 3.   | PROGRAM SERVICES   | SEE PARI V                                   | 0,093,767.                                     |
| (3)         |   |                             |  |  |  |  |
| (4)         |   |                             |  |  |  |  |
| (5)         |   |                             |  |  |  |  |
| (6)         |   |                             |  |  |  |  |
| (7)         |   |                             |  |  |  |  |
| (8)         |   |                             |  |  |  |  |
| (9)         |   |                             |  |  |  |  |
| (10)        |   |                             |  |  |  |  |
| (11)        |   |                             |  |  |  |  |
| (12)        |   |                             |  |  |  |  |
| (13)        |   |                             |  |  |  |  |
| (14)        |   |                             |  |  |  |  |
| (15)        |   |                             |  |  |  |  |
| (16)        |   |                             |  |  |  |  |
| <u>(17)</u> |   |                             |  |  |  |  |
| 3a<br>b     |   | 1.                          | 3.   |  |  | 6,093,767.                                     |
| С           | Totals (add lines 3a and 3b)                                  | 1.                          | 3.   |  |  | 6,093,767.                                     |

Schedule F (Form 990) 2018

| Part II | Grants and Other Assist Part IV, line 15, for any re                   |  |                             |                      |                          |                                 |  | red "Yes" on                                | Form 990,  |
|---------|--|--|-----------------------------|----------------------|--------------------------|---------------------------------|--|---|--|
| 1       | (a) Name of organization   | (b) IRS code<br>section and EIN<br>(if applicable) | (c) Region                  | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of<br>noncash<br>assistance | (h) Description<br>of noncash<br>assistance | (i) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
| (1)     |  |  |                             |                      |                          |                                 |  |   |  |
| (2)     |  |  |                             |                      |                          |                                 |  |   |  |
| (3)     |  |  |                             |                      |                          |                                 |  |   |  |
| (4)     |  |  |                             |                      |                          |                                 |  |   |  |
| (5)     |  |  |                             |                      |                          |                                 |  |   |  |
| (6)     |  |  |                             |                      |                          |                                 |  |   |  |
| (7)     |  |  |                             |                      |                          |                                 |  |   |  |
| (8)     |  |  |                             |                      |                          |                                 |  |   |  |
| (9)     |  |  |                             |                      |                          |                                 |  |   |  |
| (10)    |  |  |                             |                      |                          |                                 |  |   |  |
| (11)    |  |  |                             |                      |                          |                                 |  |   |  |
| (12)    |  |  |                             |                      |                          |                                 |  |   |  |
| (13)    |  |  |                             |                      |                          |                                 |  |   |  |
| (14)    |  |  |                             |                      |                          |                                 |  |   |  |
| (15)    |  |  |                             |                      |                          |                                 |  |   |  |
| (16)    |  |  |                             |                      |                          |                                 |  |   |  |
| 2 En    | ter total number of recipient orga                                     | anizations listed abov                             | ve that are recognized as o | charities by the     | foreign country, re-     | cognized as ta                  | x-exempt                               |   |  |
| 3 En    | the IRS, or for which the grantee<br>ter total number of other organiz | ations or entities                                 |                             | quivalency lette     |                          |                                 | : : : <b>&gt;</b>                      |   |  |

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of<br>noncash<br>assistance | (g) Description<br>of noncash<br>assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|---------------------------------|------------|--------------------------|--------------------------|---------------------------------|--|---|--|
| _(1)                            |            |                          |                          |                                 |  |   |  |
| _(2)                            |            |                          |                          |                                 |  |   |  |
| _(3)                            |            |                          |                          |                                 |  |   |  |
| _(4)                            |            |                          |                          |                                 |  |   |  |
| _(5)                            |            |                          |                          |                                 |  |   |  |
| _(6)                            |            |                          |                          |                                 |  |   |  |
| _(7)                            |            |                          |                          |                                 |  |   |  |
| _(8)                            |            |                          |                          |                                 |  |   |  |
| _(9)                            |            |                          |                          |                                 |  |   |  |
| <u>(10)</u>                     |            |                          |                          |                                 |  |   |  |
| <u>(11)</u>                     |            |                          |                          |                                 |  |   |  |
| (12)                            |            |                          |                          |                                 |  |   |  |
| (13)                            |            |                          |                          |                                 |  |   |  |
| <u>(</u> 14)                    |            |                          |                          |                                 |  |   |  |
| <u>(</u> 15)                    |            |                          |                          |                                 |  |   |  |
| <u>(</u> 16)                    |            |                          |                          |                                 |  |   |  |
| (17)                            |            |                          |                          |                                 |  |   |  |
| (18)                            |            |                          |                          |                                 |  |   |  |

<u>Schedule F</u> (Form 990) 2018 Page **4** 

# Part IV Foreign Forms

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)  | Yes | X | No |
|---|---|-----|---|----|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X | No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)  | Yes | X | No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)   | Yes | X | No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)  | Yes | X | No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)  | Yes | X | No |

Schedule F (Form 990) 2018

#### Part V

# Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 2

PROCEDURE FOR MONITORING PROGRAM SERVICES OUTSIDE THE U.S.

THE ORGANIZATION DELIVERED PROGRAM SERVICES OUTSIDE OF THE UNITED STATES

AS PART OF ITS INTERNATIONAL SUPPORT CONNECTION PROGRAM, WHICH ARE

MONITORED BY PROGRAM DIRECTORS IN A CONSISTENT MANNER AS THOSE PROGRAM

SERVICES DELIVERED INSIDE THE UNITED STATES. SEE BELOW FOR A DESCRIPTION

OF THE INTERNATIONAL SUPPORT CONNECTION PROGRAM. THE ORGANIZATION DID NOT

MAKE ANY GRANTS OUTSIDE OF THE UNITED STATES IN FISCAL YEAR 2019.

SCHEDULE F, PART I, LINE 3, COLUMN E

DESCRIPTION OF ACTIVITY IN EUROPE

INTERNATIONAL SUPPORT - LANDSTUHL REGIONAL MEDICAL CENTER ("LRMC") IS ONE
OF THE FIRST LOCATIONS WARRIORS ARE MEDICALLY EVACUATED TO WHEN INJURED
OVERSEES, ESPECIALLY FROM COMBAT ZONES IN THE MIDDLE EAST REGION OF THE
WORLD AND AFGHANISTAN. MOST OF THE TIME THEIR BELONGINGS ARE NOT
TRANSPORTED WITH THEM. WWP WANTS TO MAKE THEIR STAY AND TRAVEL BACK TO
THE UNITED STATES OF AMERICA AS COMFORTABLE AS POSSIBLE. WWP HAS
DEDICATED RESOURCES AT LRMC THAT DISTRIBUTE TCP'S, PROVIDE SUPPORT FOR
EVENTS AND VISITATION, AND EDUCATE WARRIORS AND FAMILIES ON WWP'S FREE
PROGRAMS AND SERVICES.

# **SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest instructions.

OMB No. 1545-0047 Open to Public Inspection

| (i) Nativity custody or control of (ii) Activity custody or control of (iii) Activity custody or control of (iv) Gloss feelpls (iii) Activity fundaiser) (or representation of the control of the activity fundaiser listed in control of the control of the activity fundaiser listed in control of the control of the activity fundaiser listed in control of the control of |                            |
|--|----------------------------|
| Form 990-EZ filers are not required to complete this part.  1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.  a X Mail solicitations  b X Internet and email solicitations  c X Phone solicitations  d X In-person solicitations  2 Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraic compensated at least \$5,000 by the organization.  (i) Name and address of individual or entities (iii) Activity (iii) Did fundraiser have custody or control of contributions?  Yes No  Yes No  | mount paid to retained by) |
| 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.  a X Mail solicitations  b X Internet and email solicitations  c X Phone solicitations  d X In-person solicitations  2 Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraic compensated at least \$5,000 by the organization.  (i) Name and address of individual or entity (fundraiser)  (ii) Activity  (iii) Did fundraiser have custody or control of contributions?  (iv) Gross receipts from activity from activity from activity from activity from activity or entity (v) Amount paid to (or retained by) fundraiser listed in col. (i)  1 ATTACHMENT 1   | mount paid to retained by) |
| a X Mail solicitations b X Internet and email solicitations c X Phone solicitations d X In-person solicitations g X Special fundraising events  2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraic compensated at least \$5,000 by the organization.  (i) Name and address of individual or entity (fundraiser)  (ii) Name and address of individual or entity (fundraiser)  (iii) Did fundraiser have custody or control of contributions?  (iv) Gross receipts from activity  (v) Amount paid to (or retained by) fundraiser listed in col. (i)  Yes No  1  ATTACHMENT 1  | mount paid to retained by) |
| b X Phone solicitations c X Phone solicitations d X In-person solicitations ln-person solicitations  2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundrait compensated at least \$5,000 by the organization.  (i) Name and address of individual or entity (fundraiser)  (ii) Name and address of individual or entity (fundraiser)  (iii) Did fundraiser have custody or control of contributions?  (iv) Amount paid to (or retained by) fundraiser listed in col. (i)  Yes No  1  ATTACHMENT 1   | mount paid to retained by) |
| d X In-person solicitations  2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? X Yes b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundrais compensated at least \$5,000 by the organization.  (i) Name and address of individual or entity (fundraiser)  (ii) Activity  (iii) Did fundraiser have custody or control of contributions?  (iv) Gross receipts from activity fundraiser listed in col. (i)  Yes No  1  ATTACHMENT 1  | mount paid to retained by) |
| 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundrais compensated at least \$5,000 by the organization.  (i) Name and address of individual or entity (fundraiser)  (ii) Activity  (iii) Did fundraiser have custody or control of contributions?  (iv) Gross receipts from activity fundraiser listed in col. (i)  Yes No  1  ATTACHMENT 1  | mount paid to retained by) |
| or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?    X   Yes     b   If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraise compensated at least \$5,000 by the organization.    (i) Name and address of individual or entity (fundraiser)   (ii) Activity   (iii) Did fundraiser have custody or control of contributions?   (iv) Gross receipts from activity   (v) Amount paid to (or retained by) fundraiser listed in col. (i)     Yes   No     1   | mount paid to retained by) |
| (ii) Name and address of individual or entity (fundraiser)  (iii) Activity  (iii) Activity  (iv) Gross receipts from activity  (iv) Gross receipts from activity  (iv) Gross receipts from activity  (iv) Artivity  (vi) Artivity  (vi) Artivity  (viii) Artivity  (v | retained by)               |
| Yes No 1 ATTACHMENT 1  |                            |
| ATTACHMENT 1   |                            |
|  |                            |
| 2  |                            |
|  |                            |
| 3  |                            |
| 4  |                            |
|  |                            |
| 5  |                            |
| 6  |                            |
| 7  |                            |
| 8  |                            |
| 9  |                            |
|  |                            |
| 10   |                            |
| Total ▶ 101,284,482. 9,379,379. 91,  | 905,103.                   |
| 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is e.   |                            |
| registration or licensing. ALL STATES  |                            |
|  |                            |
|  |                            |
|  |                            |
|  |                            |
|  |                            |
|  |                            |
|  |                            |
|  |                            |
|  |                            |

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|       |   | (a) Event #1 COURAGE AWARDS   | <b>(b)</b> Event #2                           | (c) Other events                        | (A) Tatal avanta                                 |
|-------|---|---|---|---|--|
|       |   | COURAGE AWARDS  | CARRY FORWARD                                 | 2.                                      | (d) Total events (add col. (a) through           |
|       |   | (event type)  | (event type)                                  | (total number)                          | col. <b>(c)</b> )                                |
| 1     | Gross receipts  | 772,016.  | 597,485.                                      | 137,720.                                | 1,507,221  |
| 2     | Less: Contributions   | 690,661.  | 444,626.                                      | 59,567.                                 | 1,194,854  |
| 3     | Gross income (line 1 minus line 2)  |   | 152,859.                                      | 78,153.                                 | 312,367  |
| 4     | Cash prizes   |   |   |   |  |
| 5     | Noncash prizes  |   |   |   |  |
| 6     | Rent/facility costs   | 95,934.   | 70,744.                                       | 12,434.                                 | 179,112  |
| 7     | Food and beverages  | 77,248.   | 5,618.  | 1,984.                                  | 84,850   |
| 8     | Entertainment   |   |   |   |  |
| 9     | Other direct expenses   | 180,819.  | 107,534.                                      | 24,180.                                 | 312,533  |
| 10    | Direct expense summary. Add line  | es 4 through 9 in colu  | mn (d)  | ▶ │                                     | 576,495  |
| 11    |   |   |   |   | -264,128   |
| rt II |   |   | Yes" on Form 990, F                           | Part IV, line 19, or                    | reported more than                               |
|       | ψ10,000 0H1 0H1 000 EE, H1  | (a) Bingo   | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming                        | (d) Total gaming (add col. (a) through col. (c)) |
| 1     | Gross revenue   |   |   |   |  |
| 2     | Cash prizes   |   |   |   |  |
| 3     | Noncash prizes  |   |   |   |  |
| 4     | Rent/facility costs   |   |   |   |  |
| 5     | Other direct expenses   | N   | W   | W 01                                    |  |
| 6     | Volunteer labor   | No Yes %  | No Yes%                                       | No Yes%                                 |  |
| 7     | Direct expense summary. Add line  | es 2 through 5 in colu  | mn (d)  | ▶                                       |  |
| 8     | Net gaming income summary. Su   | ubtract line 7 from line  | 1, column (d)                                 |   |  |
|       | Is the organization licensed to con   | duct gaming activities  | in each of these state                        |   | Yes No   |
|       |   |   |   | • | Yes No   |
|       | 3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>1<br>2<br>3<br>4<br>5<br>6<br>7<br>8 | 3 Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes 6 Rent/facility costs 7 Food and beverages 8 Entertainment 9 Other direct expenses 10 Direct expense summary. Add line 11 Net income summary. Subtract line 12 Gaming. Complete if the org \$15,000 on Form 990-EZ, line 1 Gross revenue 2 Cash prizes 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses 6 Volunteer labor 7 Direct expense summary. Add line 8 Net gaming income summary. Sue Enter the state(s) in which the orgalis the organization licensed to configure any of the organization's gaming were any of the organizatio | 3 Gross income (line 1 minus line 2)          | 3 Gross income (line 1 minus line 2)    | 3 Gross income (line 1 minus line 2)             |

# 990, SCHEDULE G, PART I - HIGHEST PAID FUNDRAISER

IL 60661

| NAME AND ADDRESS OF<br>FUNDRAISER  | ACTIVITY           | DID FUNDRAISER HAVE CUSTODY OR CONTROL OF CONTRIBUTIONS? YES NO | GROSS RECEIPTS<br>FROM ACTIVITY | AMOUNT PAID TO<br>(OR RETAINED BY<br>FUNDRAISER | AMOUNT PAID TO<br>(OR RETAINED BY<br>ORGANIZATION |
|--|--------------------|---|---------------------------------|---|---|
| CREATIVE DIRECT RESPONSE  16900 SCIENCE DR, SUITE 210 BOWIE MD 20715                   | DIRECT<br>RESPONSE | Х   | 90,439,519.                     | 4,035,260.                                      | 86,404,259.                                       |
| BKV UNIFIED, LLC (DRUM)  3390 PEACHTREE RD NE, 10TH FLOOR ATLANTA GA 30326             | DIRECT<br>RESPONSE | Х   | 8,129,296.                      | 3,111,005.                                      | 5,018,291.  |
| THOMPSON, HABIB,<br>& DENISON, INC.<br>80 HAYDEN AVE, STE 300<br>LEXINGTON<br>MA 02421 | DIRECT<br>RESPONSE | Х   | 1,815,943.                      | 379,836.  | 1,436,107.  |
| AMERIDIAL INC.  4877 HIGBEE AVENUE NW CANTON OH 44718                                  | DIRECT<br>RESPONSE | Х   | 9,912.                          | 7,327.  | 2,585.  |
| GIVEBRIDGE, INC. 525 W MONROE STREET, STE 900 CHICAGO                                  | DIRECT<br>RESPONSE | Х   | 889,812.                        | 1,845,951.                                      | -956,139.   |

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

2018

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

**Employer identification number** Name of the organization WOUNDED WARRIOR PROJECT, INC. 20-2370934 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of 1 (a) Name and address of organization (c) IRC section (d) Amount of cash (e) Amount of non-(b) EIN (h) Purpose of grant (if applicable) grant cash assistance noncash assistance or assistance or government (1) AMERICAN NATIONAL RED CROSS 2025 E STREET NW WASHINGTON, DC 20006 53-0196605 501(C)(3) 5,200,000. SEE SCHEDULE O (2) AMERICA'S WARRIOR PARTNERSHIP 1190 INTERSTATE PARKWAY AUGUSTA, GA 30909 47-1606321 501(C)(3) 500,000. SEE SCHEDULE O (3) BOULDER CREST RETREAT FOUNDATION 18370 BLUEMONT VILL LN, BLUEMONT, VA 20135 27-3228310 501(C)(3) 200,000. SEE SCHEDIILE O (4) BURN PITS 360 4450 BEECHCRAFT RD ROBSTOWN, TX 78380 45-4258125 501(C)(3) 25,000. SEE SCHEDULE O (5) CARING FOR MILITARY FAMILIES: ELIZABETH DOL 600 NEW HAMPSHIRE AVE NW, WA DC 20037 45-4292692 501(C)(3) 350,000. SEE SCHEDULE O (6) CENTER FOR A NEW AMERICAN SECURITY 1152 15TH ST, NW STE 950, WA DC 20005 20-8084828 501(C)(3) 25,000. SEE SCHEDULE O (7) COMBINED ARMS 2929 MCKINNEY STREET HOUSTON, TX 77003 47-5648923 501(C)(3) 600,000 SEE SCHEDIILE O (8) CREATIVETS 401 N COUNTRY CLUB DR ADDISON, IL 60101 46-3617663 501(C)(3) 75,000. SEE SCHEDULE O (9) EL PASO COUNTY HOMELESS VETERANS COALITION PO BOX 1841 COLORADO SPRINGS, CO 80901 84-1560800 501(C)(3) 66,000. SEE SCHEDULE O (10) EMORY UNIVERSITY 1599 CLIFTON RD 3RD FLR, ATLANTA GA 30322 58-0566256 501(C)(3) 3,501,107. SEE SCHEDULE O (11) FIVE STAR VETERANS CENTER 40 ACME STREET JACKSONVILLE, FL 32211 45-3545974 501(C)(3) 84,000. SEE SCHEDIILE O (12) HEADSTRONG PROJECT 655 MADISON AVE 18TH FLR, NEW YORK NY 10065 45-5261907 501(C)(3) 500,000. SEE SCHEDULE O 

# **Grants and Other Assistance to Organizations,** Governments, and Individuals in the United States

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

**Open to Public** Inspection

| Name of the organization   |                 |                                    |                          |                                       |   | Employer identificat                  | ion number                         |
|--|-----------------|------------------------------------|--------------------------|---------------------------------------|---|---------------------------------------|------------------------------------|
| WOUNDED WARRIOR PROJECT, INC.  |                 |                                    |                          |                                       |   |                                       | 34                                 |
| Part I General Information on Grants and   | d Assistanc     | е                                  |                          |                                       |   | '                                     |                                    |
| <ol> <li>Does the organization maintain records to so<br/>the selection criteria used to award the grant</li> <li>Describe in Part IV the organization's proced</li> </ol> | s or assistand  | e?                                 |                          |                                       |   |                                       | X Yes No                           |
| Part II Grants and Other Assistance to D Part IV, line 21, for any recipient the   |                 | •                                  |                          |                                       |   |                                       | es" on Form 990,                   |
| (a) Name and address of organization<br>or government  | <b>(b)</b> EIN  | (c) IRC section<br>(if applicable) | (d) Amount of cash grant | (e) Amount of non-<br>cash assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| (1) HILLVETS   |                 |                                    |                          |                                       |   |                                       |                                    |
| 625 N WA ST #425, ALEXANDRIA, VA 22314   | 47-3616097      | 501(C)(3)                          | 75,000.                  |                                       |   |                                       | SEE SCHEDULE O                     |
| (2) HOMES FOR OUR TROOPS INC.  |                 |                                    |                          |                                       |   |                                       |                                    |
| 6 MAIN STREET TAUNTON, MA 02780  | 54-2143612      | 501(C)(3)                          | 573,200.                 |                                       |   |                                       | SEE SCHEDULE O                     |
| (3) LONG ISLAND CARES INC.   |                 |                                    |                          |                                       |   |                                       |                                    |
| 10 DAVIDS DRIVE HAUPPAUGE, NY 11788  | 11-2524512      | 501(C)(3)                          | 48,563.                  |                                       |   |                                       | SEE SCHEDULE O                     |
| (4) MASSACHUSETTS GENERAL HOSPITAL   |                 |                                    |                          |                                       |   |                                       |                                    |
| 100 CAMBRIDGE ST STE 1310 BOSTON, MA 02114   | 04-1564655      | 501(C)(3)                          | 8,639,884.               |                                       |   |                                       | SEE SCHEDULE O                     |
| (5) MILITARY CHILD EDUCATION COALITION   |                 |                                    |                          |                                       |   |                                       |                                    |
| 909 MTN LION CIRCLE HARKER HEIGHTS TX 76548  | 74-2889416      | 501(C)(3)                          | 150,000.                 |                                       |   |                                       | SEE SCHEDULE O                     |
| (6) NATIONAL MILITARY FAMILY ASSOCIATION   |                 |                                    |                          |                                       |   |                                       |                                    |
| 3601 EISENHOWER AVE, ALEXANDRIA VA 22034   | 52-0899384      | 501(C)(3)                          | 80,000.                  |                                       |   |                                       | SEE SCHEDULE O                     |
| (7) NAVY-MARINE CORPS RELIEF SOCIETY   |                 |                                    |                          |                                       |   |                                       |                                    |
| 875 N RANDOLPH STREET ARLINGTON, VA 22203  | 53-0204618      | 501(C)(3)                          | 50,000.                  |                                       |   |                                       | SEE SCHEDULE O                     |
| (8) NORTHEAST FLORIDA WOMEN VETERANS   |                 |                                    |                          |                                       |   |                                       |                                    |
| 2133 BROADWAY AVE JACKSONVILLE, FL 32209   | 30-0758834      | 501(C)(3)                          | 30,000.                  |                                       |   |                                       | SEE SCHEDULE O                     |
| (9) OPERATION HOMEFRONT  |                 |                                    |                          |                                       |   |                                       |                                    |
| 1355 CENTRAL PKWY S SAN ANTONIO, TX 78232  | 32-0033325      | 501(C)(3)                          | 750,000.                 |                                       |   |                                       | SEE SCHEDULE O                     |
| (10) OUR MILITARY KIDS, INC.   |                 |                                    |                          |                                       |   |                                       |                                    |
| 6861 ELM STREET MCLEAN, VA 22101   | 56-2483648      | 501(C)(3)                          | 75,000.                  |                                       |   |                                       | SEE SCHEDULE O                     |
| (11) PERMISSION TO START DREAMING FOUNDATION   |                 |                                    |                          |                                       |   |                                       |                                    |
| 3110 JUDSON ST, PMB 144 GIG HARBOR WA 98335  | 27-5251886      | 501(C)(3)                          | 7,000.                   |                                       |   |                                       | SEE SCHEDULE O                     |
| (12) RUSH UNIVERSITY MEDICAL CENTER  |                 |                                    |                          |                                       |   |                                       |                                    |
| 1653 W. CONGRESS PARKWAY CHICAGO, IL 60612   | 36-2174823      | 501(C)(3)                          | 7,043,991.               |                                       |   |                                       | SEE SCHEDULE O                     |
| 2 Enter total number of section 501(c)(3) and  | government      | organizations lis                  | sted in the line 1 tal   | ole                                   |   | <del> •</del>                         |                                    |
| 3 Enter total number of other organizations list   | ted in the line | 1 table                            | <u></u>                  | <u></u>                               | <u></u>   | <u>.</u> . <b>&gt;</b>                |                                    |

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

**Employer identification number** Name of the organization WOUNDED WARRIOR PROJECT, INC. 20-2370934 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of 1 (a) Name and address of organization (c) IRC section (d) Amount of cash (e) Amount of non-(b) EIN (h) Purpose of grant (if applicable) grant cash assistance noncash assistance or assistance or government (1) SALUTE, INC. P.O. BOX 2663 PALATINE, IL 60078 06-1718308 501(C)(3) 300,000. SEE SCHEDULE O (2) SYRACUSE UNIVERSITY SKYTOP OFC BLDG SKYTOP RD SYRACUSE NY 13244 15-0532081 501(C)(3) 375,000. SEE SCHEDULE O (3) TEAM RED, WHITE & BLUE 1110 W PLATT STREET TAMPA, FL 33606 27-2196347 501(C)(3) 250,000. SEE SCHEDIILE O (4) TEAM RUBICON 6171 W CENTURY BLVD LOS ANGELES, CA 90045 27-1720480 501(C)(3) 3,000,000. SEE SCHEDULE O (5) THE MISSION CONTINUES 1141 SOUTH 7TH STREET SAINT LOUIS, MO 63104 20-8742553 501(C)(3) 1,300,000. SEE SCHEDULE O (6) TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS IN 3033 WILSON BLVD NO 630, ARLINGTON VA 22201 92-0152268 501(C)(3) 300,000 SEE SCHEDULE O (7) TRAVIS MANION FOUNDATION P.O. BOX 1485 DOYLESTOWN, PA 18901 41-2237951 501(C)(3) 400,000 SEE SCHEDIILE O (8) UCLA HEALTH SCIENCES DEVELOPMENT 11000 KINROSS AVE BLDG, STE 211 LA CA 90095 95-6006143 501(C)(3) 7,697,648 SEE SCHEDULE O (9) US ARMY WARRIOR CARE & TRANSITION PROGRAM 2530 CRYSTAL DRIVE ARLINGTON, VA 22202 99-9999999 50,000. SEE SCHEDULE O (10) US CHAMBER OF COMMERCE FOUNDATION 1615 H STREET NW WASHINGTON, DC 20062 53-0045720 501(C)(3) 75,000. SEE SCHEDULE O (11) VA NATIONAL VETERANS SUMMER SPORTS 23-7262137 501(C)(3) 200,000. 3350 LA JOLLA VILL DR SAN DIEGO CA 92161 SEE SCHEDIILE O (12) VAIL VETERANS FOUNDATION INC DBA VAIL VETER 12 VAIL RD, STE 200, VAIL CO 81658 20-5254885 501(C)(3) 100,000. SEE SCHEDULE O 

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

2018

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

**Open to Public** Inspection

| Name of the organization   |   |   |                          |                                       |   | Employer identificat                  | ion number                         |  |  |
|--|---|---|--------------------------|---------------------------------------|---|---------------------------------------|------------------------------------|--|--|
| WOUNDED WARRIOR PROJECT, INC.  |   |   |                          |                                       |   |                                       | 20-2370934                         |  |  |
| Part I General Information on Grants and   | d Assistanc                                   | е   |                          |                                       |   | •                                     |                                    |  |  |
| <ol> <li>Does the organization maintain records to so<br/>the selection criteria used to award the grant</li> <li>Describe in Part IV the organization's proced</li> <li>Part II Grants and Other Assistance to D</li> </ol> | s or assistand<br>dures for mor<br>omestic Or | ee?<br>nitoring the use<br>ganizations ar | of grant funds in the    | e United States.                      | nplete if the organiz                                       | ation answered "Y                     | X Yes No                           |  |  |
| Part IV, line 21, for any recipient th   | nat received                                  | more than \$5                             | ,000. Part II can I      | be duplicated if a                    | ·   | eeded.                                |                                    |  |  |
| (a) Name and address of organization or government   | <b>(b)</b> EIN                                | (c) IRC section<br>(if applicable)        | (d) Amount of cash grant | (e) Amount of non-<br>cash assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |  |  |
| (1) VETERANS HEALTH COUNCIL  |   |   |                          |                                       |   |                                       |                                    |  |  |
| 624 4TH ST BEAVER FALLS PA 15010   | 81-4567669                                    | 501(C)(3)                                 | 90,000.                  |                                       |   |                                       | SEE SCHEDULE O                     |  |  |
| (2) VETERANS OF FOREIGN WARS FOUNDATION  |   |   |                          |                                       |   |                                       |                                    |  |  |
| 406 WEST 34TH ST KANSAS CITY, MO 64111   | 43-1758998                                    | 501(C)(3)                                 | 410,000.                 |                                       |   |                                       | SEE SCHEDULE O                     |  |  |
| (3) VETS COMMUNITY CONNECTIONS   |   |   |                          |                                       |   |                                       |                                    |  |  |
| PO BOX 5756 TAKOMA PARK, MD 20913  | 82-4702420                                    | 501(C)(3)                                 | 200,000.                 |                                       |   |                                       | SEE SCHEDULE O                     |  |  |
| (4) VIETNAM VETERANS OF SAN DIEGO  |   |   |                          |                                       |   |                                       |                                    |  |  |
| 4141 PACIFIC HIGHWAY SAN DIEGO, CA 92110   | 95-3649525                                    | 501(C)(3)                                 | 350,000.                 |                                       |   |                                       | SEE SCHEDULE O                     |  |  |
| (5) WARRIOR REUNION FOUNDATION   |   |   |                          |                                       |   |                                       |                                    |  |  |
| 35 HICKORY MEADOW RD COCKEYSVILLE, MD 21030  | 81-5360521                                    | 501(C)(3)                                 | 20,000.                  |                                       |   |                                       | SEE SCHEDULE O                     |  |  |
| _(6)   |   |   |                          |                                       |   |                                       |                                    |  |  |
| (7)  |   |   |                          |                                       |   |                                       |                                    |  |  |
| (8)  |   |   |                          |                                       |   |                                       |                                    |  |  |
| (9)  |   |   |                          |                                       |   |                                       |                                    |  |  |
| (10)   |   |   |                          |                                       |   |                                       |                                    |  |  |
| (11)   |   |   |                          |                                       |   |                                       |                                    |  |  |
| (12)   |   |   |                          |                                       |   |                                       |                                    |  |  |
|  |   |   |                          |                                       |   |                                       |                                    |  |  |
| 2 Enter total number of section 501(c)(3) and  | government                                    | organizations lis                         | sted in the line 1 tal   | ble                                   |   |                                       | 41.                                |  |  |
| 3 Enter total number of other organizations list   | ted in the line                               | 1 table                                   |                          |                                       |   |                                       |                                    |  |  |

Schedule I (Form 990) (2018)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance  | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|----------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
| 1 EMERGENCY FINANCIAL ASSISTANCE | 878.                     | 1,187,337.               |                                   |   |  |
| 2                                |                          |                          |                                   |   |  |
| 3                                |                          |                          |                                   |   |  |
| 4                                |                          |                          |                                   |   |  |
| 5                                |                          |                          |                                   |   |  |
| 6                                |                          |                          |                                   |   |  |
| _7                               |                          |                          |                                   |   |  |

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART III, LINE 1(A)

WWP'S EMERGENCY FINANCIAL ASSISTANCE PROVIDES LIMITED FINANCIAL

ASSISTANCE TO WARRIORS AND IMMEDIATE FAMILY MEMBERS WHO ENCOUNTER

EMERGENT SITUATIONS WHICH IMPACT THEIR LIFE, SAFETY, OR SHELTER.

SCHEDULE I, PART I, LINE 2

PROCEDURE FOR MONITORING THE USE OF GRANT FUNDS IN THE U.S. WOUNDED WARRIOR PROJECT MONITORS GRANT FUNDS ACCORDING TO THE TERMS OF AN APPLICABLE WRITTEN AGREEMENT. UNDER SUCH AGREEMENTS, GRANTEES ARE RESPONSIBLE FOR PROVIDING PERIODIC IMPACT REPORTS. WOUNDED WARRIOR

Schedule I (Form 990) (2018)

# Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
| 1                               |                          |                          |                                   |   |  |
| 2                               |                          |                          |                                   |   |  |
| 3                               |                          |                          |                                   |   |  |
| 4                               |                          |                          |                                   |   |  |
| 5                               |                          |                          |                                   |   |  |
| 6                               |                          |                          |                                   |   |  |
| _7                              |                          |                          |                                   |   |  |

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PROJECT USES THESE REPORTS TO ENSURE THAT GRANT FUNDS ARE SPENT FOR THEIR

INTENDED PURPOSES. IN SOME CASES, SITE VISITS ARE CONDUCTED. SEE SCHEDULE

O FOR GRANT DESCRIPTIONS.

Department of the Treasury

Internal Revenue Service

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

WOUNDED WARRIOR PROJECT, INC.

Employer identification number 20-2370934

| Part | Questions Regarding Compensation  |          |     |    |  |  |
|------|---|----------|-----|----|--|--|
|      |   |          | Yes | No |  |  |
| 1a   | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.   |          |     |    |  |  |
|      | First-class or charter travel  Housing allowance or residence for personal use  |          |     |    |  |  |
|      | Travel for companions Payments for business use of personal residence   |          |     |    |  |  |
|      | Tax indemnification and gross-up payments Health or social club dues or initiation fees   |          |     |    |  |  |
|      | Discretionary spending account Personal services (such as maid, chauffeur, chef)  |          |     |    |  |  |
| b    | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to  |          |     |    |  |  |
|      | explain   |          |     |    |  |  |
| 2    | Pid the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  |          |     |    |  |  |
|      |   |          |     |    |  |  |
|      |   |          |     |    |  |  |
| 3    | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. |          |     |    |  |  |
|      | X   Compensation committee   Written employment contract  |          |     |    |  |  |
|      | X   Independent compensation consultant   X   Compensation survey or study  |          |     |    |  |  |
|      | X Form 990 of other organizations X Approval by the board or compensation committee   |          |     |    |  |  |
| 4    | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:  |          |     |    |  |  |
| а    | Receive a severance payment or change-of-control payment?   | 4a<br>4b |     | X  |  |  |
| b    |   |          |     |    |  |  |
| С    | Participate in, or receive payment from, an equity-based compensation arrangement?  | 4c       |     | Х  |  |  |
|      | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.   |          |     |    |  |  |
|      |   |          |     |    |  |  |
|      | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  |          |     |    |  |  |
| 5    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any  |          |     |    |  |  |
|      | compensation contingent on the revenues of:   |          |     |    |  |  |
| а    | The organization?   | 5a<br>5b |     | X  |  |  |
| b    | Any related organization?   |          |     |    |  |  |
| _    | If "Yes" on line 5a or 5b, describe in Part III.  |          |     |    |  |  |
| 6    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any  |          |     |    |  |  |
|      | compensation contingent on the net earnings of:   |          |     | 37 |  |  |
| а    | The organization?   | 6a       |     | X  |  |  |
| b    | Any related organization?   | 6b       |     | X  |  |  |
| 7    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed   |          | Х   |    |  |  |
|      | payments not described on lines 5 and 6? If "Yes," describe in Part III.  |          |     |    |  |  |
| 8    | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject  |          |     |    |  |  |
|      | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe  |          |     |    |  |  |
|      | in Part III   | 8        |     | Х  |  |  |
| 9    | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in  |          |     |    |  |  |
|      | Regulations section 53 4958-6(c)?   | a        |     | l  |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Schedule J (Form 990) 2018

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title  (i) Base compensation  (ii) Bonus & incentive compensation  (iii) Other reportable compensation  (iii) Other reportable compensation  (iv) 281,594.  0.  0.  0.  9,047.  22,371.  313,012.  1, CHIEF EXECUTIVE OFFICER  (iv) 0.  0.  0.  0.  0.  0.  0.  0.  0.  0.   | (F) Compensation |
|---|------------------|
| 1   | n prior          |
| CHRISTOPHER TONER (I) 219,784. 39,462. 0. 10,351. 23,802. 293,399.  2 <sup>CHIEF OF STAFF</sup> (II) 0. 0. 0. 0. 0. 0. 0.  ERIC S. MILLER (I) 250,944. 44,967. 0. 11,000. 23,808. 330,719.  3 <sup>CHIEF FINANCIAL OFFICER</sup> (II) 0. 0. 0. 0. 0. 0. 0.  GARY A. CORLESS (I) 245,177. 44,016. 0. 7,863. 23,808. 320,864.   | 0.               |
| 2 <sup>CHIEF OF STAFF</sup> (ii)         0. <td>0.</td> | 0.               |
| ERIC S. MILLER (i) 250,944. 44,967. 0. 11,000. 23,808. 330,719.  3 <sup>CHIEF FINANCIAL OFFICER</sup> (ii) 0. 0. 0. 0. 0. 0. 0.  GARY A. CORLESS (i) 245,177. 44,016. 0. 7,863. 23,808. 320,864.  | 0.               |
| 3 <sup>CHIEF FINANCIAL OFFICER</sup> (ii) 0. 0. 0. 0. 0. 0. 0.  GARY A. CORLESS (i) 245,177. 44,016. 0. 7,863. 23,808. 320,864.   | 0.               |
| GARY A. CORLESS (i) 245,177. 44,016. 0. 7,863. 23,808. 320,864.   | 0.               |
| CULTED DUBLIC ODMINIO COULTED   | 0.               |
| 4 <sup>CHIEF DEVELOPMENT OFFICER</sup> (ii) 0. 0. 0. 0.   | 0.               |
|   | 0.               |
| JENNIFER M. SILVA (1) 262,773. 52,416. 0. 7,671. 23,808. 346,668.   | 0.               |
| 5 <sup>CHIEF PROGRAM OFFICER</sup> (ii) 0. 0. 0. 0. 0.  | 0.               |
| DAWN M.BOLAND (i) 124,903. 13,847. 0. 4,985. 12,894. 156,629.   | 0.               |
| 6 SECRETARY AND GENERAL COUNSEL (ii) 0. 0. 0. 0. 0.   | 0.               |
| MICHAEL C. RICHARDSON (i) 194,558. 38,748. 0. 9,004. 22,280. 264,590.   | 0.               |
| 7 <sup>VP</sup> INDEPENDENCE & MENTAL HLTH (ii) 0. 0. 0. 0. 0.  | 0.               |
| JOHN T. HAMRE III (1) 220,284. 39,463. 0. 5,411. 9,047. 274,205.  | 0.               |
| 8 <sup>VP</sup> DIRECT RESPONSE (ii) 0. 0. 0. 0. 0.   | 0.               |
| TRACY FARRELL (i) 183,843. 36,706. 0. 6,779. 8,928. 236,256.  | 0.               |
| 9 <sup>VP</sup> ENGAGEMENT & PHYSICAL HLTH (ii) 0. 0. 0. 0. 0. 0.   | 0.               |
| BREA KRATZERT (n) 183,762. 33,036. 0. 7,062. 22,243. 246,103.   | 0.               |
| 10 <sup>VP</sup> DEVELOPMENT (ii) 0. 0. 0. 0. 0. 0.   | 0.               |
| RENE' BARDORF(THRU 6/19 (1) 239,646. 47,748. 0. 10,551. 20,524. 318,469.  | 0.               |
| 11 <sup>SR VP-GOV. &amp; COMM. REL</sup> (ii) 0. 0. 0. 0. 0.  | 0.               |
| SCOTT COSTER (i) 183,972. 29,365. 0. 6,780. 23,680. 243,797.  | 0.               |
| 12 <sup>VP INFO. TECH.</sup> (ii) 0. 0. 0. 0. 0.  | 0.               |
| ANGELA STROHL (1) 183,843. 29,365. 0. 2,260. 23,680. 239,148.   | 0.               |
| 13 <sup>VP</sup> HUMAN RESOURCES (ii) 0. 0. 0. 0. 0.  | 0.               |
| CRAIG CARROLL (1) 177,401. 33,036. 0. 8,411. 22,747. 241,595.   | 0.               |
| 14 <sup>VP</sup> FINANCE & ACCOUNTING (ii) 0. 0. 0. 0. 0. 0.  | 0.               |
| AYLA M. TEZEL (i) 183,762. 22,024. 0. 6,497. 20,337. 232,620.   | 0.               |
| 15 <sup>VP</sup> COMMUNICATIONS (ii) 0. 0. 0. 0. 0. 0.  |                  |
| AMBERITE ALLERD (a) 148 994 0 0 5 061 5 820 159 875   | 0.               |
| 16 FMR SECRETARY/GC(THRU 06/18) (ii) 0. 0. 0. 0. 0. 0. 0. 0. 0.   | 0.               |

Schedule J (Form 990) 2018

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 7

NON-FIXED PAYMENTS

DISCRETIONARY BONUSES ARE REPORTED ON SCHEDULE J, PART II, COLUMN B(II).

DISCRETIONARY BONUSES FOR OFFICERS, KEY EMPLOYEES AND HIGHLY COMPENSATED EMPLOYEES ARE BASED ON OBJECTIVE, INDIVIDUAL PERFORMANCE CRITERIA. THE CEO'S BONUS IS DETERMINED BY THE BOARD OF DIRECTORS, AND ALL OTHER OFFICER, KEY EMPLOYEE AND HIGHLY COMPENSATED EMPLOYEE BONUSES ARE DETERMINED BY THE CEO, BASED ON RANGES SET BY THE BOARD OF DIRECTORS.

COMPARABILITY DATA IS USED IN DETERMINING APPROPRIATE AND REASONABLE BONUS RANGES FOR OFFICERS, KEY EMPLOYEES AND HIGHLY COMPENSATED EMPLOYEES. THE ORGANIZATION DOCUMENTS THE BASIS FOR ITS BONUS DETERMINATION IN MEETING MINUTES OR OTHER INTERNAL DOCUMENTS, WHICH ARE PREPARED AT THE TIME BONUSES ARE APPROVED, AND REFLECT THE UNDERLYING PARTICULAR BONUS DETERMINATIONS.

NO PERFORMANCE BONUS IS REPORTED ON THE CURRENT YEAR FORM 990 FOR THE CEO, MICHAEL LINNINGTON, DUE TO THE TIMING OF WHEN THE BONUS PAYMENTS WERE RECEIVED. THE CEO'S PERFORMANCE BONUS FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017 WAS PAID IN DECEMBER 2017 AND WAS REPORTED IN THE

### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PRIOR YEAR FORM 990 (TO CORRESPOND WITH MR. LINNINGTON'S 2017 FORM W-2).

THE CEO'S FISCAL YEAR 2018 PERFORMANCE BONUS WAS PAID IN JANUARY 2019 AND

WILL BE PROPERLY REFLECTED IN NEXT YEAR'S FORM 990 (TO CORRESPOND WITH

MR. LINNINGTON'S 2019 W-2). CONSEQUENTLY, SINCE THE CEO DID NOT RECEIVE

A BONUS PAYMENT IN CALENDAR 2018, NO BONUS IS REPORTED ON THIS FORM 990.

**Noncash Contributions** 

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

WOUNDED WARRIOR PROJECT, INC.

Employer identification number 20-2370934

| Par | Part I Types of Property               |                               |  |   |               |       |       |    |
|-----|--|-------------------------------|--|---|---------------|-------|-------|----|
|     |  | (a)<br>Check if<br>applicable | (b)<br>Number of contributions or<br>items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | Method o      |       |       |    |
| 1   | Art - Works of art                     |                               |  |   |               |       |       |    |
| 2   | Art - Historical treasures             |                               |  |   |               |       |       |    |
| 3   | Art - Fractional interests             |                               |  |   |               |       |       |    |
| 4   | Books and publications                 |                               |  |   |               |       |       |    |
| 5   | Clothing and household                 |                               |  |   |               |       |       |    |
|     | goods                                  |                               |  |   |               |       |       |    |
| 6   | Cars and other vehicles                | X                             | 559.   | 262,783.  | FAIR MAR      | CET V | VALUI | E  |
| 7   | Boats and planes                       |                               |  |   |               |       |       |    |
| 8   | Intellectual property                  |                               |  |   |               |       |       |    |
| 9   | Securities - Publicly traded           | X                             | 230.   | 2,138,533.  | FAIR MAR      | CET V | VALUI | E  |
| 10  | Securities - Closely held stock        |                               |  |   |               |       |       |    |
| 11  | Securities - Partnership, LLC,         |                               |  |   |               |       |       |    |
|     | or trust interests                     |                               |  |   |               |       |       |    |
| 12  | Securities - Miscellaneous             |                               |  |   |               |       |       |    |
| 13  | Qualified conservation                 |                               |  |   |               |       |       |    |
|     | contribution - Historic                |                               |  |   |               |       |       |    |
|     | structures                             |                               |  |   |               |       |       |    |
| 14  | Qualified conservation                 |                               |  |   |               |       |       |    |
|     | contribution - Other                   |                               |  |   |               |       |       |    |
| 15  | Real estate - Residential              |                               |  |   |               |       |       |    |
| 16  | Real estate - Commercial               |                               |  |   |               |       |       |    |
| 17  | Real estate - Other                    |                               |  |   |               |       |       |    |
| 18  | Collectibles                           |                               |  |   |               |       |       |    |
| 19  | Food inventory                         |                               |  |   |               |       |       |    |
| 20  | Drugs and medical supplies             |                               |  |   |               |       |       |    |
| 21  | Taxidermy                              |                               |  |   |               |       |       |    |
| 22  | Historical artifacts                   |                               |  |   |               |       |       |    |
| 23  | Scientific specimens                   |                               |  |   |               |       |       |    |
| 24  | Archeological artifacts                |                               |  |   |               |       |       |    |
| 25  | Other ►(ATCH 1)                        |                               | 560.   | 825,712.  |               |       |       |    |
| 26  | Other ►()                              |                               |  |   |               |       |       |    |
| 27  | Other ►()                              |                               |  |   |               |       |       |    |
| 28  | Other ►()                              |                               |  |   |               |       |       |    |
| 29  | Number of Forms 8283 received          | by the org                    | anization during the tax y                             | ear for contributions for   |               |       |       |    |
|     | which the organization completed I     | Form 8283,                    | Part IV, Donee Acknowledg                              | jement  | 29            |       |       |    |
|     |  |                               |  |   |               |       | Yes   | No |
| 30a | During the year, did the organizat     | ion receive                   | by contribution any prope                              | rty reported in Part I, line  | s 1 through   |       |       |    |
|     | 28, that it must hold for at least the | hree years f                  | rom the date of the initial                            | contribution, and which is  | sn't required |       |       |    |
|     | to be used for exempt purposes for     | the entire h                  | olding period?   |   |               | 30a   |       | X  |
| b   | If "Yes," describe the arrangement i   |                               |  |   |               |       |       |    |
| 31  | Does the organization have a           | gift accept                   | tance policy that require                              | es the review of any  | nonstandard   |       |       |    |
|     | contributions?                         |                               |  |   |               | 31    | X     |    |
| 32a | Does the organization hire or use      | e third parti                 | es or related organization                             | s to solicit, process, or s   | sell noncash  |       |       |    |
|     | contributions?                         |                               |  |   |               | 32a   | X     |    |
| b   | If "Yes," describe in Part II.         |                               |  |   |               |       |       |    |

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

describe in Part II.

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN B

AMOUNTS IN COLUMN B REPRESENT THE NUMBER OF INDIVIDUAL CONTRIBUTIONS OF ONE OR MORE ITEMS.

SCHEDULE M, PART I, LINE 32A

USE OF THIRD PARTY TO SELL NONCASH CONTRIBUTIONS

TO THE EXTENT THAT WWP RECEIVES CONTRIBUTIONS OF DONATED VEHICLES, IT
TASKS ITS AGENT TO CONVERT THE VEHICLE INTO CASH FOR USE IN FULFILLING
THE ORGANIZATION'S MISSION. ADDITIONALLY, TO THE EXTENT WWP RECEIVES
CONTRIBUTIONS OF DONATED STOCK, IT TASKS ITS INVESTMENT BROKER TO CONVERT
THE STOCK INTO CASH FOR USE IN FULFILLING THE ORGANIZATIONS MISSION.

Schedule M (Form 990) (2018)

Part II

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

### SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

| DESCRIPTION     | (A) CHECK | (B) NUMBER OF CONTRIBUTIONS | (C) REVENUES REPORTED | (D) METHOD OF DETERMINING |
|-----------------|-----------|-----------------------------|-----------------------|---------------------------|
| TICKETS         | X         | 347.                        | 433,882.              | FAIR MARKET VALUE         |
| SUPPLIES        | X         | 186.                        | 238,379.              | FAIR MARKET VALUE         |
| OTHER PROMO     | X         | 1.                          | 55,072.               | FAIR MARKET VALUE         |
| BACKPACKS       | X         | 3.                          | 35,589.               | FAIR MARKET VALUE         |
| EQUIPMENT       | X         | 7.                          | 28,681.               | FAIR MARKET VALUE         |
| GALA ITEMS      | X         | 12.                         | 23,943.               | FAIR MARKET VALUE         |
| OIL WELL RIGHTS | X         | 4.                          | 10,166.               | FAIR MARKET VALUE         |
| TOTALS          | _         | 560.                        | 825,712.              |                           |

# **SCHEDULE O** (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 **Open to Public** Inspection

20-2370934

Department of the Treasury Internal Revenue Service

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Name of the organization Employer identification number

FORM 990, PART III, LINE 1

WOUNDED WARRIOR PROJECT, INC.

ORGANIZATION'S MISSION CONTINUED

WARRIORS NEVER PAY FOR WWP PROGRAMS BECAUSE THEY PAID THEIR DUES ON THE BATTLEFIELD. WWP IS RECOGNIZED AS A 501 (C)(3) CHARITABLE ORGANIZATION ORGANIZED FEBRUARY 23, 2005, IN THE COMMONWEALTH OF VIRGINIA AS A NONSTOCK, NONPROFIT CORPORATION, FOR THE PURPOSE OF SERVING VETERANS AND SERVICE MEMBERS WHO INCURRED A PHYSICAL OR MENTAL INJURY, ILLNESS, OR WOUND, CO-INCIDENT TO THEIR MILITARY SERVICE ON OR AFTER SEPTEMBER 11, 2001. THE CONSOLIDATED FINANCIAL STATEMENTS INCLUDE WOUNDED WARRIOR PROJECT, INC. AND WOUNDED WARRIOR PROJECT LONG TERM SUPPORT TRUST (COLLECTIVELY, THE "ORGANIZATION").

FORM 990, PART III, LINE 4A THE ORGANIZATION PROVIDES THE FOLLOWING MENTAL HEALTH AND WELLNESS PROGRAMS:

WARRIOR CARE NETWORK®: THE WARRIOR CARE NETWORK PROVIDES TREATMENT FOR PTSD AND TBI THROUGH AN INTEGRATED CARE MODEL. THE WARRIOR CARE NETWORK CONSISTS OF FOUR LEADING NATIONAL ACADEMIC MEDICAL CENTERS ("AMCS") THAT PROVIDE WARRIORS AND THEIR FAMILIES WITH WORLD-CLASS, EVIDENCE-BASED MENTAL HEALTH CARE. THESE AMCS PROVIDE WARRIORS WITH AN INDIVIDUALIZED MULTI-WEEK, INTENSIVE OUTPATIENT PROGRAM AND POST DISCHARGE CARE, AS WELL AS TRADITIONAL OUTPATIENT THERAPY. WWP ISSUED MONETARY GRANTS TO THE AMCS TO FUND THIS PROGRAM TOTALING \$24,882,630, FOR THE FISCAL YEAR ENDED

Name of the organization

WOUNDED WARRIOR PROJECT, INC.

Employer identification number
20-2370934

SEPTEMBER 30, 2019.

COMBAT STRESS RECOVERY PROGRAM ("CSRP"): THIS PROGRAM ADDRESSES THE MENTAL HEALTH AND COGNITIVE NEEDS OF SERVICE MEMBERS DEALING WITH THE INVISIBLE WOUNDS OF WAR, NAMELY PTSD AND TRAUMATIC BRAIN INJURY ("TBI"). CSRP CHALLENGES WARRIORS TO SET GOALS AND UNDERSTAND THEIR "NEW NORMAL." MANY WARRIORS BEGIN THEIR RECOVERY JOURNEY WITH PROJECT ODYSSEY®, AN OUTDOOR, REHABILITATIVE RETREAT THAT PROMOTES PEER CONNECTION, CHALLENGING EXPERIENCES, AND HEALING WITH OTHER VETERANS. CSRP PROVIDES LICENSED MENTAL HEALTH COUNSELORS AT PROJECT ODYSSEY EVENTS. CSRP ALSO PROVIDES POST-RETREAT CONTINUED CARE SERVICES TO IMPROVE WARRIOR RESILIENCY AND LONG-TERM PSYCHOLOGICAL WELL-BEING. THIS IS ACCOMPLISHED THROUGH THE ESTABLISHMENT OF GOALS AND THE IDENTIFICATION AND USE OF COMMUNITY-BASED RESOURCES. DURING FISCAL YEAR 2019, 2,561 PARTICIPANTS ATTENDED A PROJECT ODYSSEY RETREAT, OVER 2,851 WARRIORS WERE SERVED THROUGH MENTAL HEALTH OUTREACH AND REFERRALS, AND 16,696 COUNSELING SESSIONS WERE DELIVERED TO WARRIORS AND THEIR FAMILIES. 97.1% OF PROJECT ODYSSEY PARTICIPANTS RATED THE RESILIENCY SKILLS LEARNED AS USEFUL OR VERY USEFUL.

WWP TALK: THIS PROGRAM PROVIDES A NON-CLINICAL TELEPHONIC, EMOTIONAL

SUPPORT PROGRAM FOR WARRIORS, THEIR FAMILIES AND CAREGIVERS, WHICH HELPS

BRIDGE THE GAP THAT MAY PREVENT PARTICIPATION IN OTHER PROGRAMS. THIS

MENTAL HEALTH SUPPORT LINE WAS CREATED FOR WOUNDED SERVICE MEMBERS LIVING

WITH PTSD, DEPRESSION, COMBAT STRESS, AND OTHER MENTAL HEALTH CONDITIONS.

TOGETHER, THE WARRIOR, FAMILY MEMBER OR CAREGIVER AND WWP TALK TEAMMATES

DEVELOP COPING STRATEGIES TO HELP THE WARRIOR OVERCOME CHALLENGES AND

LEARN TO THRIVE AGAIN DESPITE INVISIBLE WOUNDS. WWP CONDUCTED 14,586

EMOTIONAL SUPPORT CALLS IN THE WWP TALK PROGRAM IN FISCAL YEAR 2019.

94.1% OF WWP TALK PARTICIPANTS WERE SATISFIED WITH THE PROGRAM.

COMPLEX CASE COORDINATION: COMPLEX CASE COORDINATION IS A SPECIALIZED PROGRAM DESIGNED TO ASSIST WARRIORS IN SPECIFIC CRISIS SITUATIONS. WWP WORKS WITH EXTERNAL ORGANIZATIONS TO FACILITATE THE APPROPRIATE LEVEL OF CARE AND SUPPORT FOR THESE WARRIORS BASED ON THEIR SPECIFIC NEEDS.MULTI-WEEK, INTENSIVE OUTPATIENT PROGRAM AND POST DISCHARGE CARE, AS WELL AS TRADITIONAL OUTPATIENT THERAPY. WWP ISSUED MONETARY GRANTS TO THE AMCS TO FUND THIS PROGRAM TOTALING \$24,882,630, FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2019.

COMPLEX CASE COORDINATION: COMPLEX CASE COORDINATION IS A SPECIALIZED PROGRAM DESIGNED TO ASSIST WARRIORS IN SPECIFIC CRISIS SITUATIONS. WWP WORKS WITH EXTERNAL ORGANIZATIONS TO FACILITATE THE APPROPRIATE LEVEL OF CARE AND SUPPORT FOR THESE WARRIORS BASED ON THEIR SPECIFIC NEEDS.

FORM 990, PART III, LINE 4B

WWP PROVIDES THE FOLLOWING CONNECTION PROGRAMS:

ALUMNI PROGRAM: WHEN WARRIORS RETURN HOME AND BEGIN THEIR TRANSITION TO CIVILIAN LIFE, THE SENSE OF CAMARADERIE QUICKLY FADES, OFTEN LEADING TO ISOLATION. THE WOUNDED WARRIOR PROJECT® (WWP) ALUMNI PROGRAM CREATES

MEANINGFUL OPPORTUNITIES FOR WARRIORS TO CONNECT WITH THEIR PEERS,

FAMILIES, AND LOCAL COMMUNITIES. THROUGH EDUCATIONAL, RECREATIONAL, AND

FAMILY FOCUSED EVENTS, WARRIORS CAN BUILD A NETWORK OF SUPPORT AND GAIN

RENEWED SENSE OF CAMARADERIE. THESE OPPORTUNITIES AND CONNECTIONS PAVE

THE WAY TO NEW EXPERIENCES AND IMPROVE SELF-CONFIDENCE FOR WARRIORS 
WITH A COMMUNITY OF SUPPORT TO LEAN ON THROUGHOUT THEIR JOURNEY OF

REHABILITATION AND RECOVERY. THE ALUMNI PROGRAM HAD 133,991 WARRIORS AND

34,484 FAMILY MEMBERS REGISTERED AS OF SEPTEMBER 30, 2019. AMONG WARRIORS

PARTICIPATING IN ALUMNI EVENTS, 90% REPORTED FEELING SOCIALLY CONNECTED

WITH THEIR PEERS, WHICH CAN BE VITAL TO TRANSITIONING VETERANS AND LEAD

TO MORE POSITIVE MENTAL HEALTH OUTCOMES.

THE ALUMNI PROGRAM ALSO PROVIDES BACKPACKS CONTAINING ESSENTIAL CARE AND COMFORT ITEMS TO WOUNDED SERVICE MEMBERS AND THEIR FAMILIES ARRIVING AT U.S. MILITARY HOSPITALS AND TRAUMA CENTERS. INJURED WARRIORS OVERSEAS WHO ARE EVACUATED FROM FIELD HOSPITALS TO LARGER MILITARY TREATMENT FACILITIES ABROAD RECEIVE A TRANSITIONAL CARE PACK ("TCP"), WHICH INCLUDES CLOTHING AND TOILETRIES FOR THEIR IMMEDIATE COMFORT. WWP DELIVERED APPROXIMATELY 159 BACKPACKS AND 500 TCPS TO WOUNDED WARRIORS IN FISCAL YEAR 2019. SINCE WWP'S INCEPTION 5,900 BACKPACKS AND 46,768 TCPS HAVE BEEN DELIVERED TO WOUNDED WARRIORS.

INTERNATIONAL SUPPORT: LANDSTUHL REGIONAL MEDICAL CENTER ("LRMC") IS ONE OF THE FIRST LOCATIONS WARRIORS ARE MEDICALLY EVACUATED TO WHEN INJURED OVERSEAS, ESPECIALLY FROM COMBAT ZONES IN THE MIDDLE EAST REGION OF THE

WORLD AND AFGHANISTAN. MOST OF THE TIME THEIR BELONGINGS ARE NOT

TRANSPORTED WITH THEM. WWP WANTS TO MAKE THEIR STAY AND TRAVEL BACK TO

THE UNITED STATES OF AMERICA AS COMFORTABLE AS POSSIBLE. WWP HAS

DEDICATED RESOURCES AT LRMC THAT DISTRIBUTE TCP'S, PROVIDE SUPPORT FOR

EVENTS AND VISITATION, AND EDUCATE WARRIORS AND FAMILIES ON WWP'S FREE

PROGRAMS AND SERVICES.

PEER SUPPORT: PEER SUPPORT IS THE PROGRAMMATIC EMBODIMENT OF WWP'S LOGO,
FOSTERING RELATIONSHIPS THAT ENABLE WARRIORS TO HELP OTHER WARRIORS
THROUGH THE RECOVERY PROCESS. WWP PEER LED GROUPS MEET ON A REGULAR BASIS
ACROSS THE UNITED STATES, PROVIDING CAMARADERIE AND OPPORTUNITIES FOR
WARRIORS TO ENGAGE WITH OTHER WARRIORS WHO CAN SHARE THEIR UNDERSTANDING
AND PERSPECTIVE. THE PEER SUPPORT PROGRAM SERVED 6,821 ATTENDEES AT PEER
FACILITATED SUPPORT GROUPS IN FISCAL YEAR 2019.

SOLDIER RIDE®: SOLDIER RIDE IS A UNIQUE THREE TO FIVE-DAY PROGRAM FOR WARRIORS TO USE CYCLING AND THE BONDS OF SERVICE TO OVERCOME PHYSICAL, MENTAL AND EMOTIONAL WOUNDS. WARRIORS OF ALL ABILITY LEVELS CAN CYCLE ON ADAPTIVE HAND CYCLES, TRIKES AND BICYCLES. IN ADDITION TO THE PHYSICAL BENEFITS, SOLDIER RIDE HELPS RAISE PUBLIC AWARENESS OF THE CHALLENGES WOUNDED WARRIORS FACE TODAY. WARRIORS HAVE THE OPPORTUNITY TO TAKE PART IN ANNUAL EVENTS, INCLUDING RIDES INITIATING FROM THE SOUTH LAWN OF THE WHITE HOUSE TO THOSE HELD IN LOCAL COMMUNITIES ACROSS THE NATION. SOLDIER RIDE SERVED 1,288 PARTICIPANTS IN FISCAL YEAR 2019. 92.7% OF PARTICIPANTS SAID SOLDIER RIDE MADE THEM FEEL MORE CONFIDENT THAT THEY CAN MEET THEIR

Name of the organization

WOUNDED WARRIOR PROJECT, INC.

Employer identification number
20-2370934

PHYSICAL FITNESS, NUTRITION AND WELLNESS GOALS.

FORM 990, PART III, LINE 4C

THE ORGANIZATION PROVIDES THE FOLLOWING FINANCIAL WELLNESS PROGRAMS:

BENEFITS SERVICE: THE BENEFITS SERVICE PROGRAM ENSURES THAT WARRIORS AND
THEIR FAMILIES HAVE INFORMATION AND ACCESS TO GOVERNMENT BENEFITS AND
COMMUNITY RESOURCES NECESSARY FOR SUCCESSFUL TRANSITION TO LIFE AFTER
INJURY. A KEY PART OF THIS PROGRAM IS WWP'S TEAM OF HIGHLY TRAINED
PERSONNEL THAT ARE ACCREDITED BY THE U.S. DEPARTMENT OF VETERAN AFFAIRS
TO REPRESENT WARRIORS AND ADVOCATE ON THEIR BEHALF. WWP PERSONNEL
REPRESENT WARRIORS IN THEIR FILING OF CLAIMS FOR BENEFITS WITH THE U.S.
DEPARTMENT OF VETERAN AFFAIRS AND U.S. DEPARTMENT OF DEFENSE. WWP
PERSONNEL WORK CLOSELY WITH EACH AGENCY SO THEY CAN WALK WARRIORS THROUGH
EVERY STEP OF THE PROCESS. WHEN A CLAIM IS FILED, WWP MAKES SURE IT IS
PROCESSED CORRECTLY THE FIRST TIME AND GUIDES INJURED SERVICE MEMBERS
THROUGH THIS CRUCIAL PART OF THEIR TRANSITION. IN FISCAL YEAR 2019, THERE
WERE APPROXIMATELY 21,181 ISSUES AWARDED ON BEHALF OF WARRIORS THROUGH
BENEFITS SERVICE, WITH AN ECONOMIC IMPACT OF \$131.5 MILLION.

WARRIORS TO WORK®: WARRIORS TO WORK IS ONE OF THE CORNERSTONES OF WWP'S EFFORTS TO ACHIEVE THE GOAL OF ECONOMICALLY EMPOWERED WOUNDED WARRIORS.

THIS PROGRAM ASSISTS WOUNDED WARRIORS WITH THEIR TRANSITION TO THE CIVILIAN WORKFORCE. IT OFFERS A COMPLETE PACKAGE OF CAREER GUIDANCE AND SUPPORT SERVICES INCLUDING RESUME WRITING ASSISTANCE, INTERVIEWING

SKILLS, NETWORKING, JOB TRAINING, AND JOB PLACEMENT. THE PROGRAM STAFF PROVIDE ON-GOING INDIVIDUAL COUNSELING AND PERSONAL SUPPORT TO ALL PROGRAM PARTICIPANTS AS THEY STRIVE TO BUILD A CAREER IN THE CIVILIAN WORKFORCE. IN FISCAL YEAR 2019, 1,959 WARRIORS AND FAMILY MEMBERS WHO PARTICIPATED IN THE WARRIORS TO WORK PROGRAM WERE PLACED IN FULL-TIME AND PART-TIME EMPLOYMENT, WITH AN AVERAGE SALARY OF \$51,610 AND \$20,154, RESPECTIVELY, WHICH HAD AN ECONOMIC IMPACT OF \$87.8 MILLION FROM ANNUALIZED EMPLOYMENT COMPENSATION.

EMERGENCY FINANCIAL ASSISTANCE: WWP'S EMERGENCY FINANCIAL ASSISTANCE

("EFA") PROGRAM PROVIDES FINANCIAL ASSISTANCE TO WARRIORS AND IMMEDIATE

FAMILY MEMBERS WHO ENCOUNTER EMERGENT SITUATIONS THAT IMPACT THEIR LIFE,

SAFETY, OR SHELTER.

FORM 990, PART III, LINE 4D
OTHER PROGRAM SERVICE DESCRIPTIONS

INDEPENDENCE PROGRAM - THE INDEPENDENCE PROGRAM IS DESIGNED FOR THE MOST SEVERELY WOUNDED WARRIORS WHO MUST RELY ON THEIR FAMILIES AND/OR CAREGIVERS DUE TO MODERATE TO SEVERE TBI, SPINAL-CORD INJURY, OR OTHER NEUROLOGICAL CONDITIONS. OFTENTIMES, THESE SEVERELY WOUNDED WARRIORS' COGNITIVE OR PHYSICAL CHALLENGES LIMIT THEIR OPPORTUNITIES TO ACCESS RESOURCES AND ACTIVITIES IN THEIR OWN COMMUNITY. THE INDEPENDENCE PROGRAM PROVIDES SUPPORT AND TRAINING IN IMPORTANT LIFE SKILLS AND ENABLES INVOLVEMENT IN MEANINGFUL ACTIVITIES, INCLUDING SOCIAL AND RECREATIONAL WELLNESS, VOLUNTEER WORK, AND EDUCATION.

THE INDEPENDENCE PROGRAM IS A TEAM EFFORT, BRINGING TOGETHER THE WARRIOR AND HIS OR HER FULL SUPPORT TEAM TO DEVELOP AN INDIVIDUALIZED PLAN THAT IS FOCUSED ON GOALS THAT PROVIDE A FUTURE WITH PURPOSE. THE INDEPENDENCE PROGRAM IS DESIGNED AS A COMPREHENSIVE LONG-TERM PARTNERSHIP INTENDED TO ADAPT TO THE WARRIORS' EVER-CHANGING NEEDS. THE INDEPENDENCE PROGRAM PROVIDED OVER 222,465 HOURS OF COMMUNITY-BASED SUPPORT TO 719 WARRIORS.

94% OF PARTICIPANTS WERE SUPPORTED IN THEIR HOMES AND COMMUNITIES. TOTAL INDEPENDENCE PROGRAM EXPENSES WERE \$26,763,796, FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2019.

GOVERNMENT RELATIONS & COMMUNITY PARTNERSHIPS - ONE OF WWP'S STRATEGIC PRIORITIES IS TO IMPROVE THE LIVES OF VETERANS BY EXPANDING ITS IMPACT THROUGH ADVOCACY AND COLLABORATION. WWP HAS DEDICATED RESOURCES FOR THESE EFFORTS. WWP'S GOVERNMENT RELATIONS TEAM ADVOCATES FOR LEGISLATION AND POLICY THAT POSITIVELY IMPACT THE LIVES OF SERVICE MEMBERS, VETERANS, AND FAMILIES, AS WELL AS FUTURE VETERANS. WWP ALSO EDUCATES VETERANS AND THEIR FAMILIES ABOUT THE PROGRAMS AND SERVICES AVAILABLE FROM THE FEDERAL GOVERNMENT, ENABLING THEM TO UTILIZE THE BENEFITS AND ENTITLEMENTS

IN ADDITION, WWP HAS A DEDICATED COMMUNITY PARTNERSHIPS TEAM THAT ENGAGES AND AMPLIFIES THE NETWORK OF SUPPORT FOR WARRIORS AND THEIR FAMILIES

THROUGH RELATIONSHIPS AND INVESTMENTS IN SIMILARLY FOCUSED ORGANIZATIONS,

INCLUDING ISSUANCE OF MONETARY GRANTS.

TOTAL GOVERNMENT RELATIONS AND COMMUNITY PARTNERSHIPS EXPENSES WERE \$18,109,225, INCLUDING MONETARY GRANTS OF \$9,223,200, FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2019.

PHYSICAL HEALTH & WELLNESS ("PH&W") PROGRAM - WWP ENVISIONS INJURED

WARRIORS LIVING WELL-ADJUSTED ACTIVE, HEALTHY LIVES. INACTIVITY, WEIGHT

GAIN, PHYSICAL DISABILITIES, AND SLEEP ISSUES SERIOUSLY AFFECT A

WARRIOR'S QUALITY OF LIFE. THROUGH WWP'S PH&W PROGRAM, WARRIORS REGAIN

THEIR PHYSICAL INDEPENDENCE AND WELL-BEING. PH&W USES COACHING,

SKILL-BUILDING, EDUCATION, AND PHYSICAL TRAINING TO REDUCE STRESS, COMBAT

DEPRESSION, AND PROMOTE AN OVERALL HEALTHY AND ACTIVE LIFESTYLE. PH&W HAS

SOMETHING TO OFFER WARRIORS IN EVERY STAGE OF RECOVERY. THREE PRIMARY

AREAS ARE FITNESS, NUTRITION, AND WELLNESS. IN FISCAL YEAR 2019, MORE

THAN 7,500 WARRIORS PARTICIPATED IN PH&W PROGRAM EVENTS. AN ADDITIONAL

1,136 WARRIORS PARTICIPATED IN A COACHING MODEL-BASED PROGRAM.

PH&W ALSO OFFERS AN ADAPTIVE SPORTS PROGRAM THAT TEACHES PHYSICALLY
INJURED WARRIORS NEW SKILLS USING ADAPTIVE EQUIPMENT AND TECHNIQUES FOR
ACTIVITIES SUCH AS WHEELCHAIR BASKETBALL, SKIING, SURFING AND SLED
HOCKEY. WWP CONNECTS WARRIORS WITH LOCAL COMMUNITY ADAPTIVE SPORTS
LEAGUES AND RESOURCES TO INCREASE THEIR NETWORK OF SUPPORT.

IN FISCAL YEAR 2019, 1,136 WARRIORS PARTICIPATED IN A COACHING MODEL-BASED PROGRAM. 97.9% OF PARTICIPANTS STATED THAT AS A RESULT OF THEIR EXPERIENCE IN THIS PROGRAM THEY WILL SEEK OUT PHYSICAL FITNESS,

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NUTRITION, AND WELLNESS OPPORTUNITIES AND 94.8% OF PARTICIPANTS STATED

THAT THEY PARTICIPATED IN OTHER FITNESS OPPORTUNITIES 90 DAYS AFTER

PROGRAM COMPLETION. THERE WERE ALSO MORE THAN 7,588 PARTICIPANTS IN OTHER

WWP PH&W PROGRAM EVENTS. TOTAL PHYSICAL HEALTH & WELLNESS PROGRAM

EXPENSES WERE \$16,189,513, INCLUDING MONETARY GRANTS OF \$2,250,000, FOR

THE FISCAL YEAR ENDED SEPTEMBER 30, 2019.

FORM 990, PART VI, LINE 11B

FORM 990 REVIEW PROCESS

THE FORM 990 IS PREPARED BY A NATIONALLY RECOGNIZED ACCOUNTING FIRM IN CONJUNCTION WITH WOUNDED WARRIOR PROJECT'S MANAGEMENT. ALL INFORMATION REPORTED ON THE FORM 990 WAS PROVIDED BY MANAGEMENT AND REVIEWED BY THE ACCOUNTING FIRM. THE FORM 990 IS PRESENTED TO THE AUDIT AND RISK OVERSIGHT COMMITTEE WHO REVIEWS, APPROVES AND RECOMMENDS TO THE FULL BOARD THAT IT BE APPROVED FOR FILING. FOLLOWING FULL BOARD APPROVAL, THE FORM 990 IS ELECTRONICALLY FILED WITH THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, LINE 12C

CONFLICT OF INTEREST POLICY MONITORING AND ENFORCEMENT

WWP ADHERES TO A CONFLICT OF INTEREST AND RELATED PARTY TRANSACTION

POLICY ("POLICY") DESIGNED TO FOSTER PUBLIC CONFIDENCE IN THE INTEGRITY

OF WWP AND TO PROTECT WWP'S INTERESTS WHEN IT IS CONTEMPLATING ENTERING

INTO A TRANSACTION OR ARRANGEMENT THAT MIGHT BENEFIT THE PRIVATE

INTERESTS OF A DIRECTOR, OFFICER, OR EMPLOYEE. AMONG OTHER THINGS, THE

POLICY REQUIRES DIRECTORS, OFFICERS AND EMPLOYEES TO DISCLOSE ANY ACTUAL

OR POTENTIAL CONFLICTS OF INTEREST.

EACH NEW BOARD DIRECTOR, OFFICER, EXECUTIVE, AND KEY EMPLOYEE WHO JOINS WWP COMPLETES A GOVERNANCE/CONFLICT OF INTEREST INTAKE FORM. NEW EMPLOYEES RECEIVE A COPY OF THE POLICY AND SIGN A STATEMENT AFFIRMING SUCH PERSON HAS RECEIVED A COPY OF THE POLICY, HAS READ AND UNDERSTANDS THE POLICY, AND HAS AGREED TO COMPLY WITH IT.

ON AN ANNUAL BASIS, EACH DIRECTOR, OFFICER, AND EMPLOYEE COMPLETES A

CONFLICT OF INTEREST DISCLOSURE FORM AND ACKNOWLEDGES THE POLICY.

COMPLETED ANNUAL FORMS ARE REVIEWED IN ACCORDANCE WITH THE PROCEDURES SET

FORTH IN THE POLICY. ADDITIONALLY, ON AN ANNUAL BASIS, EACH CURRENT

DIRECTOR COMPLETES A QUESTIONNAIRE TO DETERMINE "INDEPENDENCE" FOR

PURPOSES OF FORM 990, PART VI, LINE 1(B).

THE NOMINATING AND GOVERNANCE COMMITTEE IN CONSULTATION WITH THE GENERAL COUNSEL REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH THE POLICY BY REVIEWING ANNUAL STATEMENTS AND TAKING SUCH OTHER ACTIONS AS ARE NECESSARY FOR EFFECTIVE OVERSIGHT.

FORM 990, PART VI, LINE 14

WWP MAINTAINS DEPARTMENT LEVEL POLICIES. DOCUMENT RETENTION POLICIES ARE UNDER DEVELOPMENT.

FORM 990, PART VI, LINE 15A AND 15B

PROCESS FOR DETERMINING COMPENSATION

COMPENSATION FOR THE ORGANIZATION'S CEO IS DETERMINED BY THE BOARD OF

DIRECTORS. COMPENSATION FOR ALL OTHER OFFICERS, KEY EMPLOYEES AND EXECUTIVES IS DETERMINED BY THE CEO, BASED ON RANGES SET BY THE BOARD OF DIRECTORS. COMPARABILITY DATA IS USED IN DETERMINING SALARIES FOR THE CEO, OFFICERS, KEY EMPLOYEES AND EXECUTIVES. THE ORGANIZATION DOCUMENTS THE BASIS FOR ITS COMPENSATION DETERMINATIONS IN MEETING MINUTES OR OTHER INTERNAL DOCUMENTS, WHICH ARE PREPARED AT THE TIME COMPENSATION IS APPROVED, AND REFLECT THE REASONS UNDERLYING PARTICULAR COMPENSATION DETERMINATIONS.

FORM 990, PART VI, LINE 19

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990 AND AUDITED CONSOLIDATED FINANCIAL STATEMENTS ARE MADE AVAILABLE
TO THE PUBLIC VIA THE ORGANIZATION'S WEBSITE AT

WWW.WOUNDEDWARRIORPROJECT.ORG. WWP'S FORM 1023 AND 990 T ARE AVAILABLE

UPON REQUEST. OTHER DOCUMENTS ARE AVAILABLE UPON REQUEST AT MANAGEMENT'S

DISCRETION FROM THE CORPORATE HEADQUARTERS AT 4899 BELFORT ROAD, SUITE

300, JACKSONVILLE, FL 32256.

FORM 990, PART IX

FUNCTIONAL EXPENSE ALLOCATION

THE COSTS OF PROVIDING PROGRAMS AND SUPPORTING SERVICES (I.E.,

FUNDRAISING AND MANAGEMENT AND GENERAL ACTIVITIES) HAVE BEEN SUMMARIZED

ON A FUNCTIONAL BASIS. WWP INCURS EXPENSES THAT DIRECTLY RELATE TO, AND

CAN BE ASSIGNED TO, A SPECIFIC PROGRAM OR SUPPORTING ACTIVITY. WWP ALSO

CONDUCTS A NUMBER OF ACTIVITIES WHICH BENEFIT BOTH ITS PROGRAM OBJECTIVES

AS WELL AS SUPPORTING SERVICES. THESE COSTS, WHICH ARE NOT SPECIFICALLY

ATTRIBUTABLE TO A SINGLE PROGRAM OR SUPPORTING ACTIVITY, ARE ALLOCATED BY MANAGEMENT ON A CONSISTENT BASIS FROM REPORTING PERIOD TO REPORTING PERIOD AMONG PROGRAM AND SUPPORTING SERVICES BENEFITED, BASED ON EITHER FINANCIAL OR NONFINANCIAL DATA, INCLUDING HEADCOUNT OR ESTIMATES OF TIME AND EFFORT INCURRED BY PERSONNEL.

FORM 990, PART IX, LINE 24A

PROGRAM/OTHER PROVIDER SERVICES

THIS AMOUNT PRIMARILY CONSISTS OF THE COSTS OF THIRD PARTY PROVIDERS THAT

DELIVER DIRECT SERVICES FREE OF CHARGE TO WARRIORS, THEIR CAREGIVERS AND

FAMILY MEMBERS, WITHIN WWP PROGRAM EVENTS AND ACTIVITIES. EXAMPLES OF

THESE SERVICES INCLUDE CASE MANAGEMENT, LIFE SKILLS TRAINING, HOMECARE

AND SUPPORT WITHIN THE INDEPENDENCE PROGRAM, LICENSED MENTAL HEALTH

COUNSELORS WITHIN PROJECT ODYSSEY, AND FITNESS AND NUTRITIONAL TRAINING

ACTIVITIES WITHIN PHYSICAL HEALTH & WELLNESS.

FORM 990, PART IX, LINE 24B AND LINE 24D DIRECT RESPONSE MAIL, TV & ONLINE

THIS AMOUNT PRIMARILY CONSISTS OF THE COSTS RELATED TO CONTENT

DEVELOPMENT, PRINTING AND MAILING OF CAMPAIGNS, THE COSTS RELATED TO THE

PRODUCTION AND BROADCAST OF TELEVISION SPOTS, AND THE DEVELOPMENT AND

DISTRIBUTION OF ONLINE CAMPAIGNS.

FORM 990, PART IX, LINE 24C

WARRIOR EVENTS AND ACTIVITIES

THIS AMOUNT CONSISTS OF THE COSTS RELATED TO WWP'S PROGRAM EVENTS AND

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ACTIVITIES THAT ARE FREE OF CHARGE TO WARRIORS, THEIR CAREGIVERS, AND FAMILY MEMBERS. EXAMPLES OF THESE EVENTS AND ACTIVITIES ARE OUTLINED IN GREATER DETAIL WITHIN THE INDIVIDUAL PROGRAM DESCRIPTIONS FOUND IN PART III AND SCHEDULE O. INCLUDED IN THIS AMOUNT ARE EXPENSES FOR TRAVEL, HOTEL, MEALS, MATERIALS AND OTHER RELATED ACTIVITY COSTS FOR EVENT PARTICIPANTS. THIS AMOUNT ALSO INCLUDES EXPENSES INCURRED BY WWP PROGRAM STAFF WHO FACILITATE AND DELIVER THESE SERVICES.

FORM 990, PART IX, JOINT COSTS

IN ACCORDANCE WITH ACCOUNTING STANDARDS CODIFICATION ("ASC") 958 NOT-FOR-PROFIT ENTITIES, WWP ALLOCATES JOINT ADVERTISING COSTS THAT MEET THE CRITERIA FOR PURPOSE, AUDIENCE AND CONTENT BETWEEN FUNDRAISING EXPENSES AND PROGRAM EXPENSES. ACCORDINGLY, WWP ALLOCATES JOINT COSTS THAT BENEFIT PROGRAM SERVICES AND INCLUDE A FUNDRAISING APPEAL. THE PROGRAMMATIC COMPONENT OF THESE ACTIVITIES INCLUDES THE EDUCATION AND RECRUITMENT OF WOUNDED SERVICE MEMBERS THAT HAVE NOT YET ENGAGED WITH WWP, A CALL TO ACTION TO ENLIST THE PUBLICS' AID IN IDENTIFYING WOUNDED SERVICE MEMBERS THAT WOULD BENEFIT FROM WWP'S FREE PROGRAMS AND SERVICES, AND AN OPPORTUNITY TO THANK WOUNDED WARRIORS FOR THEIR SACRIFICES IN SERVING OUR COUNTRY. THESE JOINT COSTS ARE INCURRED THROUGH DIRECT RESPONSE TELEVISION AND CERTAIN DIRECT MAIL CAMPAIGNS. THE COST OF CONDUCTING THESE ACTIVITIES INCLUDED A TOTAL OF \$36,520,908 OF JOINT COSTS FOR THE YEAR ENDED SEPTEMBER 30, 2019. OF THESE COSTS, \$23,163,889 WAS ALLOCATED TO PROGRAM EXPENSES AND \$13,357,019 WAS ALLOCATED TO FUNDRAISING EXPENSES.

SCHEDULE I, PART II, LINE 1, COLUMN H PURPOSE OF GRANT OR ASSISTANCE

AMERICAN NATIONAL RED CROSS - PROVIDING COMFORT ITEMS AND ASSISTANCE TO

PATIENTS AND FACILITATING EVENTS AND ACTIVITIES THAT SUPPORT WOUNDED

SERVICE MEMBERS, THEIR FAMILY MEMBERS, AND MILITARY MEDICAL STAFF ON

MILITARY INSTALLATIONS LOCATED INTERNATIONALLY.

AMERICA'S WARRIOR PARTNERSHIP - SUPPORTING COMMUNITY INTEGRATION EFFORTS

FOR WARRIORS AND THEIR FAMILIES IN 5 COMMUNITIES: FLORIDA PANHANDLE;

ORANGE COUNTY, CA; CHARLESTON, SC; GREENVILLE, SC; BUFFALO, NY. WARRIORS

AND THEIR FAMILIES ARE CONNECTED TO DIVERSE LOCAL RESOURCES FOR

EMPLOYMENT, HOMELESSNESS, HEALTH, AND FINANCIAL ASSISTANCE THROUGH THESE

ONE-STOP LOCATIONS.

BOULDER CREST RETREAT FOUNDATION - SUPPORTING FOUR (4) WARRIOR PATHH

(PROGRESSIVE AND ALTERNATIVE TRAINING FOR HEALING HEROES) RETREATS, A

NON-CLINICAL PROGRAM THAT FACILITATES POSTTRAUMATIC GROWTH FOR WARRIORS

WITH PTSD AND/OR COMBAT STRESS.

BURN PITS 360 - TO SUPPORT INITIATIVES AND STAKEHOLDER ENGAGEMENTS WITH THE TOXIC EXPOSURE WORKING GROUP "TEAM" THAT WWP CHAIRS.

CARING FOR MILITARY FAMILIES: ELIZABETH DOLE FOUNDATION - SUPPORT THE DEVELOPMENT OF A COMMUNITY NAVIGATORS INITIATIVE WITHIN THE DOLE CAREGIVER FELLOWS PROGRAM TO FULLY EMPOWER DOLE CAREGIVER FELLOWS TO

CONNECT THEIR LOCAL COMMUNITIES OF CAREGIVERS TO THE RESOURCES AND PEER SUPPORT THEY NEED. ALSO TO RESEARCH, STUDY AND ADDRESS THE EFFECTS OF CAREGIVING FOR INJURED, ILL, AND WOUNDED WARRIORS ON MILITARY CHILDREN WHO RESIDE WITH THE CAREGIVER AND WARRIORS.

CENTER FOR A NEW AMERICAN SECURITY - SUPPORTING THE DEVELOPMENT OF A TOXIC EXPOSURE DATA MAP.

COMBINED ARMS - SUPPORTS COMMUNITY INTEGRATION FOR WARRIORS AND THEIR FAMILIES IN HOUSTON, TX. IN THIS VETERAN-DENSE AREA, WARRIORS AND THEIR FAMILIES ARE LINKED WITH LOCAL AND NATIONAL RESOURCES VIA A CONNECTION HUB THAT PROVIDES ASSISTANCE WITH VOLUNTEERISM, EMPLOYMENT, FINANCES, HOMELESSNESS, HEALTH AND PHYSICAL ACTIVITIES.

CREATIVETS - PROVIDE CONTINUED PROGRAMMING FOR MENTAL AND BRAIN HEALTH AND WELLNESS THROUGH MUSIC THERAPY.

EL PASO COUNTY HOMELESS VETERANS COALITION - TO SERVE ROUGHLY 190

HOMELESS VETERANS AND 40+ AT RISK VETERANS BY FUNDING THE MAJORITY OF THE

EPCHVC'S ANNUAL STAND DOWN. ADDITIONALLY, FUNDING WILL GO TO SUPPORT A

PART-TIME CASE MANAGER. THIS CASE MANAGER IS CRUCIAL TO EFFICIENTLY

FINDING THE CORRECT SUPPORT STRUCTURE TO HANDLING THE UNIQUE NEEDS OF

EACH HOMELESS VETERAN AND ENSURING NO VETERAN FALLS THROUGH THE CRACKS,

RESOURCES ARE UTILIZED EFFECTIVELY, AND PROPER CONNECTIONS AND REFERRALS

ARE MADE.

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EMORY UNIVERSITY - TO SERVE WARRIORS THROUGH THE WARRIOR CARE NETWORK PROGRAM. PLEASE REFER TO THE PROGRAM DESCRIPTION IN PART III, LINE 4A FOR MORE INFORMATION ON THE WARRIOR CARE NETWORK.

FIVE STAR VETERANS CENTER - SUPPORT FIVE (5) POST-9/11 HOMELESS-MALE VETERANS, AT VHA'S PER DIEM RATE OF \$45.29 PER DAY, WITH HOUSING AND ACCESS TO FIVE STAR VETERAN CENTER'S SUITE OF WRAPAROUND SERVICES AND PROGRAMMING.

HEADSTRONG PROJECT - PROVIDING ACCESS TO WORLD-CLASS MENTAL HEALTHCARE TO UPWARDS OF 80 POST-9/11 VETERANS THAT IS INDIVIDUALLY BASED ON THE NEEDS OF EACH WARRIOR.

HILLVETS - SUPPORT VETERANS IN HILLVETS LEAD, A PROGRAM FOCUSED ON ADVANCING POST 9/11 WARRIORS IN COMMUNICATIONS/JOURNALISM, DEFENSE POLICY, AND VETERANS POLICY-RELATED FIELDS.

HOMES FOR OUR TROOPS, INC. - SUPPORTING KEY SPECIAL ADAPTATIONS IN 12

HOMES FOR SEVERELY WOUNDED WARRIORS, WITH SPECIAL ATTENTION TO WWP

ALUMNI.

LONG ISLAND CARES, INC. - SUPPORTING VETERANS IN THE LONG ISLAND AREA
WITH PROGRAMS THAT INCLUDE MILITARY APPRECIATION TUESDAYS, MOBILE PANTRY
THAT PROVIDES DELIVERIES TO VETERANS, VETS WORK AND OTHER COMMUNITY

OUTREACH INITIATIVES.

MASSACHUSETTS GENERAL HOSPITAL - TO SERVE WARRIORS THROUGH THE WARRIOR

CARE NETWORK PROGRAM. PLEASE REFER TO THE PROGRAM DESCRIPTION IN PART

III, LINE 4A FOR MORE INFORMATION ON THE WARRIOR CARE NETWORK.

MILITARY CHILD EDUCATION COALITION - SUPPORT THE STUDENT 2 STUDENT
PROGRAM AND PARENT TO PARENT WORKSHOPS FOR STUDENTS AND PARENTS IN
COLORADO SPRINGS AREA SCHOOLS, AS WELL AS A PUBLIC AWARENESS EFFORT
EDUCATING TEACHERS/ADMINISTRATORS, PARENTS, AND STUDENTS REGARDING
ACCOMMODATIONS UNDER SECTION 504 OF THE AMERICAN WITH DISABILITIES ACT
FOR CHILDREN OF WOUNDED WARRIORS AND CAREGIVERS.

NATIONAL MILITARY FAMILY ASSOCIATION ("NMFA") - SUPPORTING RESEARCH,
STUDYING, AND ADDRESSING THE EFFECTS OF CAREGIVING FOR INJURED, ILL, AND
WOUNDED WARRIORS ON MILITARY CHILDREN WHO RESIDE WITH THE CAREGIVER AND
WARRIORS. ADDITIONALLY, PROVIDING SUPPORT TO APPROXIMATELY 1,300 CHILDREN
TO PARTICIPATE IN NMFA'S OPERATION PURPLE CAMP.

NAVY-MARINE CORPS RELIEF SOCIETY - SUPPORTING THE COMBAT CASUALTY

ASSISTANCE VISITING NURSE PROGRAM TO ALLOW NMCRS NURSES TO VISIT WITH

WOUNDED, ILL, AND INJURED VETERANS AND FAMILIES AND PROVIDE CASE/RESOURCE

MANAGEMENT.

NORTHEAST FLORIDA WOMEN VETERANS - PROVIDING FEMALE VETERANS IN THE

JACKSONVILLE AREA WITH PROGRAMS AND SERVICES TO AID WITH FOOD, CLOTHING, EMPLOYMENT ASSISTANCE, TRANSPORTATION, CLAIMS, AND SHELTER.

OPERATION HOMEFRONT - PROVIDING IMMEDIATE (CRITICAL) FINANCIAL ASSISTANCE
TO WARRIORS AND FAMILY MEMBERS IN NEED.

OUR MILITARY KIDS, INC. - SUPPORTING THE SEVERELY INJURED PROGRAM, WHICH PROVIDES SCHOLARSHIPS FOR ENRICHMENT ACTIVITIES AND TUTORING FOR CHILDREN OF SEVERELY INJURED WARRIORS.

PERMISSION TO START DREAMING FOUNDATION - RAISE AWARENESS AND FUNDING FOR PROGRAMS THAT ENRICH THE LIVES OF SOLDIERS AND THEIR FAMILIES IN A TANGIBLE WAY THROUGH EVENTS HELD IN LOCAL COMMUNITIES.

RUSH UNIVERSITY MEDICAL CENTER - TO EXPAND CLINICAL CAPACITY AND TO SERVE WARRIORS THROUGH THE WARRIOR CARE NETWORK PROGRAM. PLEASE REFER TO THE PROGRAM DESCRIPTION IN PART III, LINE 4A FOR MORE INFORMATION ON THE WARRIOR CARE NETWORK.

SALUTE, INC. - PROVIDES FINANCIAL ASSISTANCE, ON AN AS NEEDED BASIS, FOR WARRIORS PARTICIPATING IN THE WARRIOR CARE NETWORK.

SYRACUSE UNIVERSITY (IVMF) - SUPPORTING WARRIORS AND THEIR SPOUSES IN THE ONWARD TO OPPORTUNITY VETERAN CAREER TRANSITION PROGRAM. O20 IS A CAREER TRAINING PROGRAM THAT PROVIDES THE VETERAN AND MILITARY SPOUSE COMMUNITY

END-TO-END AND LIFELONG SUPPORT ON THEIR POST-SERVICE EMPLOYMENT JOURNEY.

TEAM RED, WHITE & BLUE - SUPPORTS THE CHAPTER & COMMUNITY PROGRAM TO DELIVER LOCAL OPPORTUNITIES FOR VETERANS, WOUNDED WARRIORS AND THEIR FAMILIES, AND THE COMMUNITY TO CONNECT THROUGH PHYSICAL AND SOCIAL ACTIVITIES.

TEAM RUBICON - SUPPORTS TRAINING AND VOLUNTEER OPPORTUNITIES AFTER A

NATURAL DISASTER FOR WARRIORS AND THEIR FAMILIES. WARRIORS AND FAMILIES

ARE CONNECTED WITH EACH OTHER AND COMMUNITIES BY EMPOWERING THEM TO USE

THE SKILLS THEY LEARNED IN MILITARY SERVICE TO HEAL COMMUNITIES AFTER A

NATURAL DISASTER. TEAM RUBICON UTILIZES WARRIORS STRENGTHS AND GIVES THEM

A NEW MISSION OF SERVICE AFTER LEAVING THE MILITARY.

THE MISSION CONTINUES - SUPPORTING VOLUNTEER OPPORTUNITIES FOR WARRIORS

AND THEIR FAMILIES TO CONNECT WITH COMMUNITIES THROUGH SERVICE PROJECTS

AND PEER-TO-PEER RELATIONSHIPS. THESE VOLUNTEER OPPORTUNITIES EMPOWER

WARRIORS TO FIND A NEW PURPOSE AFTER LEAVING THE SERVICE.

TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC. - SUPPORTS A GOOD GRIEF CAMP IN JACKSONVILLE, FL, RESEARCH ON TOXIC EXPOSURE FOR POST-9/11 VETERANS, AND THREE INTENSIVE CLINICAL PROGRAMS FOR SURVIVORS WHO EXPERIENCED SEVERE TRAUMA AFTER WITNESSING THE SUICIDE OR EXPERIENCING THE POSTMORTEM DISCOVERY OF THEIR LOVED ONE'S BODY.

SCHEDULE I, PART II, LINE 1, COLUMN H (CONTINUED)

TRAVIS MANION FOUNDATION - SUPPORTS CHARACTER DOES MATTER AMBASSADOR

TRAINING AND LEADING WITH YOUR STRENGTHS WORKSHOPS TO TEACH WARRIORS HOW

TO BE LEADERS IN THEIR COMMUNITIES AFTER MILITARY SERVICE.

UCLA HEALTH SCIENCES DEVELOPMENT - TO EXPAND CLINICAL CAPACITY AND TO SERVE WARRIORS THROUGH THE WARRIOR CARE NETWORK PROGRAM (\$5,217,648).

PLEASE REFER TO THE PROGRAM DESCRIPTION IN PART III, LINE 4A FOR MORE INFORMATION ON THE WARRIOR CARE NETWORK. ADDITIONALLY, TO EXPAND THEIR SURGICAL TREATMENT OFFERINGS TO VETERAN PATIENTS WHOSE PHYSICAL INJURIES IMPEDE THEIR ABILITY TO LIVE FULL, HEALTHY LIVES (\$2,480,000).

US ARMY WARRIOR CARE & TRANSITION PROGRAM - SUPPORTING WOUNDED, ILL AND INJURED SOLDIERS THROUGH A SOLDIER-CENTRIC PROCESS OF REHABILITATION AND ACHIEVEMENT OF PERSONAL GOALS, SPECIFICALLY THE WARRIOR GAMES 2019, IN TAMPA, FLORIDA.

US CHAMBER OF COMMERCE FOUNDATION - SUPPORTING OF CAREGIVER AND SPOUSE EMPLOYMENT THROUGH TRANSITION SUMMITS AND MILITARY SPOUSE ECONOMIC EMPOWERMENT ZONES (MSEEZ). WORKING WITH A BROAD ARRAY OF PUBLIC AND PRIVATE SECTOR SUPPORTERS, MSEEZ CONNECTS MILITARY SPOUSES WITH A NETWORK OF EMPLOYERS IN THE LOCAL COMMUNITY AND A RANGE OF EMPLOYMENT-RELATED TOOLS AND RESOURCES.

VA NATIONAL VETERANS SUMMER SPORTS - PROMOTING PHYSICAL AND PSYCHOLOGICAL REHABILITATION BY INTRODUCING VETERANS WITH DISABILITIES TO DIFFERENT

ADAPTIVE SPORTS.

VAIL VETERANS FOUNDATION INC DBA VAIL VETERANS PROGRAM - SUPPORTS VVP'S SUMMER, WINTER, AND CAREGIVER RETREAT PROGRAMS FOR WOUNDED AND INJURED VETERANS AND THEIR FAMILIES.

VETERANS HEALTH COUNCIL - SUPPORTS RESEARCH AND ADVOCACY ON TOXIC EXPOSURE FOR POST-9/11 VETERANS.

VETERANS OF FOREIGN WARS FOUNDATION - SUPPORTING BENEFITS COUNSELORS AT 23 ACTIVE DUTY INSTALLATIONS TO AUGMENT WWP'S BENEFIT SERVICES FOR TRANSITIONING WARRIORS.

VETS COMMUNITY CONNECTIONS - SUPPORTS COMMUNITY INTEGRATION EFFORTS FOR WARRIORS AND THEIR FAMILIES IN 3 COMMUNITIES: SAN DIEGO, CA; PHOENIX, AZ; SOUTH BEND, IN. THROUGH ESTABLISHED NETWORKS IN THESE COMMUNITIES, INJURED VETS AND THEIR FAMILIES ARE CONNECTED TO LOCAL AND NATIONAL RESOURCES FOR ASSISTANCE WITH EMPLOYMENT, FINANCIAL ASSISTANCE, HOMELESSNESS, AND HEALTH.

VIETNAM VETERANS OF SAN DIEGO - SUPPORTING A MULTI-PRONGED APPROACH TO
HELPING VETERANS RECEIVE THE SERVICES THEY NEED TO LIVE A SOBER, HEALTHY
LIFE AND SECURE PERMANENT HOUSING AND STABLE EMPLOYMENT FOR SUCCESSFUL
TRANSITION BACK INTO THE COMMUNITY.

Schedule O (Form 990 or 990-EZ) 2018 Page **2** 

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WARRIOR REUNION FOUNDATION - SUPPORTING A REUNION FOR A MILITARY UNIT,

BRINGING TOGETHER SERVICE MEMBERS AND GOLD STAR FAMILY MEMBERS TO HEAL

TOGETHER.

ATTACHMENT 1

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

GRANTS EXPENSES DESCRIPTION REVENUE INDEPENDENCE PROGRAM 26,763,796. 0. GOVERNMENT RELATIONS & COMMUNITY PARTNERSHIPS 9,223,200. 18,109,225. PHYSICAL HEALTH & WELLNESS PROGRAM 2,250,000. 16,189,513. TOTALS 11,473,200. 61,062,534.

ATTACHMENT 2

### FORM 990, PART VI, LINE 17 - STATES

AL, AR, CA, CT,

FL, GA, IL, KS, KY, MD, MA, MI,

MN, MS, NH, NJ, NM, NC, OH, OR, PA,

RI, SC, VA, WV, WI,

ATTACHMENT 3

## 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

| NAME AND ADDRESS   | DESCRIPTION OF SERVICES | COMPENSATION |
|--|-------------------------|--------------|
| NEURO COMMUNITY CARE<br>12520 CAPITAL BOULEVARD SUITE 401-139<br>WAKE FOREST, NC 27587 | INDEPENDENCE PROGRAM    | 16,075,315.  |
| APPIRIO, INC.<br>201 SOUTH CAPITAL AVENUE, SUITE 110<br>INDIANAPOLIS, IN 46225         | IT                      | 2,785,602.   |
| BIS GLOBAL<br>7361 CALHOUN PLACE, SUITE 301  | DIRECT RESPONSE         | 2,690,275.   |

DEERWOOD, MD 20855

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Name of the organization

WOUNDED WARRIOR PROJECT, INC.

Employer identification number

20-2370934

ATTACHMENT 3 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS

DESCRIPTION OF SERVICES

COMPENSATION

NEURO-REHAB MANAGEMENT, INC. INDEPENDENCE PROGRAM 2,666,581. 800 WEST CUMMINGS PARK, SUITE 4950

WOBURN, MA 01801

CREATIVE DIRECT RESPONSE, INC. DIRECT RESPONSE 3,880,345.

16900 SCIENCE DRIVE, SUITE 210

BOWIE, MD 20715

### SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

 $\blacktriangleright$  Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization
WOUNDED WARRIOR PROJECT, INC.

Employer identification number 20-2370934

|     | (a) Name, address, and EIN (if applicable) of disregarded entity | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | <b>(d)</b><br>Total income | (e)<br>End-of-year assets | (f) Direct controlling entity |
|-----|--|--------------------------------|---|----------------------------|---------------------------|-------------------------------|
| (1) |  |                                |   |                            |                           |                               |
| (2) |  |                                |   |                            |                           |                               |
| (3) |  |                                |   |                            |                           |                               |
| (4) |  |                                |   |                            |                           |                               |
| (5) |  |                                |   |                            |                           |                               |
| (6) |  |                                |   |                            |                           |                               |

| (a)  Name, address, and EIN of related organization  | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5<br>contr<br>enti | olled |
|--|--------------------------------|---|----------------------------|--|-------------------------------|----------------------------|-------|
|  |                                |   |                            |  |                               | Yes                        | No    |
| (1) WOUNDED WARRIOR PROJECT LT SUPPORT TRUST 37-6558533 100 SOUTH WEST STREET WILMINGTON, DE 19801 | TRUST                          | DE  | 501(C)(3)                  | 12-TYPE I  | WOUNDED WARR                  | Х                          |       |
| (2)  |                                |   |                            |  |                               |                            |       |
| (3)  |                                |   |                            |  |                               |                            |       |
| (4)  |                                |   |                            |  |                               |                            |       |
| (5)  |                                |   |                            |  |                               |                            |       |
| (6)  |                                |   |                            |  |                               |                            |       |
| (7)  |                                |   |                            |  |                               |                            |       |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b)<br>Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year assets | Disprop | h)<br>portionate<br>ations? | (i)<br>Code V - UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) | Gene<br>man | eral or<br>aging<br>tner? | (k)<br>Percentage<br>ownership |
|--|-------------------------|---|-------------------------------|---|---------------------------------|--|---------|-----------------------------|---|-------------|---------------------------|--------------------------------|
|  |                         | oounity)                                      |                               |   |                                 |  | Yes     | No                          |   | Yes         | No                        |                                |
| (1)  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
|  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
| (2)  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
|  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
| (3)  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
|  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
| (4)  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
|  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
| (5)  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
|  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
| (6)  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
|  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
| <u>(7)</u>   |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |
|  |                         |   |                               |   |                                 |  |         |                             |   |             |                           |                                |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| <i>,</i>   |                                |   |                                     | , ,   |                                 |                                       |                                |  |
|--|--------------------------------|---|-------------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|--|
| (a) Name, address, and EIN of related organization | <b>(b)</b><br>Primary activity | (c) Legal domicile (state or foreign country) | (d)<br>Direct controlling<br>entity | (e) Type of entity (C corp, S corp, or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year assets | (h)<br>Percentage<br>ownership | (i)<br>Section<br>512(b)(1<br>controlle<br>entity? |
|  |                                |   |                                     |   |                                 |                                       |                                | Yes No   |
| (1)  |                                |   |                                     |   |                                 |                                       |                                |  |
| (2)  |                                |   |                                     |   |                                 |                                       |                                |  |
| (3)  |                                |   |                                     |   |                                 |                                       |                                |  |
| (4)  |                                |   |                                     |   |                                 |                                       |                                |  |
| (5)  |                                |   |                                     |   |                                 |                                       |                                |  |
| (6)  |                                |   |                                     |   |                                 |                                       |                                |  |
| (7)  |                                |   |                                     |   |                                 |                                       |                                |  |

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Yes No

Χ

Χ

Χ

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

| d                        | Loans or loan guarantees to or for related organization(s)   |                          |   |             | 1d       |         | Χ           |
|--------------------------|--|--------------------------|---|-------------|----------|---------|-------------|
|                          | Loans or loan guarantees by related organization(s)  |                          |   |             | 1e       |         | X           |
| _                        |  |                          |   |             |          |         |             |
| f                        | Dividends from related organization(s)   |                          |   |             | 1f       |         | X           |
|                          | Sale of assets to related organization(s)  |                          |   |             | 1g       |         | X           |
| 9<br>h                   | Purchase of assets from related organization(s).   |                          |   |             | 1h       |         | X           |
|                          | Exchange of assets with related organization(s).   |                          |   |             | 1i       |         | X           |
| ;                        | Lease of facilities, equipment, or other assets to related organization(s).                          |                          |   |             | 1j       |         | X           |
| J                        | Lease of facilities, equipment, of other assets to related organization(s)                           |                          |   |             | •        |         |             |
| l.                       | Logge of facilities, agreeinment, or other accept from related arranization(s)                       |                          |   |             | 1k       |         | Х           |
|                          | Lease of facilities, equipment, or other assets from related organization(s)                         |                          |   |             | 11       |         | X           |
|                          | Performance of services or membership or fundraising solicitations for related organization(s)       |                          |   |             | 1m       |         | X           |
|                          | Performance of services or membership or fundraising solicitations by related organization(s).       |                          |   |             | 1n       |         | X           |
|                          | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)        |                          |   |             | 10       | х       |             |
| 0                        | Sharing of paid employees with related organization(s)   |                          | • |             | 10       |         |             |
|                          |  |                          |   |             | 4.0      |         | Х           |
|                          | Reimbursement paid to related organization(s) for expenses   |                          |   |             |          |         | <u>X</u>    |
| q                        | Reimbursement paid by related organization(s) for expenses   |                          |   |             | 1q       |         |             |
|                          |  |                          |   |             | 1r       | х       |             |
| r                        | Other transfer of cash or property to related organization(s)  |                          | • • • • • • • • • • • • • •             |             | 1s       |         |             |
| 2                        | Other transfer of cash or property from related organization(s)                                      | this line including cove | rad ralationahina and trans             | ootion thro |          | -       |             |
|                          | if the answer to any of the above is tres, see the instructions for information on who must complete |                          | · · · · · · · · · · · · · · · · · · ·   |             |          |         |             |
|                          | Name of related organization   | (b)<br>Transaction       | <b>(c)</b><br>Amount involved           | Method      | of dete  | rmining | g           |
|                          |  | type (a-s)               |   | amo         | unt invo | lved    | -           |
|                          |  |                          |   |             |          |         |             |
|                          |  |                          |   |             |          |         |             |
|                          |  |                          |   |             |          |         |             |
| (1)                      |  |                          |   |             |          |         | _           |
|                          |  |                          |   |             |          |         | _           |
| (1)<br>(2)               |  |                          |   |             |          |         |             |
| (2)                      |  |                          |   |             |          |         | <br>        |
|                          |  |                          |   |             |          |         |             |
| (2)                      |  |                          |   |             |          |         | —<br>—<br>— |
| (2)                      |  |                          |   |             |          |         |             |
| (2)<br>(3)<br>(4)        |  |                          |   |             |          |         |             |
| (2)                      |  |                          |   |             |          |         | —<br>—<br>— |
| (2)<br>(3)<br>(4)<br>(5) |  |                          |   |             |          |         |             |
| (2)<br>(3)<br>(4)        |  |                          |   | hedule R (  |          |         |             |

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## Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under | Are all sec | partners<br>ction<br>(c)(3)<br>cations? | (g)<br>Share of<br>end-of-year<br>assets | Disprop | (h)<br>portionate<br>ations? | (i)<br>Code V - UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) | Gene<br>man | j)<br>eral or<br>aging<br>ner? | (k)<br>Percentage<br>ownership |
|--------------------------------------|----------------------|---|---|-------------|---|--|---------|------------------------------|---|-------------|--------------------------------|--------------------------------|
|                                      |                      |   | sections 512-514)   | Yes         | No                                      |  | Yes     | No                           |   | Yes         | No                             |                                |
| _(1)                                 |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (2)                                  |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (3)                                  |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (4)                                  |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (5)                                  |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (6)                                  |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (7)                                  |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (8)                                  |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (9)                                  |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (10)                                 |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (11)                                 |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (12)                                 |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (13)                                 |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (14)                                 |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (15)                                 |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
| (16)                                 |                      |   |   |             |   |  |         |                              |   |             |                                |                                |
|                                      |                      |   |   |             |   |  |         |                              |   |             |                                |                                |

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# Part VII

Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.

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